



## INTERNATIONAL NEWS

# Yugoslav leaders' crisis summit today

By Laura Silber in Belgrade

**YUGOSLAVIA'S** leaders meet today for a crisis summit, in an attempt to curtail widespread ethnic and nationalist violence between Serbs and Croats in Croatia.

The meeting is also scheduled to consider joint efforts to staunch the country's accelerating economic collapse.

The state presidency, the country's eight-member collective leadership, and the presidents of the six Yugoslav republics will attempt to reach an accord as ethnic violence threatens to spill over into other parts of the country.

But sharp divisions remain between Serbia and its allies on one side and breakaway Croatia and Slovenia on the other.

Over the weekend the leaders of Slovenia and Croatia, along with the cen-

tral republic of Bosnia-Herzegovina, agreed to set up a joint commission to overcome trade blockades. The three prime ministers said it was necessary to "connect the broken threads of economic co-operation to enable the free movement of goods and citizens across republican borders".

The weekend meeting was called by Bosnia, which fears an explosion of violence among its ethnically mixed population of Serbs, Croats and Slavic Moslems.

Awareness of the sharply deteriorating economic situation, exacerbated by mounting ethnic conflicts, hangs over the agenda of today's talks in the town of Ohrid, Macedonia. General Veljko Kadijevic, federal defence minister, said at the weekend the army had given Yugoslavia's leaders an ultima-

tum to reach a political solution by August 15.

However, the leaders of Serbia and Croatia, the largest republics, have only succeeded in heightening ethnic tensions in an effort to rally mass support. Ethnic-related clashes are becoming a daily occurrence.

Three Croat policemen were killed by a lone gunman in the Croatian town of Daruvar, some 50km east of the republic's capital Zagreb, on Saturday night.

Croat police said yesterday a man was shot and killed from a moving car while sitting in his house. Police also reported a man was shot after firing on police guards at a roadblock. Both these incidents occurred in the Slavonia region of eastern Croatia. In Slavonia bodies are rotting in the fields. We can't pick them up because of the danger

of being fired on by Serbian guerrillas," a Croatian minister said.

During a visit yesterday to Osijek, the regional capital of Slavonia, Mr Franjo Tudjman, Croatian president, reiterated charges that Serbia, under President Slobodan Milosevic, was backing terrorist attacks in Croatia. Mr Tudjman said Croatia would be mobilised to resist "terrorist actions" by the Chetniks, radical Serbian nationalists.

Today's summit of Yugoslav leaders follows the state presidency's order last week to the federal army to withdraw from Slovenia. The withdrawal paves the way for the Alpine republic to secede. But fearing isolation in a rump Yugoslavia, Croatia has also appealed to the presidency, which is the commander in chief of the federal army, for the military to withdraw there too.



Croatian defence force members flash victory signs from a truck at the weekend. An hour later they were attacked by Serbian nationalists, but no one was hurt

## Cresson's popularity still plummeting in opinion polls

By William Dawkins in Paris

FRESH evidence of the declining popularity of Mrs Edith Cresson, France's prime minister, emerged over the weekend with an opinion poll giving her the one of the worst results of any French premier in recent history.

The survey, by Ifop for Le Journal du Dimanche, confirms that Mrs Cresson's poor public image, hit by France's simmering social problems and the impression that she is sometimes not on easy terms with members of her government, is dragging down that of President Francois Mitterrand.

The popularity of Mr Mitterrand, who appointed Mrs Cresson to the Matignon in May, has hit its lowest point since November 1985, six months before the Socialists lost the 1986 general election.

Common reasons for disillusion-

The proportion of voters dis-

satisfied with Mrs Cresson's performance more than doubled over the past two months, from 18 per cent in June to 37 per cent in July, while her popularity rating has fallen over the same period by 7 percentage points to 18 per cent.

Such a low rating is almost unprecedented among prime ministers in the 53-year life of France's Fifth Republic, according to Mr Jean-Luc Parodi, research director for the national political sciences foundation.

Meanwhile, the proportion satisfied with Mr Mitterrand's performance has slipped by 7 points to 33 per cent from June to July, while his dissatisfaction rating has risen by 6 points to 46 per cent.

Common reasons for disillusion-

ment cited by the 1,783 people interviewed early this month were rising unemployment and a poor quality of life.

However, Mrs Cresson has attracted criticism in recent weeks for her outspoken views on Japan and how to tackle immigration.

The government has also had to face another round of urban riots, and to make unpopular decisions to curb public spending.

There is also evidence that Mrs Cresson is getting less support from her own party. According to the poll, only 34 per cent of Socialist sympathisers interviewed had confidence in the premier, 12 points down on last month, while 25 per cent were dissatisfied, 16 points more than in June.

Common reasons for disillusion-

## Venezuela approves big cuts in taxation rates

THE Venezuelan congress approved at the weekend big reductions in corporate and individual tax rates, writes Joe Mann in Caracas.

In one of its last acts before a summer recess, the congress lowered the maximum corporate tax rate from 50 per cent on operating profits to 30 per cent, reduced maximum rates for mining activities and areas of the petroleum industry, and set up an annual inflationary

adjustment for corporations.

Both Venezuelan and foreign investors have complained for several years about the country's high corporate tax rates.

The new rate structure should open the door to investments which were placed on hold pending tax reform.

The congress also raised the income level at which individuals are required to file tax returns, from \$813 a month to \$6,064 (\$23,100) a month.

## Peruvian power sell-off

PERU'S state-run electricity company has been authorised to sell to private investors its shares in seven regional electrical companies, an official decree said, Reuters reports from Lima.

The decree is similar to recent ones in which state-run companies have been authorised to seek private investors for majority participation.

monopoly of state electricity companies operating outside Lima as well as expanding and improving their installations, was in the national interest.

The decree is similar to recent ones in which state-run companies have been authorised to seek private investors for majority participation.

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## INTERNATIONAL NEWS

'New strategic relationship' with US hailed

**Bush pledges aid for Turkey**

By Mark Nicholson in Istanbul

PRESIDENT George Bush wrapped up his two-day trip to Turkey last night by pledging a substantial increase in US military aid and by making a strong appeal for Greece and Turkey to resolve their differences and reach a settlement over Cyprus.

Mr Bush, speaking at a dinner in the historic Dolmabahce Palace, also offered strong US support for Turkey's stalled bid for membership of the EC, saying that 10 years of "free government and free enterprise" had made Turkey the "rising star of Europe".

Mr Bush added: "There should be no question that Turkey deserves entry into the European Union, and Turkey can count on America's support."

Mr Bush's remarks follow a cordial and largely incident-free trip during which, though it leaned as heavy on sightseeing as specific initiatives, both leaders have spoken of a "new strategic relationship" developing out of their close contact during the Gulf crisis.

The personal chemistry between the two leaders - who consulted almost daily by phone during the Gulf war - was evident yesterday in the relaxed manner in which Mr and Mrs Bush were escorted by their hosts through Istanbul's mosques and palaces and on a steamer down the Bosphorus.

Nevertheless, both sides have sought to flesh out their broad talk of a "new" strategic relationship by setting up formal biannual meetings between officials at under-secretary level, overseeing a host of bilateral groups to meet yearly in an effort to expand scientific, cultural, educational and commercial ties.

However, Mr Bush stressed Turkey's traditional strategic importance as a "bulwark of NATO's southern flank", pledging to increase US military aid in 1992 to \$225m. The sum is a substantial rise on this year's expected \$50m of formal military aid, although total US contributions to Turkey's defences came overall to nearer \$800m last year with the inclusion of what US officials describe as several "off-budget" items, including delivery of a contingent of F4 aircraft.

**Banks 'rush to lend money to Kuwait'**

Kuwait says international banks are clamouring to offer it money following its decision to borrow billions of dollars on world capital markets to finance post-Gulf war reconstruction, Reuters reports from Kuwait.

Kuwait did not want to borrow the full \$33bn authorised by the emir last week, finance minister Nasser al-Rodhan was quoted as saying in the al-Watan newspaper yesterday.

He put the total borrowing at less than KD7bn (\$2.5bn).

"Many offers have come to us from big financial institutions and at very attractive rates of interest and lower than those offered to other countries," he said.

Kuwait, its oil industry left in tatters by the Iraqis, last week put a ceiling of KD10bn on its post-war borrowing. "We set this ceiling so that we need not resort to amending the law [to authorise more] if the need arose. But the need will definitely be lower than the ceiling," Mr Rodhan said.

**MORTGAGE RATE**

With effect from close of business on 1 August 1991 House Mortgage Rate will be decreased from 12.45% to 11.95% per annum for all existing borrowers. The new rate is effective immediately for new borrowers.



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Turkish President Turgut Ozal (right) points out the sights of Istanbul to US President George Bush yesterday, the second day of Mr Bush's visit

**Settlements obstacle for Israel**

**I**N the Jewish settlement of Adam yesterday morning, on a West Bank hilltop north-east of Jerusalem, work was going on space on a row of new houses designed for families who have been living in mobile homes on the site.

Saudi Arabia had just joined

Egypt in proposing that Arab states would end their economic boycott of Israel if Israel from its fast-growing building of settlements in the occupied territories, which they and much of the international community regard as illegal.

Mr James Baker, the US secretary of state, who has called for a

settlement freeze to ease the path to Middle East peace talks, was due in Jerusalem shortly.

The two settlements are testament to a recent surge in settlement building, under the auspices of Mr Ariel Sharon, the hardline housing minister,

Syria in 1987. But the pace accelerated after Likud first came to power under Mr Begin a decade later, when there were fewer than 10,000 settlers in the West Bank. Peace with Egypt in 1979 brought no halt to the policy.

By March this year, the US State Department estimated

The Arabs fear Israel's drive to "create facts on the ground" is fast narrowing the chance of peace based on the return of occupied territory, Hugh Carnegy writes

which has infuriated the local Palestinians, the wider Arab world and Washington. On a drive from Jenin, in the northern West Bank, to Jerusalem yesterday, all 10 settlements for visible from the main road had new building work, new mobile homes or both.

"We live here because we like to live here, not because of ideology or politics." He quickly shut the door behind him which led to his office where hung a portrait of Mr Menachem Begin, the former prime minister, a signed photo of Mr Yitzhak Shamir, the present incumbent, and flags of their Likud party.

A short distance away, at Ma'ale Mikdash, a religious settlement, a resident was more forthcoming in giving details. There are, he said, 60 families in the 10-year-old set-

tlements thus: West Bank - 80,000 settlers in 150 communities; half the land designated for Israeli use. Gaza - 3,000 in 15 settlements; one third of the land of all Gaza reserved for Israeli use; the Golan - 12,000 settlers in 30 settlements; east Jerusalem - 120,000 Jews in 12 Jewish suburbs.

The Jerusalem issue is especially sensitive. Israel annexed east Jerusalem soon after the Six Day War and treats it as an integral part of Israel, separate from the other territories. But when the international community - especially Arabs - talk of settlements, they include east Jerusalem.

Peace Now, the Israeli leftist group, estimates Mr Sharon's ministry spent about \$50m in the occupied territories in the 1990-91 financial year. Housing starts rose from 578 in 1988, to

632 last year. Mr Sharon said he intends a total of no fewer than 13,000 over the next two years. Government-subsidised mortgage terms for settlers are significantly better than for those in "Israel proper".

There are official plans for a big expansion to link east Jerusalem to nearby Ma'alot Adumim, further encircling Jerusalem's Arab neighbourhoods.

By contrast, a recent detailed study by a British town planner of Israeli policy towards West Bank Arab villages showed that between 1986 and 1989, about 1,500 Palestinian houses were demolished because they did not have building permits - more than the number of permits that had been issued. The report estimated Jewish settlements received permits at six times the rate issued to Palestinians.

The latest settlement boom coincides with a loss of momentum in the Palestinian uprising in the territories. At Adam - as at most settlements - the building workers were almost all Arabs, working yesterday despite a general strike called by the uprising leadership. The scale of construction is such that even if Mr Shamir were to reverse his refusal to freeze new building, the backlog of unfinished work would keep the cement mixers turning for many months to come.

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## INTERNATIONAL NEWS

# Bush faces tough Senate battle on China trade

By Lionel Barber in Washington

PRESIDENT Bush this week faces a stiff challenge to his China policy when Senate Democrats seek to attach conditions to the renewal of most-favoured nation (MFN) trade status for Beijing.

The Senate vote is expected to be close, a reflection of widespread dissatisfaction over China's human rights record as well as its alleged unfair trade practices and its policy of exporting missiles and nuclear-related materials.

Mr Bush, a former US ambassador to Beijing who takes special pride in his China policy, requires at least 34 votes to sustain a veto of legislation proposed in the Senate attaching conditions. Since Mr Bush has yet to lose a veto fight, a defeat on China would amount to a serious setback.

The administration has already lost the battle in the House of Representatives, with members voting overwhelmingly to attach conditions to

MFN status before it can be renewed in 1992.

Legislation proposed by Senator George Mitchell, Senate majority leader, and other leading Democrats, would allow MFN to go forward this year. But it would cut off the trade benefits if China exported certain medium-range missiles to Pakistan, Iran or Syria.

The administration mounted a last-minute effort last Friday to counter the Mitchell bill. In a 20-page letter, Mr Bush promised to "work actively" with other parties to support Taiwan's request to join the General Agreement on Tariffs and Trade. Mr Baucus described this as a "breakthrough", even though US policy acknowledging Beijing's position that there is only one China remains unchanged.

The whiff of hypocrisy suggests that Mr Bush's supporters in the Senate recognise they have a battle on their hands to defeat Senator Mitchell's bill. Mr Mitchell said that Mr Bush's letter was "mostly rhetoric" and provided no remedy on human rights — an assessment shared by Asia Watch, the human rights monitoring group.

The administration argues that removing MFN status — which is enjoyed by 100 countries — would undermine reformers and deprive the US of influence.

## Big oil spill off Western Australia

A GREEK oil tanker broke up and spilled 10,000 to 20,000 tonnes of light crude into the sea off the west coast of Australia yesterday, creating what authorities described as a catastrophic spill. Reuter reports from Sydney.

The spill was estimated at eight miles long and 1,000 yards wide.

"It's a catastrophe, a major oil spill. It cannot be contained as it is now," a maritime official said in Perth.

Conservation officials said hundreds of people had volunteered to help clean the spill, which threatened conservation zones and five islands supporting seabirds and colonies of Australian sea lions.

The Kirk, carrying 50,000 tonnes of oil from the Gulf to Kwinana, south of Perth, radioed for help in the early hours yesterday, having reported a fire on board.

Rescuers on military and civilian helicopters found the ship severed at the bow and oil spewing into the sea off Carnarvon, a fishing town 105 miles north of Perth.

The Kirk's 37 crew members were airlifted to Perth.

Mr Bob Hogg, national secretary of Australia's ruling Labor party, has been charged with breaching electoral laws by failing to disclose thousands of small donations.

He told Australian Broadcasting Corporation radio yesterday he had been summoned for failing to notify the Electoral Commission of donations to the party totalled more than \$A400,000 (\$183,000) over three years. He denied wrongdoing, saying the matter was an honest mistake.

## Indian budget may cut defence spending

By K K Sharma in New Delhi

THE Indian government has hinted strongly that it may cut defence spending in an attempt to tackle the sharply deteriorating fiscal imbalance and the balance of payments crisis.

A pre-budget survey of the economy in the past year and its prospects, presented to Parliament at the weekend, points out that fiscal imbalances are at the root of India's economic problems. This is attributable to the excessive growth of government expenditure.

The two main areas where expenditure can be cut are identified as defence and subsidies, and it is likely the axe will fall on both when the government's annual budget is put to parliament on Wednesday.

The allocation for defence in 1990-91 was a high Rs105bn (\$3.5bn). Although inflation is in double figures, a reduction in real terms can be expected in the current year. The survey makes clear that "it is necessary to programme defence expenditure on the basis of a realistic assessment of the strategic environment and assumptions of maximum cost effectiveness".

The survey also points out that "it is essential to rationalise the major subsidies on exports, fertilisers and food which have reached levels that are unsustainable". Since export subsidies have been cut this month, those on fertilisers and food are expected to be sharply reduced in the budget.

India is already committed to reduce its fiscal deficit as part of conditions for obtaining a \$5bn-\$7bn loan from the International Monetary Fund to tackle its balance of payments crisis. However, it expects the economy to register a growth of about 5 per cent in gross domestic product in 1990-91.

But the survey notes that "macro-economic imbalances characterised by high fiscal deficits and growing revenue deficit have continued to remain a major source of concern for the government during the past few years". The crux of the problem is the high trade deficit which was financed by heavy external borrowings. This worsened in 1990-91 when oil imports reached a record Rs105bn, 72 per cent higher than in the previous year.

# S African opposition leaders call for de Clerk to quit

**SOUTH** African opposition figures and newspapers called at the weekend for the resignation of the ministers of law and order and defence — respectively Mr Adrian Vlok and General Magnus Malan — following the government's admission that it had made secret payments to the mainly Zulu Inkatha party. Patti Waldmeir reports from Johannesburg.

Anglophone Archbishop Desmond Tutu, a leading anti-apartheid cleric, went so far as to demand the resignation of

President F W de Clerk, if it were to emerge that he had known of the funding. The far-right Conservative party also demanded his resignation, saying the payments to Inkatha proved government deceit and violated basic principles of democracy. "Any head of government would resign immediately under such circumstances."

Mr Kobus Jordaan, an opposition Democratic Party MP, said he had evidence of much larger secret payments than those hitherto revealed, as much

as R5m (\$1m) having gone to Uwasa, the Inkatha trade union, he claimed. However, to protect his source, he would not release this evidence, he said.

The authoritative Sunday Times newspaper in South Africa said in an editorial that Mr de Clerk was "in danger of being dragged down by the sinister forces that lurk in his government."

"For thousands, perhaps millions, of South Africans who, like Mr Mandela, took President de Clerk at face value

and gave him their sympathy and support, it is becoming increasingly difficult to suspend judgment. The kindest interpretation of events is that he has failed, so far, to establish proper control of his government," it added.

Last night, Inkatha's national conference in Ulundi unanimously re-elected Chief Mangosuthu Buthelezi as party leader. He has been severely embarrassed by the revelation of government funding, which he claims was made without his knowledge.

## Friction from putting brake on dirty tricks

Patti Waldmeir assesses the scandal over official funding for Inkatha in South Africa

**T**WO DAYS after Mr Nelson Mandela was released from prison in February last year, the National Party government in South Africa was working to undermine him.

With Mr Mandela, leader of the African National Congress, was risking much to persuade his followers to trust the Nationalists, ministers were authorising secret payments to the ANC's bitter political rival, the mainly Zulu Inkatha movement.

Such trust — on which a negotiated political solution in South Africa must be based — has been severely damaged by revelations of clandestine governmental dealings with Inkatha. Indeed, the ensuing scandal has provoked the most serious crisis of President F W de Clerk's two years in office.

The sums paid to Inkatha (first revealed on Friday in South Africa's Weekly Mail newspaper, then confirmed by the government) are relatively small: R20,000 (\$23,400).

Also, Pretoria points out, they were made before Mr de Clerk announced a new, less sinister policy on covert operations a year ago. Furthermore, it is not clear whether he knew of the payments, made to fund Inkatha rallies in Natal. Considering the small size of the sums, he might not have been told.

Even so, the government's admission that it has financed Inkatha, which was forced on it by the publication of internal memos from the security police, must lend credence to claims that the government has been involved in far more sordid activities than paying for banners and stadium



Chief Mangosuthu Buthelezi is raised aloft by members of the Inkatha Freedom Party, to whose presidency he was re-elected yesterday

hire. In recent months, former members of security forces have made numerous uncorroborated allegations about involvement by such forces in violence between Inkatha and the ANC, which has left 2,000 people dead over the past year. Those claims remain unproven, but the temptation to believe them has grown.

In this atmosphere of distrust and suspicion, there can be little progress towards talks on a new constitution. Mr Mandela, now president of the ANC, made this point when he first heard of the admission of funding for Inkatha.

It seems unlikely, though, that the fracas will lead to a complete breakdown in confidence.

All of this must raise serious questions about his personal

integrity or his ability to control his ministers and the security forces. The ANC has often accused the government of having a double agenda. What remains unclear is whether Mr de Clerk is himself pursuing such an agenda or failing to prevent others doing so.

These questions must be resolved before constitutional talks can proceed. Mr Mandela said on Friday night: "If the government continues with these criminal operations, it is doubtful we can avoid a complete breakdown in relations." This left the possibility that the government could prove such support had ceased, damage would be limited.

Since then, Mr Mandela and other ANC spokesmen have moderated their comments even further, pointedly refusing to exploit the government's embarrassment. They have limited themselves to calling — once again — for the resignation of Mr Adrian Vlok, law and order minister, and General Magnus Malan, defence minister, but have not tried to make their rivals squirm.

For all that, the damage to Mr de Clerk's credibility is severe. For months, he has protested to all who would listen — including foreign government — that Pretoria is not trying to sabotage the ANC.

In April, he told parliament in Cape Town: "It is not government policy to render direct or indirect financial or other support to any political party or organisation, except government aid made available for a specific purpose on an equal basis, such as the payment of constituency allowances."

To restore it, he must force his colleagues to abandon the dirty tricks which were the hallmark of successive South African administrations. Unless he does, no one will believe that the bad old days of apartheid are really near an end.

## Aid to Zambia jeopardised

By Alexander Nicoll and Lim Siong Hoon in Kuala Lumpur

**ZAMBIA** has made a major effort to control finance and keep the programme on track. I'm sure donor will acknowledge that," Mr Bussière, who is Canadian, said.

President Kenneth Kaunda, eager to extend his 27 years in power through the election in October, angered financial institutions in May by saying he would delay subsidy cuts on the country's staple maize, for six months.

Economists said the unfunded domestic budget deficit was 11bn kwacha (\$96m).

per cent a month if it wants more balance of payments support.

Two previous attempts to raise maize meat prices have led to bloody anti-government riots.

Zambia has reneged on two International Monetary Fund programmes since 1985 and this plan is seen as its last chance for international funding.

They agreed that a proposal from Thailand, that Asean

should aim to be a free trade area by 2000, be further discussed and submitted to the next summit of Asean leaders in January. Only 20 per cent of Asean countries' trade is with fellow members.

Malaysia's proposal for an East Asian Economic Grouping, involving Asean, its northern neighbours from Brunei, Indonesia, Thailand, the Philippines, Singapore and Thailand.

This latest trouble seems unlikely to blow over so easily.

Confidence in Mr de Clerk has been shaken among South Africans in general and foreign governments.

To restore it, he must force his colleagues to abandon the dirty tricks which were the hallmark of successive South African administrations.

Unless he does, no one will believe that the bad old days of apartheid are really near an end.

In Cape Town: "It is not government policy to render direct or indirect financial or other support to any political party or organisation, except government aid made available for a specific purpose on an equal basis, such as the payment of constituency allowances."

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## INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS																			
UNITED STATES				JAPAN				GERMANY				FRANCE				ITALY			
Exports	Imports	Current account balance	Trade balance	Exports	Imports	Current account balance	Trade balance	Exports	Imports	Current account balance	Trade balance	Exports	Imports	Current account balance	Trade balance	Exports	Imports	Current account balance	Trade balance
275.8	275.8	-126.5	7.0761	219.8	267.7	-44.1	107.00	87.9	276.3	242.2	124.2	1.2207	100.0	-123.7	-3.8	103.4	123.9	-20.5	108.5
279.8	279.8	-174.2	-180.5	7.0723	100.0	226.5	76.0	145.6	145.6	165.11	124.4	211.0	211.0	-1.0	-4.6	103.94	103.94	-0.04	144.0
230.9	230.9	-140.6	-147.8	0.9236	82.2	211.0	98.2	165.11	165.11	165.11	124.4	204.6	204.6	-1.0	-3.0	102.5	102.5	-0.0	100.0
220.2	220.2	-151.8	-138.8	1.1541	70.3	187.3	85.1	75.2	75.2	165.59	150.2	254.2	69.7	-2.5	-3.6	92.257	103.0	10.2	101.2
272.5	272.5	-100.2	-108.7	1.1833	68.0	218.0	80.7	98.5	98.5	151.51	147.3	272.5	61.7	-2.5	-3.6	7.0250	100.8	-8.8	91.2
330.2	330.2	-98.5	-102.4	1.1017	68.4	245.4	70.3	151.57	151.57	141.9	120.8	310.2	65.3	-2.5	-3.6	7.0267	102.8	-17.0	100.2
308.8	308.8	-79.5	-72.3	1.2745	65.1	219.8	50.0	28.8	28.8	163.94</td									

## Government seeks public service accountability

By Ivo Denslow, Political Correspondent

THE GOVERNMENT will today unveil its long-awaited Citizens' Charter with pledges to force greater accountability on local authorities, nationalised industries and ministry departments through enhanced performance targets and new consumer rights.

Among the measures expected are a greater role for the Audit Commission in monitoring local councils' action to reduce waiting times in the National Health Service and access to information on schools' results to broaden parental choice.

But with the Treasury doggedly resisting measures that would reduce public expenditure, the emphasis of the Charter will centre on making public services more accountable and "user-friendly" rather than imposing financial penalties for poor provision.

It is understood that plans to give British Rail passengers a right to financial recompence if services do not meet specified standards have been "diluted" alongside attempts to reduce the powers of regulators for the newly privatised utilities. Ministers are already braced

for an onslaught of criticism from opposition parties, determined to undermine what has been presented as Prime Minister John Major's personal initiative and a key component in the Tories' election manifesto.

The white paper comes at the start of a hectic final week of business prior to the summer holiday recess.

Tomorrow, the government is due to publish details of its armed services cutbacks alongside a report into the Gulf "friendly fire" tragedy in which British servicemen were killed by US aircraft.

At the same time, the Cabinet will meet for its annual pre-holiday discussions on the public expenditure round. And reports that Whitehall departments have submitted "bids" amounting to well over £10bn above last year's spending.

Other scheduled announcements include publication by Mr Michael Heseltine, the environment secretary, of next year's Revenue Support Grants (RSG) for local authorities and, on Wednesday, the green paper on trade union reform.

Yesterday, Labour attempted to pre-empt the Citizens' Charter

with a white paper with a series of demands for new controls on the privatised utilities. Mr Gordon Brown, the trade spokesman, said that the opposition would not be satisfied if the government failed to promise new legislation in the autumn to boost the powers of regulators.

In particular, Mr Brown argued that Ofcom, the British Telecom consumers' watchdog agency, should be given the right to penalise high executive salaries and other "boardroom abuses" by restricting rates in telephone charges or offering rebates to phone users.

Labour was also preparing to launch its own consumers' charter for rail users.

Party officials claimed yesterday that private polling of a weighted sample of over 800 voters showed 58 per cent viewed the Citizens' Charter as "a gimmick" with 28 per cent

dissatisfied.

However, there was some cheer for the government yesterday in an Observer/Elarris opinion poll showing the Conservatives' poll lead has narrowed.

Labour's poll lead from 10 per cent to 3 per cent.

## Trade union law reform plans win little support from public

By Andrew Adonis

WITH the government set to publish plans for tough new curbs on trade unions later this week, an opinion poll published today reveals little public support for further legal restrictions.

The poll, carried out by NOP for the TUC, shows only 18 per cent public support for legislation to limit union rights further than already done by seven pieces of legislation passed since 1978, with 68 per cent opposed. Even Conservative voters are strongly against, with 21 per cent in favour and 68 per cent against.

The poll also shows 98 per cent popular support for a legal right for an employee to trade union representation when in dispute with an employer, and 65 per cent support for legal

rights to a minimum wage, for limits on hours of work and for rights to minimum number of days paid leave. The government is strongly opposed to enshrining any of those rights in law - British or European.

"Union bashing is unworthy of the government," said Mr Norman Willis, TUC general secretary. "Every other country in the European Community prescribes and practises social partnership at work - which we believe should be overruled. Instead, employers would be able to choose which union they wished to join."

More stringent financial reporting rules for unions, and enhanced powers for the trade union certification officer, will also be proposed. Ministers are also considering giving individuals a right to compensation for loss resulting from unofficial industrial action.

Under the proposals, unions

would be required to observe a seven-day cooling-off period before calling strike action after a successful ballot. They would also be obliged to give employers notice of precisely what industrial action was to be taken.

An inter-union agreement by which the TUC determines which union should represent a group of workers would be overridden. Instead, employees would be able to choose which union they wished to join.

More stringent financial reporting rules for unions, and enhanced powers for the trade union certification officer, will also be proposed. Ministers are also considering giving individuals a right to compensation for loss resulting from unofficial industrial action.

Under the proposals, unions

### THE BCCI SHUTDOWN

## Bank accounts 'used to finance Arab terrorism'

By Alan Friedman in New York

A STRUGGLE between US government agencies and law enforcement officials over the investigation of the BCCI affair was building yesterday amid evidence that accounts at the bank's London branches were used to finance Arab terrorism as well as the bank's secret control of First American Bancshares in Washington.

A US official who asked not to be named said he was aware of these accounts. The official confirmed that in the UK the Bank of England had discussed the matter with British intelligence services.

In Washington, the Department of Justice declined to "either confirm or deny" the existence of accounts at BCCI in London that were used to

help finance the activities of Abu Nidal and other Arab terrorist groups.

Mr Robert Morgenthau, a Manhattan district attorney who has been investigating alleged money laundering by BCCI as well as the bank's secret control of First American Bancshares in Washington, said that for months the Justice Department had ignored his repeated requests for crucial BCCI documents and information, which the Justice Department also denied.

Both current and former investigators have said the Justice Department had been trying to ensure control of the BCCI case for itself and to hinder efforts by investigators out-



About 500 people demonstrated through the streets of Hong Kong yesterday in protest at the bank's liquidation

## Concern voiced over protection of assets

By Bernard Simon in Toronto

THE RECEIVER of BCCI's extensive operations in 29 countries around the world. Assets controlled from the Cayman Islands reached a peak of \$7bn in 1989. Mr Wight said authorities in some countries are considering paying out BCCI creditors "under some guise or another", which might be contrary to the interests of the creditor group as a whole. Mr Wight says he has warned the governments concerned that they could face legal action later.

BCCI's Cayman operation controlled branches in 29 countries around the world. Assets controlled from the Cayman Islands reached a peak of \$7bn in 1989. Mr Wight said authorities in some countries are considering paying out BCCI creditors "under some guise or another", which might be contrary to the interests of the creditor group as a whole. Mr Wight says he has warned the governments concerned that they could face legal action later.

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## UK NEWS

# Slower fall seen in London service sector

By Alan Pike

THE RATE of economic decline in London's service sector is slowing and there are signs of confidence recovering, the London Chamber of Commerce says in its quarterly economic trends survey today.

Warnings that service employers in the capital continue to face difficult conditions accompany the survey, but the chamber says the results disclose a modest slowing in the rate of decline in

activity in the second quarter of 1991. This is the first evidence of a slowing down in the decline since the recession became obvious in mid 1990.

Altogether, 36 per cent of service-sector companies now predict that profits will increase in the next 12 months, compared with 26 per cent in the last quarterly survey. The proportion predicting cuts in investment in the coming year fell slightly from 32 per cent to

29 per cent between the first and second quarterly surveys.

Further reductions in interest rates were cited in the survey by 73 per cent of service-sector companies as the most important ingredient for improving business prosperity.

The slowing in the rate of decline in business activity for service companies was not reflected in London's manufacturing sector. The survey

finds that the proportion of manufacturers reporting an overall reduction in staff rose from 41 per cent in the first quarter of the year to 52 per cent in the second.

The chamber predicts that London will continue to suffer disproportionately from job losses.

*London Chamber of Commerce Quarterly Economic Trends Survey, 69 Cannon St, London EC4N 5AB, £12 members, £18 non-members.*

The proportion of manufacturers reporting an overall reduction in staff rose from 41 per cent in the first quarter of the year to 52 per cent in the second.

# Hard times turn the bloom into gloom in Bristol

Michael Cassell in a city that had to cancel its flower show

THE BLOOM has gone out of Bristol. With the commercial capital of the south-west wilting in the recession, the city's flower show has been cancelled for the first time in 46 years.

Mr Roy Smith, secretary of the Downend Horticultural Society and an exhibitor for 20 years, mourns the loss: "It's a very sad day. For many of us the show was the highlight of the year." No one can say with any confidence whether it will be revised in 1992.

The decision, announced by a charge-capped city council unable to attract a private sponsor to help meet the show's cost, follows the cancellation of the British powerboat grand prix, which draws 250,000 visitors to Bristol from around the world. This year it failed to secure a corporate sponsor with £100,000 up its sleeve. Unexpected gaps in the city's busy calendar of events may not, at first glance, appear to be the stuff of crisis. Yet they help to confirm that, in spite of outward appearances, even Britain's economic strongholds are under siege.

The city still looks smart, its waterside cafés busy with tourists and stores in the Broadmead shopping centre selling high-margin "treats" to customers who are compensating themselves for cancelling the annual holiday. Even Verrecchia & Sons, the local ice-cream makers, managed to put on a brave face when the brief, summer heatwave sent sales soaring.

Bristol has been regarded as one of Britain's "sun belt" cities. It has taken full advantage of an extended period of economic buoyancy to act to transform its commercial base, attracting new-technology industries and financial services while trying hard to

maintain a declining manufacturing sector.

As traditional jobs have dwindled, jobs in banking, insurance and other financial services have flourished, creating more than 30,000 jobs and enabling Bristol to claim that it has become Britain's second financial city.

New-technology companies have also poured in to help complete the picture of a dynamic local economy trying to cope with the familiar ailments of success, such as skills shortages and lengthening traffic jams.

For all its efforts, though, Bristol has not been able to escape. This time the recession has bitten deep into the type of economic activity that was not supposed to get badly hurt.

Many of the financial institutions that have moved into the city since the last recession are now shedding jobs. Employers in the insurance sector, such as London Life and Clerical, Medical and General, are engaged in redundancies. Banks and financial service companies are shedding increasing numbers.

Mr Mike West, the city council's director of economic development, says the recession is having a "devastating effect" on the Bristol economy, already facing the repercussions of a shake-out among defence contractors.

Rolls-Royce and British Aerospace directly sustain 17,000 jobs locally and support many more in the area. Bristol Polytechnic has just forecast that 40,000 out of 150,000 defence-dependent jobs in the south-west might be lost in the next 10 years.

With job losses across the board, unemployment in Bristol has already risen by more than a third in recent months to reach an average of 10 per



No escape: Bristol transformed its commercial base but still feels the recession



cent in some localities it runs as high as 25 per cent.

Mr Graham Robertson, leader of the Labour-controlled council - still clinging to its policy of avoiding compulsory redundancies - says the real tragedy of the decline in defence work is the potential loss of engineering and electronics skills. The trouble, he emphasises, will be compounded by the recession.

"Many of our small businesses could have absorbed the skilled workers looking for jobs but they are now under real pressure. Not only are they losing sub-contract work but they

are being squeezed hard by the banks."

Mr Robertson is optimistic about Bristol's longer-term prospects but pessimistic about the immediate future. "I think it will get worse yet before it gets better."

The emphasis is on optimism at the Bristol Development Corporation, controversially instructed to redevelop about 900 acres of city-centre land but waiting for the economic revival necessary to help it achieve its ambitions.

Mr Miles Collinge, chief executive of the BDC, agrees that the local economy has suffered badly and admits that any further deterioration would spell disaster. "The recession will probably take longer to pull out of than many expect. But the idea that it might yet get worse is impossible to contemplate."

Mr Collinge looks for the silver lining. "The city faced problems of overheating and the setback has at least given us the opportunity to take stock and try and redress imbalances before targeting fresh inward investment."

"The danger for a place like Bristol is that it can get a little complacent. Once that happens, it can become vulnerable."

Investment today is highly mobile and there is a lot of competition from other commercial centres. The recession will help keep the place on its toes."

The Bristol Chamber of Commerce is more concerned about businesses managing to stay on their feet. Mrs Susan Marshall, director of public and political affairs, says the recession is "cutting into the heart of companies" and maintains that there is no sign of the return in confidence that must precede a revival.

"Many small businesses which began with great optimism in the last few years have not managed to get themselves into a strong enough position to survive the downturn. There are severe cash-flow problems and the result is a lot of insolvencies."

Cashflow means something rather different to Mr Ryan Cadby, sitting with his two adopted dogs in an empty doorway on College Green.

Mr Cadby is unemployed and says his wanderlust means he would not take a job if he was offered one. "The finances are not too bad because people dip into their pockets when they see the puppies. I let other people worry about the recession."

# Decision on army cuts made today

By John Hunt

FINAL DETAILS of where cuts will be made in the army will be decided today when Mr Tom King, the defence secretary, meets the army board.

A statement is expected in the Commons this week giving details of proposed cuts in all the armed services.

Mr King has already announced that the army will be reduced by 40,000 personnel to a figure of 116,000 over the next three years.

Some Conservative MPs strongly oppose the cuts and are worried that famous regiments may disappear or be merged.

There are fears that Britain will have its smallest land army for more than a century. Mr King said yesterday he felt no guilt about the reductions. "My duty is to make sure I deal fairly across the board," he said.

"I have a responsibility to parliament which votes the money. We are spending 22bn on our defence and I have to make sure the money is properly spent."

Speaking on television yesterday morning, he denied that all the decisions on the defence cuts were being made by civil servants.

He said that if the army were not trimmed to an appropriate size there would be too many regiments. They would then be starved of equipment and would not have decent facilities or accommodation.

# Sales fall is easing, retail trade reports

By Alan Pike

WHOLESALE and High Street sales remain weak but with signs that the rate of decline may be slowing, according to the Confederation of British Industry/Financial Times monthly survey of the distributive trades published today.

A statement is expected in the Commons this week giving details of proposed cuts in all the armed services.

Mr Nigel Whitaker, chairman of the CBI's distributive trades panel, said that with unemployment still rising sharply "it could well be some time before consumer confidence is restored", in spite of recent interest rate cuts.

Retail sales volumes remained below the level of June 1990, last month after a sharp decline in volumes in May. A balance of minus 4 per cent of retailers reported that June sales were poorer than a year earlier. That compares with minus 8 per cent in May and minus 7 per cent in January, suggesting a slackening in the rate of decline. By contrast, the June 1990 balance was plus 27 per cent.

The survey, which polled 567 companies in the retail, wholesale and motor trade sectors, shows that retailers expect to see a small pick-up in sales this month but are less optimistic about the extent of any likely improvement than in other recent surveys.

"Since the anticipated growth in volumes reported in recent surveys has not been fulfilled, retailers are now more cautious about any forthcoming improvement," Mr Whitaker said.

He said that if the army were not trimmed to an appropriate size there would be too many regiments. They would then be starved of equipment and would not have decent facilities or accommodation.

# Stimulus to rail freight is expected today from Rifkind

MR MALCOLM RIFKIND, the transport secretary, will today try to give substance to his recent commitment to get freight off Britain's roads and onto the railways, Richard Tomkins writes.

He is to chair a one-day seminar in London at which he will discuss with 100 delegates from the transport industry how best to overcome the obstacles to making more use of rail for freight.

He is expected to announce further

moves to encourage freight on to trains, including details of the cross-Channel freight services planned by British Rail for the opening of the Channel tunnel.

Mr Rifkind's commitment to rail freight was given at a Financial Times transport conference in May, when he referred to four moves which he said would help to take goods off the road.

They were an increase in the so-called "green" grant, which

rewards companies for using rail instead of road; the opening up of BR's tracks to private-sector operators; the advent of combined transport which transfers lorry loads to rail wagons for the long-distance part of their journey; and the opening of the Channel tunnel.

Mr Rifkind's initiatives have met criticism from the transport industry, which says the difference they will make to levels of road freight will be so small as to be insignificant.

It is widely accepted in the transport industry that rail is uncompetitive with road for distances of less than 200 miles. Because few freight journeys in Britain exceed that distance, BR's share of the freight market has shrunk to barely 8 per cent.

Mr Rifkind has said that because the Channel tunnel will extend through rail services from Britain to the Continent, it will take 400,000 lorries a year off Britain's roads when it opens in 1993.

# Road deal expected to be won by French

By John Gapper, Labour Editor

DEPARTMENT of Transport officials are close to awarding the contract to build Britain's first privately financed toll motorway to a French-led consortium containing four British construction companies.

Mr Eddie Haigh, the Labour NEC's national officer for women,

# Morris ponders reshuffle among TGWU leaders

By John Gapper, Labour Editor

MR BILL MORRIS, the next leader of the Transport and General Workers' Union, is thought to be planning a reshuffle of the union's leadership that would include removing Mr Eddie Haigh from the Labour party national executive.

Mr Morris has told colleagues that he wants the Cofroute, a large French toll road operator. It is being supported by Manufacturers and

Trade Group International.

A joint venture between Trafalgar House, the UK construction, property, shipping and hotels group, and Dalstar, Europe's largest toll road operator, had previously been considered favourite to win the contract.

The Cofroute consortium is understood to have offered better financial terms. According to the deal, the Franco-British consortium is "90 per cent certain of winning the award".

Trafalgar House is bidding £114m for Davy Corporation, which owns Monk, one of the members of the Cofroute consortium.

The forthcoming election for TGWU deputy general secretary will be the first stage in a reorganisation of the union's leadership to coincide with the retirement of Mr Ron Todd as general secretary in March.

The two main candidates to become deputy to Mr Morris are likely to be Mr Jack Dromey and Mr Jack Adams, the national secretaries responsible for public services in the

NEC. Mr Adams is believed to be considering declaring his own candidacy this week.

# Union merger talks are 'constructive'

By Andrew Adonis

WEEKEND merger talks between the EPTU electricals union and the AUZ engineering union were described by the Henley Centre for Forecasting as "constructive" and will continue over the summer.

A merged union would be more than 1m strong and would greatly simplify pay bargaining in British industry. Even so, it might cause dissent in the Trades Union Congress, from which the EPTU was expelled three years ago after its refusal to accept TUC rulings on single-union agreements.

Relations between the two unions on the shop floor are close, and in spite of difficulties likely to arise with the TUC, a merger with the cash-rich EPTU is an attractive prospect for the AUZ.

The decision that led to the EPTU's expulsion from the TUC concerned two simultaneous deals which the TUC said breached its so-called "Briddington rules", designed to prevent inter-union poaching. The EPTU claimed the rules undermined the right of individuals to join a union of their choice.

The two unions have radically different constitutions, which will make the merger negotiations complicated.

# Job losses are worst in south-east, Labour says

By Andrew Adonis

MORE THAN 500,000 jobs have been lost in the past year, with the south-east worst affected and the rate of losses accelerating, according to a Labour party survey published today.

The survey, based on analysis of job losses announced in national and regional newspapers, shows 205,830 losses in the second quarter of this year.

Of those, 23,000 - 37 per cent of the losses wholly attributable to specific regions - were in the south-east. The north (10,000 losses) and Scotland (6,000) were also badly affected, with Wales the only region to record an increase on the previous quarter.

The survey supports recent warnings by the Organisation for Economic Co-operation and Development that economic recovery will be slow and uncertain.

The latest OECD forecast warned that growth in Britain would be minimal (0.3 per cent) in the second half of this year, with the economy likely to grow more slowly than that of any other country in the Group of Seven leading industrialised nations in 1992.

# Survey finds increasing 'annual hours' deals

By Andrew Adonis

SERVICE-SECTOR companies are beginning to adopt "annual hours" systems, by which working obligations are expressed in an annual and not a weekly total, according to a report published today.

The report, by the Income Data Services research group, cites a number of recent annual hours agreements. Bristol and West building society, for example, now offers staff a choice of contracts ranging from 1,826 hours to 2,556 hours a year.

Staff at Yorkshire Television are obliged to work a basic 1,924 hours a year, with the company able to require them to work a further 150 hours in overtime.

Annual hours systems were increasingly adopted in manufac-

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## MANAGEMENT

The argument between industry and the City over short-termism has not gone away. Indeed, the current wave of criticism of the banks for "profiteering" on their loans to companies during a recession and in spite of falling base rates is just another example of the fact that to many in industry and commerce the City has failed to do what is expected of it.

It is unfortunate that there is a mismatch in both perception and reality between the City and the corporate sector over the roles of both the capital and the money markets.

The City, and especially that part of it concerned with the capital market, seems to think that the corporate attack on it is that it is short term in the sense that it misprices shares. It is perceived to do that because at the heart of its operations are two malfunctions.

First, analysts and fund managers emphasise current earnings and dividends rather than future ones, and apply their price/earnings ratios to figures which are too low.

Second, fund managers are under short-term pressures because of the way in which they are evaluated on their quarterly performance.

The fact is, however, that the corporate critique of the City is much broader. Business sees the equity market primarily as a source of capital; that is, the place where, in the first instance, companies become widely owned by the public as a result of initial issues of shares for cash, and then later as the place where additional capital is raised as a result of secondary issues. But unfortunately over the years the City and the capital markets have, to an extent, lost sight of this fundamental purpose and no longer see themselves primarily as company developers, finding finance for industry and commerce via the promotion of new stocks.

The City's counter attack is that:

- The stock markets' pricing behaviour is not the cause of the problem; shares are not mispriced. The market does not over-emphasise current earnings and dividends; price/earnings ratios do reflect long-term forecasts and growth prospects. Indeed, company announcements about capital expenditure, research and development and new investments often result in price increases. The markets are not, in fact, "short term".

- Management, however, often takes a "short term" stance in the corporate sector. Current businesses are milked, and R&D is neglected because of short-term pressures to increase the dividend, to increase the share price, to respond to fund managers who are evaluated quarterly, and to ward off the takeover threat.

- All this intensifies management's propensity to be short term. This is brought about basically by reward systems, internal measures and capital budgeting, lack of profitable opportunities and erroneous concepts about the cost of capital.

- The solution is not to tinker with

The debate about short-termism rages on. Alan Clements suggests that industry and the City should understand each other's point of view and start working together

## Why perception and reality do not tally



Alan Clements: the City and the capital markets have lost sight of their fundamental purpose

systems (the markets, taxation, financing techniques, regulations etc) but for management to "manage as if tomorrow mattered".

What is the reply of business to this? It is a three-part answer:

- Investment and merchant bankers and brokers used to hold the view that the capital market's prime purpose was as a source of capital for industry and commerce. But over the years most of the operators in the market - market makers, brokers, investment bankers and investors - have come to see the market as something else. They seem to view it more pre-eminently as a place in which stocks are purchased for their income return and for capital gain.

What is more, they are concerned less with stocks newly issued by companies than with stocks which have been in existence for a long while, and which will have changed hands many times before. The results are that buyers and sellers who ought to attempt a fundamental evaluation of their commodity - stocks and shares - often do not, and instead think more of the market as a whole, and what it will do next.

It seems that the equity markets have developed in a way which has placed undue emphasis on secondary or trading markets. This is revealed by their pre-occupation with liquidity, and behind that, by the degree of speculation which has been seen as a necessary concomitant of liquidity. These two, it is argued, are vital for the sustenance of efficient capital markets in equity stocks.

The test of an efficient market does not seem to be its ability to provide new finance for industry and commerce, but rather its capacity to roll the wheels of trading in stocks and derivatives from them, such as futures, options and indices.

The result has been a tendency for equity investors to lose interest in the essential characteristic of an equity investment, namely the fact that it is a purchase of a part-ownership of an enterprise.

The reasons behind this loss of interest have often been stated - ownership of companies have become too fragmented (if you are a small shareholder why bother to interfere if over 99 per cent of any benefit is going to accrue to others?), and larger shareholders (the institutions by and large) are more concerned with diversification of their portfolios and performance against an index. The result

is dilution of the ownership role, and a distortion of the market's fundamental purpose.

That purpose is the facilitating of long-term investment in the economy via the raising of new finance, and the purchase of a share of ownership in business. Unfortunately, investors have been persuaded that it is only the secondary or trading market which matters, that by studying and understanding it one can become a successful investor.

Instead, the experts have argued, a study of a stock's short-term fluctuations relative to the market plus a feel for what the market will do next, is all that is required. Liquidity is, of course, a vital feature of the market, but these developments have meant that liquidity has become synonymous with volatility and high turnover.

Why does the equity market need so much liquidity to make it efficient? What is wrong with investors concentrating on long-term fundamentals, while speculators who need liquidity fill in the gaps and smooth out fluctuations? Is it perhaps that the efficiency pursued by the market - aided and abetted by liquidity and speculation - is an efficiency of

operations measured by volumes, turnover and commissions?

The result is that the capital markets seem either to drown in their own liquidity or to complain because of starvation as a result of drought. Small wonder that the corporate sector asks: what is it all about, especially when after all the activity, and the ups and downs, the big institutions look little different from a year, or two years ago.

- The second point is that this whole process has been made worse by developments which the markets have hailed as innovative life savers such as *futures* and *options* on indices, and *portfolio insurance*. They have to be regarded as counter-productive because, although they have represented the market's attempts to make long-term investment in unstable times easier, they have intensified liquidity and volatility, and in the end they have not really worked - witness the stock market crash of October 1987.

More important, they have widened the already sizeable gaps which existed between investors and the companies whose shares they contemplated buying. Why? Because now the investor could, in a large way, buy the market and not individual stocks.

The stock market exists, in the eyes of the corporation, as a mechanism which transmits investors' decisions as to which industries and companies are most likely to prosper, into final values, and thus makes it possible for these favoured "names" to raise new capital and grow. But now, as a result of derivatives and the like, investors commanding huge pools of money can influence the market without exercising this vital judgment. In fact by 1987 a massive amount of money was only "passively managed" - small wonder that disillusionment with the whole system set in.

- The corporate sector is still perplexed that companies can have two values - one the result of the normal interplay between buyers and sellers in the everyday efficient market, and the other the product of a bid. The real point about the difference between the two valuations is that it seems to prove that in the normal course of things the true value of retained earnings is overlooked. The price/earnings multiples which emerge in takeovers are nearer the "truth" if one can use that term in what is, after all, a game played against a background of almost total uncertainty.

Having restated the industrialists' case, what can be done about it? First of all, the City and the corporate sector should stop blaming each other. Once again both are in deep trouble. Both sides need to see whether they can appreciate each other's point of view, agree that there is something in each side's case, and then sort out how to work together to make the economy viable and vibrant again.

*The author is the former finance director of ICI and is chairman of David S Smith (Holdings).*

## Clean clothes to scale fresh peaks

Chris Tighe meets an entrepreneur making the move from big to small business

Former Coloroll chairman John Ashcroft discovered the downside of high-profile acquisitive management last year when the empire he had constructed collapsed with debts of around £85m.

But he insists he is in no rush. "I won't look at anything marginal or iffy. I can't afford that risk for my career, my credibility or financially. I came here to re-prove some principles to myself and others."

"Here" is a stone-built cottage in the idyllic Cumbrian village of Morland, near Penrith, where Survival Aids was founded in 1978 by Nick Steven, a former Royal Signals Captain. Ashcroft had long been intrigued by the military and survivalist clothing and equipment sold in the company's shop at Euston Station in London.

Spotting an advertisement for an outdoor clothing company for sale, he responded. Still bargaining followed but in January, he and a group of friends, including B & Q vice-chairman Jim Hodgkinson, acquired a 72 per cent stake for an undisclosed six figure sum.

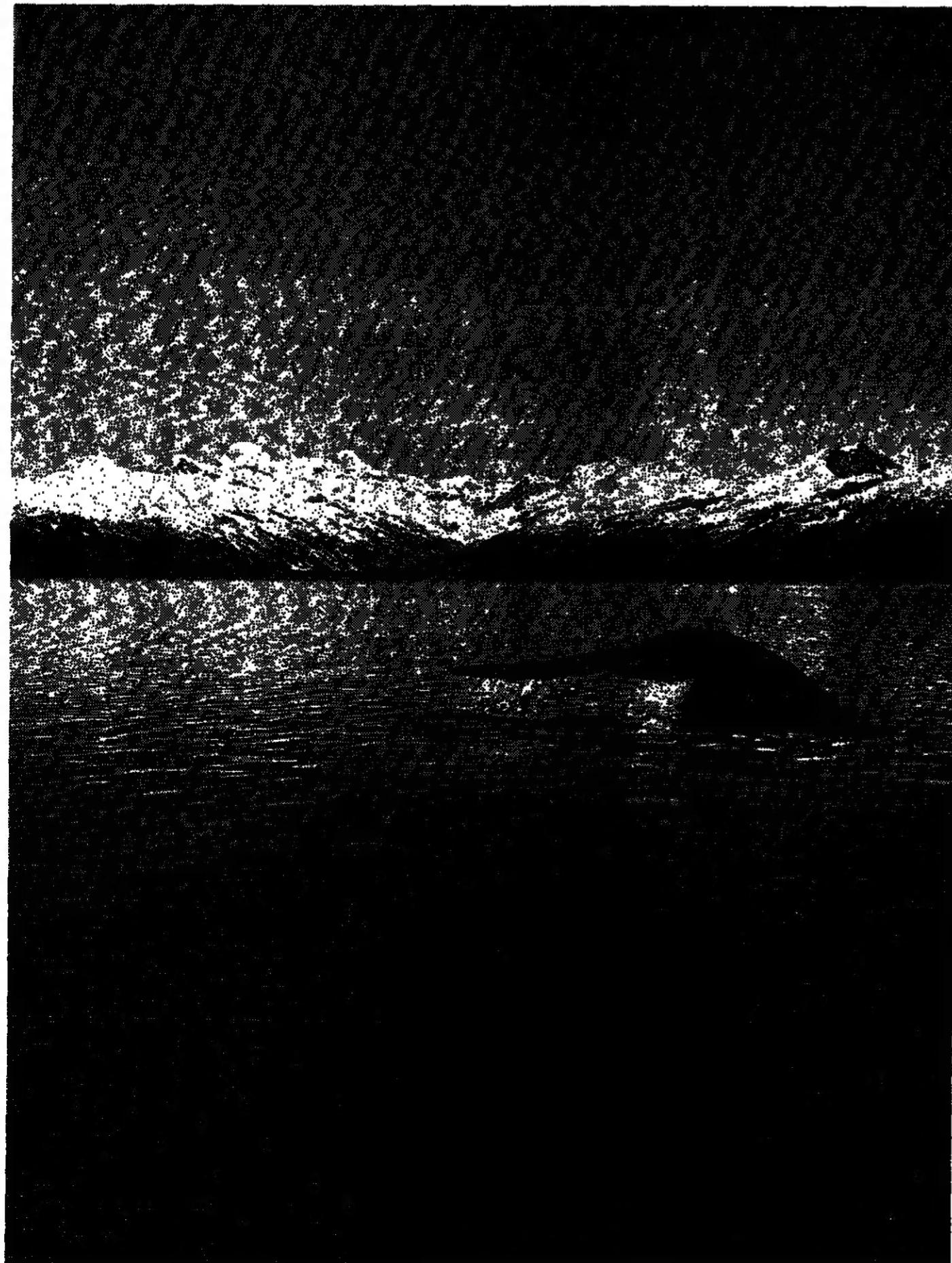
Survival Aids' attractions were what he saw as its rugged image and ethos, its excellent cash profile and lack of debt, its potential for expansion and the appeal of its products to footloose, mortgage-free empty nesters - "exactly the people who weren't Coloroll customers".

The company, which has no manufacturing capability, employs 50 people. Its goods, many of which are imported, are sold by mail order, by contract to customers including the Ministry of Defence, and through five retail shops.

You used to be able to look into the factory and listen to the machines, see the faces of people and understand if there's a problem."

And you can end up running a very large company with only a very small equity stake; now, he says, he wants to build his own business interests. He will pursue other companies, he says, but his acquisitions will not be welded into one group.

As well as working to boost Survival Aids' annual turnover from £4.5m to £10m-15m within five years, and doing freelance consultancy work, he is looking to buy one or two more companies this year.



The few blue whales  
remaining alive in the world  
are no match for the predator  
who has carelessly eliminated  
eight hundred species of life  
from the face of the earth  
in this century alone: Man.

Like every other creature in the sea,  
the blue whale requires clean water to live.

The Samsung Group  
has designed and is currently producing  
supertankers with a double-hull,  
double-bottom construction  
that prevents oil spills.  
The vessels, which are being built  
for major oil companies  
in the United States and Europe,  
are proof that technology  
can make man a protector  
instead of a predator.

## SAMSUNG

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International Trade, Electronics, Electron Devices, Electro-Mechanics, General Chemicals, Shipbuilding & Heavy Industries, Aerospace, Construction, Engineering, Financial Services, Food & Pharmaceuticals, Cameras & Watches, Garments & Textiles  
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## ADVERTISEMENT

# Bank of Credit & Commerce International

## A Statement by the majority shareholders

The majority shareholders of the BCCI Group were shocked by the abrupt action taken by the Bank of England, the Luxembourg Monetary Institute and other regulators on Friday, 5th July 1991 to freeze the assets of the BCCI Group and close its operating branches. This action was taken without any consultation whatsoever with either the shareholders or with the Central Bank of the United Arab Emirates, a member of the College of Regulators. Since April 1990, the Government of Abu Dhabi and related institutions have held a majority shareholding in the BCCI Group.

As is well known, BCCI has encountered various operating problems in recent years and has sustained substantial losses. In order to deal with these problems the majority shareholders have brought about Board and management changes and have injected substantial amounts of fresh capital into the Group.

In October 1990, as a result of the disclosure of various irregularities, the President and the Chief Executive Officer resigned. At the request of the majority shareholders an internal inquiry into these irregularities was instigated shortly thereafter and is continuing. The majority shareholders believe that they took effective steps in mid 1990 to prevent the occurrence of new irregularities.

The majority shareholders feel that they cannot absolve Price Waterhouse from all responsibility since they have been auditors of a major subsidiary (BCCI Overseas) for fifteen years and auditors of the whole Group since 1987.

Towards the end of 1990 the majority shareholders produced a restructuring plan for the future involving the divestment of all the Group's banking activities, principally by disposal on a going concern basis, with an orderly rundown of any remaining businesses. This plan has been developed and refined during the first six

months of 1991. Detailed discussions about it have been held with the Bank of England and other regulators, who were kept informed of developments at every stage.

A key element of the restructuring plan was the formation of three new and separate banks, to be based in London, Abu Dhabi and Hong Kong. Planning for this was at an advanced stage, since it was intended that the new banks should commence operations before 1st January 1992. With the active encouragement of the regulators various senior members of staff had already been recruited. The majority shareholders had been prepared to support the plan with such further injections of capital as would have been required.

Final drafts of individual restructuring plans for the new banks had been sent to the relevant regulators during May and June 1991 and, at the request of the Bank of England and the Luxembourg Monetary Institute, the latest draft of the composite restructuring plan was sent to them on 3rd July, only two days before the closure on 5th July.

The action taken on 5th July has resulted in severe problems (involving financial hardship in many cases) for more than 1.25 million depositors of the Group worldwide and some 12,000 staff are likely to lose their jobs. It has resulted in the destruction, at a stroke, of what the majority shareholders believe was a well structured and viable future plan. If the restructuring plan had been allowed to proceed the majority shareholders have no doubt that no depositors' money would have been lost.

In view of all the above, the majority shareholders deplore what they consider to be the unjustified action taken by the Bank of England, the Luxembourg Monetary Institute and other regulators on 5th July 1991.

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The majority shareholders of the BCCI Group comprise: the Government of Abu Dhabi, the Abu Dhabi Investment Authority and the Department of Private Affairs of H.H. Shaikh Zayed bin Sultan al-Nahyan.

16 July 1991

## THE WEEK AHEAD

## ECONOMICS

## Looking for the clues that indicate pattern of recovery

ECONOMISTS will turn their attention this week to new clues as to the likely pattern of recovery for the US and UK economies.

Data during the week on recent changes in UK retail sales, and in total output growth in the US, will guide policy makers on the degree to which recent cuts in interest rates in both countries have boosted economic activity.

In Britain, retail sales volumes in recent months have been highly volatile, due to the boost provided by the Budget to shopping activity in March.

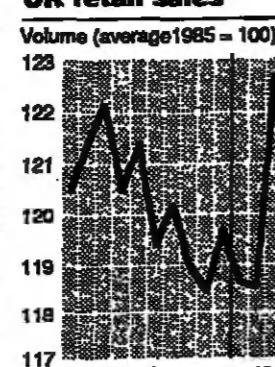
Due to VAT increases announced in the Budget, consumers rushed to buy high-priced goods in the high streets before the tax changes took effect.

However, sales growth after March has been disappointingly low for many retailers, underlining suggestions that the rise in consumer confidence after the end of the Gulf war was a temporary affair.

Many onlookers believe that consumer spending will not take off in the UK in any sustained way until late in the year, delaying the onset of the upturn from the year-long recession. The best estimate of MMS, the financial information company, is that retail sales volumes last month, which are being announced today, were flat compared with May, with the figures showing a year-on-year decline of around 1.9 per cent.

In the US, interest will be centred on Friday's announce-

## UK retail sales



ment of the increase in gross domestic product in the second quarter of 1991. Following two consecutive quarters of decline, many believe the economy will have shown a modest increase in this period, lending weight to recent evidence that more vigorous growth can be expected later in 1991 and in 1992.

Key key events and financial data during the week are as follows. Median market projections, as provided by MMS, are in brackets.

**TODAY:** US, June Treasury budget (\$3 billion deficit); UK, June FT/ CBI distributive trades survey; visible trade deficit for June (\$300m); June current account deficit (\$500m); retail sales for June (flat month-on-month, down 1.9 per cent on the year); Australia, May housing finance (up 2.3 per cent) and export price index; Canada, May retail sales.

## RESULTS DUE

**THE STAR** turn among this week's reporting companies will be Imperial Chemical Industries. Buffeted by the recession and harassed by Hanson, the acquisitive conglomerate sitting on a 2.8 per cent stake, ICI will on Thursday produce a dismal set of half-year figures and probably some details on its restructuring.

Its profits for the six months ended June are likely to be no more than \$450m against \$783m a year earlier. Sir Denis Henderson, chairman, will probably argue this is a creditable performance for a chemical company in a recession.

**Restructuring** plans, whether released in full or piecemeal in coming months, will entail large job losses and the shedding of some businesses. But in many ways the bigger news will be Hanson's reaction to ICI's results.

Lloyds Bank becomes the first of the "Big Four" to announce its 1991 interim results on Friday. Last year pre-tax profits in the last half were \$402m. This year City stockbroker analysts expect profits to be well down, but there is disagreement about how badly it has fared in the recession. Forecasts vary between £150m (from Carr, Keight & Aitken) and £300m (Shearson Lehman). The pessimists believe that, apart from continuing problems in the UK, Lloyds will also be hit by strains on its lending to Brazil.

Lloyd's Abbey Life, the insurance group purchased by Lloyds in 1988, will continue to contribute the lion's share of the group's profits, while UK retail banking may still be in the red, though some activities — such as credit card operations — will have returned to profit.

Peter Marsh

## UK COMPANIES

## M T O D A Y

**COMPANY MEETINGS:** Erskine House, Oak Hill Road, Sevenoaks, 12.00

F & C Smaller Co's, Exchange House, Primrose Street, E.C., 12.15

Fleming Universal Inv. Trust, 25, Copthall Avenue, E.C., 12.00

High Goforth Park, Brandling House, High Goforth Park, Newcastle upon Tyne, 12.00

BOARD MEETINGS:

Finals: AIM

Assoc. British Consultants

Cupid

Southend Property

Tinsley (Eliza)

Intervis: ML Labs.

P & P

Reuters

Temple Bar Inv. Trust

Throgmorton USM Trust

Finals: BSE

Dudley Jenkins

Independent Inv.

Intervis: Berkeley Govt.

Dennison Electrical

Elidrich Pope

Finals: BSE

Amber Industrial, Cayer House, 1, Thomas More Street, E.C., 12.30

Caffyns Hydro Hotel, Mount Road, Eastbourne, 12.30

Collett, Holiday Inn, Wellington Street, Leeds, 12.30

City of London PR, Honourable Artillery Co., Armoury House, City Road, E.C., 11.30

Cohen (A), Clareville Street, S.W., 12.00

Enterprise Co., Fairfax House, Fulham Palace, Grey's Inn, W.C., 12.00

Monks Inv. Trust, Britannia House, 8, Lancaster Place, W.C., 12.00

Whitbread, Guildhall, E.C., 12.00

BOARD MEETINGS:

Finals: BSE

London Docklands Railway

Leviathan, etc (Room 8, 10.00am).

Committee on opposed private bill: London Docklands Railway (Leviathan, etc) (Room 8, 10.00am).

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## ARTS

## First Night of the Proms

ROYAL ALBERT HALL, BBC2 &amp; RADIO 3

The season of Henry Wood Promenade Concerts that opened on Friday does not have the consistent flavour of several others planned by John Drummond, but it offers a solid unshackled survey, with a generous sprinkling of innovations and special events.

More significantly, before the first concert it was announced that Drummond will become director of the Proms when his contract as the BBC's controller, Radio 3, and controller of music, comes to an end next May.

Rising off one of the most prestigious parts of the BBC's music output in such a way may make artistic sense in the short term. Drummond has shown the Proms with flair and good taste, carefully balancing glamour with seriousness and enterprise, while he no longer wishes to carry the burden of administration within the music department. But such a radical change of policy has implications for the future funding and possible privatisation of the series (and by extension for the whole of the BBC's policy towards its orchestras and public concerts) that will

need the most careful scrutiny. One trusts the future of the Proms and the BBC's part in it under Drummond's care and not necessarily under those of an unknown successor.

To start the new season Andrew Davis conducted *The Dream of Gerontius*. It was a very British occasion in many ways, with the BBC Symphony Orchestra and the combined forces of the BBC Singers, BBC Philharmonic Choir, and London Chorus, and attended by HRH The Prince of Wales; those who find the orchestra's blend of Roman Catholicism and English sanctimoniousness too much to stomach might well have recited at such a prospect. But some of the doubts could have been converted by the performance, with a thoroughly international team of soloists, including a land tenor, Jamaican bass, American mezzo, and an approach by Davis that seemed to purge the score of many of its more insular properties, bringing it closer to *Parsifal*.

David's approach to *Parsifal* is that of a radical change of policy that has implications for the future funding and possible privatisation of the series (and by extension for the whole of the BBC's policy towards its orchestras and public concerts) that will

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Andrew Clements

## Idomeneo

GLYNDEBOURNE

As a permanent memento of the Mozart bicentenary year, Glyndebourne has commissioned a half dozen wind serenades. Six composers have each been allocated a Mozart opera from this year's programme on which to base their own, and the music is being played half an hour before curtain-up either on the terrace or in the organ room, depending on the weather.

Saturday's serenade, managed as *al fresco* performances in somewhat windy conditions, Robert Saxon had drawn *Idomeneo* as his opera and produced a lively diversion (or "Paraphrase") of about 12 minutes in length. The whole point of linking the serenades to a specific opera is that it imposes a discipline upon the composer and Saxon's interpretation of the rules proved to be original.

He does not quote any of Mozart's music. Instead, he has taken the plot of *Idomeneo* for his structure and given his wind section the characters of the story. There is a dignified cor anglais (*Idomeneo*), a pathetic oboe (*Ibla*) and a clar-

riffle. Softer tones have to be worked for, but her last aria was magnificently delivered.

The other was the authoritative *Elettra* of Carol Vaness, already known to Glyndebourne audiences, but no less exciting for that. There is never more than a handful of singers at any one time, who can combine the beauty of voice and the ferocious display of *Idomeneo* in full operatic fury that is Mozart's *Elettra*. Vaness is the best that there is today and her last aria brought the house down.

Even while one looked back at previous casts in Glyndebourne's Mozart history, this felt a good evening. Keith Lewis was singing at his best as *Idomeneo*; John LaPierre put much feeling into his tenor *Idamante*, even if the quality of voice production was uneven. The Glyndebourne Wind Serenades will be recorded and issued together on a single disc, which should prove a fascinating exercise in the art of musical *montage*.

Richard Fairman

*Idomeneo* through 20th-century eyes and something of its assertive, modern style could also be felt in the performance of the opera, which followed.

Saxon's several views of *Idomeneo* through 20th-century eyes and something of its assertive, modern style could also be felt in the performance of the opera, which followed.

The conductor Graeme Jenkins likes a bold dramatic impetus in Mozart, which is all to the good. But, as the evening progressed, the reservation increasingly grew that energy for its own sake cannot do duty for deeper musical understanding.

The reason for returning to this revival late in its run was to sample a couple of important changes to the cast. One was the new *Ibla* of Elizabeth Smyth. This Polish soprano has a bright and sharp-edged with a surprising amount of force behind it and she made much of *Ibla*'s dramatic intervention in the scene of the sac-

rist. Softer tones have to be worked for, but her last aria was magnificently delivered.

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## Composers' Ensemble

CHETHAM'S FESTIVAL

The very sound of the clarinettist Alan Hacking playing works by Maxwell Davies, Birtwistle and Goehr at a Cheltenham Festival recital must have stirred the memories of many old hands. In the late 1960s, in the wake of the "Cheltenham symphony" but before new music began to find many more outlets, the festival was at the leading edge of new music in this country with a regular diet of important premieres, and the Pierrot Players (later to be reincarnated as the Fires of London) made one of their earliest appearances at Cheltenham in 1967, playing Maxwell Davies and Birtwistle alongside Schubert and Weber.

The concert included Hacking's astounding first performance of Davies's *Hymns*; on Saturday in the Pittville Pump Room he played a later, less substantial piece of Davies, *The Seven Brightnesses* from

1976, still commanding the same electrifying range and nervy intensity. In both Birtwistle's revealingly spare *Livit*, inching its way through a melodic shape in an almost primeval way, and Goehr's 1968 paraphrase of Monteverdi's *Il combattimento di Tancredi e Clorinda*, every section instantly characterised, Hacking was compelling, each note was individually shaped and made to matter.

He appeared in Cheltenham this time with the Composers' Ensemble, the group organised by John Woolrich and Mary Wigold, which over the last two years has compiled a Songbook (with nearly 50 items to date) for voice and 50 instruments by a wide range of contemporary composers. In a neatly planned and splendidly presented programme, some songs were revived from the group's first London concert, *The Seven Brightnesses* from

Andrew Clements

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## FINANCIAL TIMES

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## BCCI: get the inquiry right

**THE NATURE** and scope of the inquiry into the events leading to the closure of the Bank of Credit and Commerce International, announced by the Chancellor of the Exchequer Norman Lamont last Friday, remain obscure. The danger is that the inquiry will not be broad enough to discuss the real issue, which is how such an international bank was controlled in several jurisdictions in a way apparently calculated to avoid close national supervision. If the inquiry made by the Bank of England under the Banking Acts it is unlikely to be conclusive.

However, official inquiries can have many purposes. They may be designed to find out the truth of what happened. They may be intended to recommend changes in the legal and regulatory framework to avoid the same problems arising in future. Or they may be intended to deflect criticism and postpone any reckoning. In this case, it might be convenient for the government if the inquiry reported after the general election.

The closest recent UK precedent for an investigation of this kind is that which examined the collapse of the investment company Barlow Clowes in 1982, followed by a report by the Parliamentary Ombudsman. Those reports uncovered some of the same findings. The Department of Trade and Industry, under already supervisory legislation, which encouraged the government to offer compensation to investors. In the case of BCCI, tales of lost letters have evoked some of the same impression of Whitehall incompetence. But it is unlikely that the much more professional banking supervision department at the Bank of England will be found guilty of the same kind of simple blunders as the DTI. Rather, the inquiry might be put in the awkward position of trying to second-guess the decisions of sophisticated banking regulators with the benefit of hindsight.

### Political complications

Moreover there are several layers of possible political complications. It looks likely that official intelligence organisations, including the CIA, found

## The crisis in social work

**SOCIAL WORKERS** tend to hit the headlines only when scandals emerge over child abuse cases or repressive regimes in children's homes. All too often, the social worker is portrayed as a fresh-faced sociology graduate, full of woolly ideas about engineering the worst kind. In an era of receding frontiers, social workers can look like interfering but busybodies, services have become a shabby luxury we can afford to do without.

This is predictable. A profession which is understaffed, underfunded and offering an identity crisis. Today's report from the Social Services Select Committee reading, one per cent field social workers - unfilled, too few qualified entrants and some 2,500 field social workers - a tenth of the profession - without professional qualification.

If these figures were for nurses, there would be an outcry. Yet social workers play an equally important role, heightened by the move to shift care institutions and into community. Field social workers are in line with children and young people at risk. And they are responsible for assessing the needs of elderly and disabled people - including growing numbers of older people with degeneration.

### Intractable cases

Residential social workers cope with similar groups in local authority homes, often the most intractable cases needing the highest quality care. Yet four out of five residential social workers are unqualified and there is a constant flow from residential work to the better-paid field social work posts which attract more kudos. National figures are published on a regular basis in residential homes, but many in London, for example, could not remain open without agency social workers. This turnover of staff is particularly debilitating in children's homes, where stability is a pre-requisite for the child, which eventually saves money.

There are undoubtedly social workers who match the stereotype of the theory-spouting graduate - but any other

**W**hatever consequences flow from the collapse of Bank of Credit and Commerce International, it is already certain to mark a watershed in international banking regulation.

After the initial shock-waves, bank supervisors everywhere are asking themselves the same question: how could a supposedly well-established regulatory system have permitted a \$20bn rogue institution to run amok through the world's financial markets? How could fraud on such a scale have escaped detection for so long? The result is bound to be another initiative to tighten international co-operation in supervising banks.

The BCCI collapse raises fundamental questions about the way in which global banks are regulated by national authorities. Indeed, one is bound to ask whether financial markets have not become so internationalised that the present segmented regulatory regime, loosely co-ordinated through a central bankers' club in Basle, is any longer appropriate.

This is by no means the first time that regulators' shortcomings have been exposed; indeed, all previous international initiatives in this area have occurred in the wake of financial calamities. The starting point was the collapse of Germany's Herstatt Bank in 1974, which led to the Basle Concordat in December 1975. This agreement, between the central bank governors of the main industrial countries (subsequently endorsed by other financial centres), introduced guidelines for the division of regulatory responsibilities between national authorities, one of the central principles being that the supervision of foreign banks should be the joint responsibility of parent and host authorities.

The collapse of Banco Ambrosiano's Luxembourg subsidiary in 1982 was the occasion of an underlying dispute between Luxembourg and Italian authorities, particularly over the responsibility for supervising the Luxembourg entity (a holding company as it happens). Following the Ambrosiano affair an amended version of the Basle Concordat was signed in 1983.

The 1983 Concordat introduced two new regulatory principles. First, it sought to ensure the adequacy of supervisory standards within national jurisdictions by adopting a "dual key" approach in which parent and host authorities assess the quality of each other's supervision. Second, it focused on consolidation, whereby the parent authority must supervise a bank's worldwide operations, including foreign subsidiaries.

Under the dual key approach, if a host country considers that the supervision of parent institutions of foreign banks on its territory is inadequate it should prohibit or discourage the continued operation of such offices or alternatively impose specific conditions on the conduct of their business.

In addition, if the parent authority considers that the host authority's supervision is inadequate it should either extend its supervision to the degree that is practicable, or it should be prepared to discourage the parent bank from continuing to operate the establishment in question.

In other words, each national supervisory authority must satisfy itself that banks' foreign operations are being conducted in jurisdictions with sound supervisory practices and that foreign banks to which they are subject to adequate supervision in their home jurisdiction. The intention was to reverse the tendency for banks to gravitate to the least-regulated jurisdictions with resulting "competition in regulatory laxity" between financial centres competing for foreign banking business.

This system should in theory ensure that supervisory standards are aligned on those of the most stringently regulated centres rather than vice versa. For that to happen, however, national authorities in the leading banking centres must be prepared to look out foreign banks originating

from permissive jurisdictions and prevent their own banks from conducting international operations in such locations. In the light of BCCI it must be doubted whether this key element of the Basle framework is working.

The attempt to ensure adequacy of supervision is buttressed by the other significant innovation of the new Concordat - consolidated supervision.

The Concordat states that "banking supervisory authorities cannot be fully satisfied about the soundness of individual banks unless they can examine the totality of each bank's business worldwide through the technique of consolidation".

The idea is that overall supervision should be strengthened by having parent authorities supervise risks on the basis of banks' global operations.

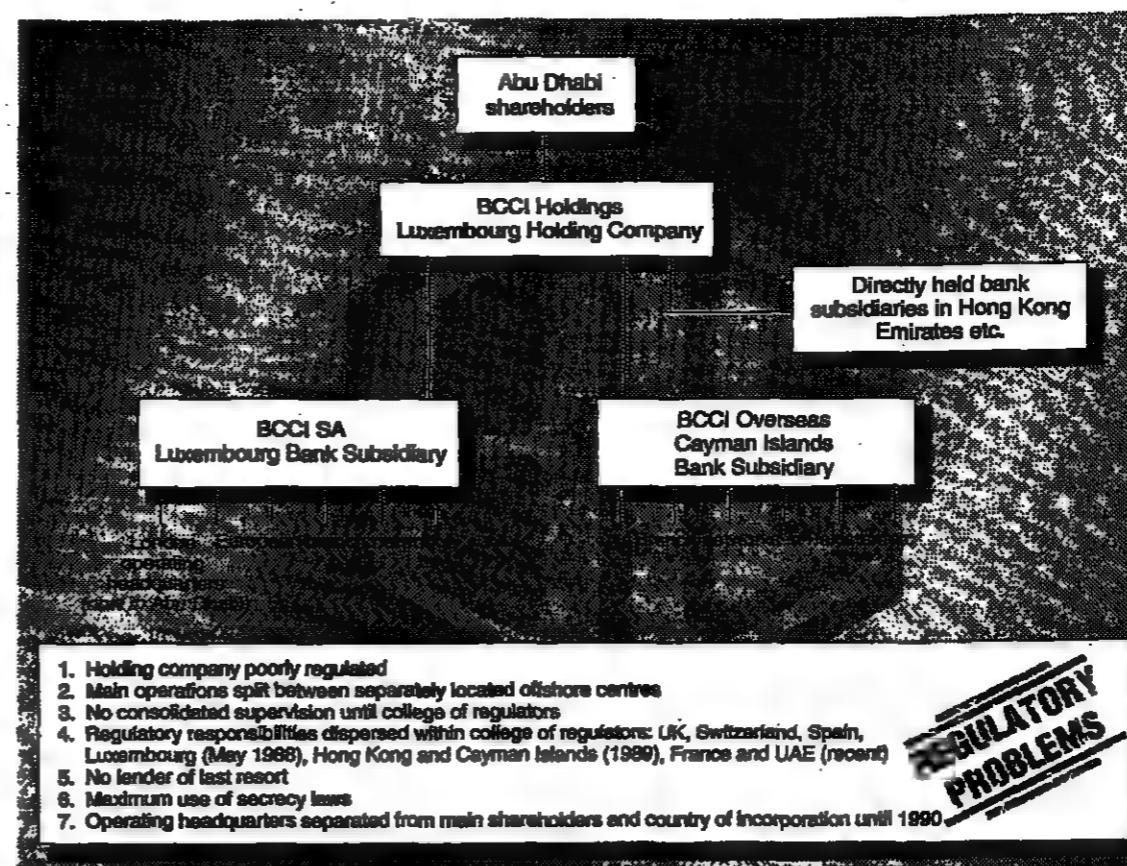
In what may now be viewed as a controversial provision, the Concordat allows for an exception to the consolidation principle. It states that where holding companies are at the head of groups that include separately incorporated banks operating in different countries (a precise description of BCCI's corporate structure) the authorities responsible for supervising these banks should endeavour to co-ordinate their supervision of those banks taking account of the overall structure of the bank in question.

BCCI may be viewed as a test case for the Basle Concordat since it appears to have been structured in a way that was intended to minimise regulatory constraints (see chart).

This is an important aspect of the affair because it is precisely those banks that are seeking to avoid regulatory attention that need to be supervised most closely.

**RICHARD DALE** on the lessons for international bank regulators from the collapse of BCCI

## Someone must be in charge



1. Holding company poorly regulated
2. Main operations split between separately located offshore centres
3. No consolidated supervision until college of regulators
4. Regulatory responsibilities dispersed within college of regulators: UK, Switzerland, Spain, Luxembourg (May 1988), Hong Kong and Cayman Islands (1989), France and UAE (recent)
5. No lender of last resort
6. Maximum use of secrecy laws
7. Operating headquarters separated from main shareholders and country of incorporation until 1990

In the first place, the parent entity of BCCI is a Luxembourg holding company which escapes regulation under Luxembourg law because it is not classified as a bank. This state of affairs is in itself unsatisfactory, bearing in mind that the collapsed Bank Ambrosiano subsidiary had avoided regulation in Luxembourg for the same reason. Holding companies that own banks should be subject to rigorous supervision - as indeed they are in the US where the holding company

**BCCI appears to have been structured in a manner that was intended to minimise regulatory constraints**

is the norm. Second, BCCI's banking operations are split between two main subsidiaries incorporated in different jurisdictions - Luxembourg and the Cayman Islands. This structure ruled out consolidated supervision and a college of regulators established in May 1988, initially consisting of Luxembourg, the UK, Switzerland and Spain. However, why was the college not set up earlier? And why was the membership only gradually expanded ultimately to include Hong Kong, the Cayman Islands, France and the UAE? Finally, it is far from clear that a dispersal of regulatory responsibilities among many national authorities is a safe way of dealing with this kind of fraud. Should not someone be in charge?

The fact that BCCI was permitted to establish itself and operate for so long within a faulty regulatory framework is surely a central issue in this affair. Once the bank had expanded to become a \$20bn multinational institution the regulators faced an awesome choice between a disastrously costly closure and a risky reconstruction.

Furthermore, the closure option was not straightforward. It was presumably necessary to secure broad agreement among the main regulators since any unilateral action by, say, the UK would have precipitated a disorderly collapse of the whole group. In addition, the Bank of England may have been hampered by the requirements of the 1987 Banking Act. This statute gives the Bank a broad discretion to withdraw authorisation from an institution (it is, for instance, unnecessary to prove fraud) but the procedure is cumbersome and includes a requirement to give notice to the institution concerned. That is hardly an appropriate mechanism where fraud is suspected, since the opportunity would be given to remove assets from the jurisdiction, thereby jeopardising the interests of depositors. The inadequacy of the de-authorisation procedure evidently forced the Bank of England to seek liquidation of BCCI, the grounds for which are much narrower and which in this instance require proof of fraud.

In any event, the decision on whether or not to close a bank is a matter of judgment, and one not likely taken in a case such as this where chief shareholders are apparently willing to make good any

### FINANCIAL TIMES CONFERENCES 1991

#### VENTURE FORUM EUROPE '91

London - 2-4 October

This important Forum, co-sponsored by the Financial Times and Venture Economics, brings together a distinguished panel of industry experts from Europe and North America to debate the opportunities and challenges facing venture capitalists in an evolving, international market. Forum sessions will focus on strategies for an increasingly competitive environment, fund raising, deal structures, managing and marketing the venture company, portfolio management and corporate venturing programmes.

#### FINANCIAL REPORTING IN THE UK

London - 10 October

The Accounting Standards Board recently unveiled its agenda for reform and its plans to issue new edicts and proposals which will eventually lead to an overhaul of company balance sheets and profit and loss accounts. This Financial Times conference will provide a practical, independent forum to review drafts on the agenda for reform.

Speakers taking part include: Professor David Tweedie, Chairman of the Accounting Standards Board; Mr Neville C Bain, Group Chief Executive, Coats Viyella Plc; Mr Nigel Stapleton, Chairman, Technical Committee of the 100 Group Finance Directors; Mr David Nash, Group Finance Director, Grand Metropolitan plc; Mr Graham Stacy, Director, Professional Standards, Price Waterhouse; Mr Richard Hamm, Executive Director, UBS Phillips & Drew and Mr James Cartt, National Technical Partner, Robson Rhodes.

#### WORLD ELECTRICITY

London - 14 & 15 November

This high-level meeting, arranged in association with Power in Europe, will examine how the utilities are responding to the challenges of increased competition and growing environmental pressures and meeting demands for greater energy efficiency. Expert contributors will also review developments in a number of contrasting markets and assess future fuel sources.

The conference will be chaired by Sir Donald Miller, Scottish Power and Mr Michael Joughin, CBE, Scottish Hydro-Electric and speakers taking part include Dr Ing Rolf Bierhoff, RWE Energie; Mr Kurt Yeager, Electric Power Research Institute; Mr Togo Miwa, Tokyo Electric Power Company Inc; Mr Carl Erik Nyquist, Statens Vattenfall; Dr Sydney Gata, Zimbabwe Electricity Supply Authority; M. Pierre Leclerc, Electricité de France; Mr Peter Mallaby, Stanoil and Mr Vaughan Williams, BHP Utah.

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capital shortfall.

Indeed, so long as the problems are remedied the interests of depositors are best served by keeping the bank going while ensuring that corrective action is taken. Closure is appropriate only when fraud or other irregularities have infected the whole bank and cannot therefore be cleared.

No doubt the inquiry announced last week by Mr Norman Lamont, the UK chancellor, will be looking very carefully at the basis on which the closure option was reached. But on the broader question of regulatory reform it is important to understand that we are talking here of international rather than specifically UK regulatory weaknesses.

The following issues in particular will need to be addressed:

- Are the informal and broadly-drawn guidelines set out in the Basle Concordat an adequate basis for regulating international banks? Arguably, much tighter rules are needed, particularly as they relate to supervisory regimes which are considerably

This point is of particular concern in the approach of banks incorporated in Luxembourg, for example, will be able to branch automatically into the UK, leaving the UK authorities with no say whatever in the matter. In this context, too, one must question the soundness of a regime in which offshore banking centres compete with one another by offering secrecy, and fiscal and regulatory inducements.

• The principle of consolidated supervision that was adopted in 1983 should be more rigorously enforced - particularly in relation to complex multinational banks where the opportunity for regulatory evasion is greatest. There should be no exceptions, even if that means the dismantling of existing structures.

• Every bank operating in international markets should have access to a lender of last resort in its country of origin. In the BCCI case - thanks to a smooth closure operation - this was not a trifling factor but it is worth noting that if there had been a disorderly collapse things could have been very different. Because BCCI is largely a dollar-based bank its sudden failure could have threatened the integrity of the US payments system, possibly forcing the US authorities to provide emergency support.

• The issue of fraud has to be confronted. In the BCCI case the Luxembourg authorities have been quoted as saying that their regulatory arrangements could not cope with fraud. However, fraud and other criminal activity in banking gravitate towards financial centres which combine stringent laws with a weak regulatory environment. This is a complex area where there are no ready answers but regulators may have to become involved in regular on-site bank examinations.

• The procedures for closing and liquidating international banks will be different. The BCCI closure was relatively clean but could have been delayed both by the absence of a lead regulator and by procedural difficulties. The liquidation is likely to take several years and will involve all manner of conflict of law problems in many jurisdictions.

The failure of a bank, even a large bank, does not necessarily point to regulatory failure. But in the BCCI case there are ample grounds for believing something has gone seriously wrong. What is clear is that a purely UK inquiry into regulatory shortcomings is not enough. What is required is an international commission of inquiry to investigate the whole question of financial regulation now that we have truly global banking and securities markets.

*The author is Coopers Deloitte professor of international banking at Southampton University and consultant editor, FT Financial Regulation Report*

### Neglected history

#### Old myth

Mrs Bottomley's ideal social worker perpetuates the myth that the only qualification needed is common sense and a degree from the university of life. In fact the Department of Health now accepts the importance of training in raising the quality of social work, and has funded an additional 250 places a year on courses for the new two-year diploma in social work. This brings the total output of qualified social workers to over 4,600 a year, still short of the 5,000 places needed to meet current entry requirements.

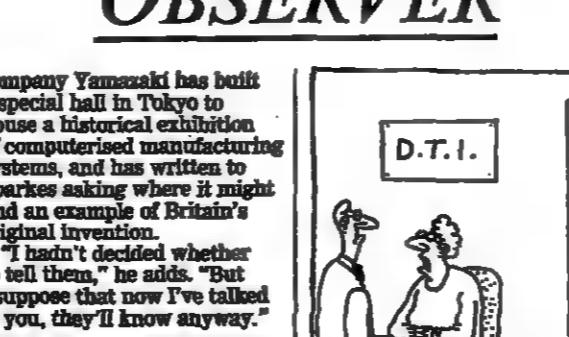
The social services directors say even this figure is too low: if all vacancies were filled tomorrow, the number of unqualified field workers would double to almost 6,000.

Training must be increased, so that all new entrants are qualified and the overwhaling of unqualified social workers progressively reduced. Local authorities could encourage institutions to vary in their training.

There is a variation in between authorities in the numbers seconded for training. And with women making up 70 per cent of qualified entrants, those who are to be trained should be lured back with flexible working arrangements so that their training and experience is not lost.

Raising the public esteem of social workers may be a long-term process. One solution under active consideration by an official working party is a professional structure for social work. This would establish a central council to determine professional standards, control entry to the profession, and an official working party to deal with disciplinary matters - in much the same way as the professional bodies of nurses and midwives. The creation of such a body would unify the long-standing recognition of the importance of society to the social work profession.

### OBSERVER



"He can't see you at the moment, he's eating his correspondence."

trends, or his unfortunate choice of employers during his 15-year stint on Wall Street. He has certainly made some brilliant investments over the years. He spotted the peak in long-term interest rates at the start of the 1980s and got the timing of the latest US recession right. On the other hand he has probably worked for more investment firms that have either gone out of business or gone bust than most of his peers.

Hutton, Bache, Becker, Drexel Burnham... Hoey's choice of employers down the years has been unusually accident-prone.

After Drexel's demise he seemed to have found a safer home when he joined the New York investment banking arm of Barclays BZW. Alas the parent soon lost one of its coveted Triple A credit ratings, closed its US equity broking business, and although Barclays wanted to keep Hoey,

he was on the move again. His latest port of call, US mutual fund giant Dreyfus, is a very solid institution. It has more than \$70bn of assets

#### Rain check

The New York rainfall has not quite matched

Britain's, the Big Apple did suffer one sodden week that forced the cancellation of an open-air recital by Luciano Pavarotti in Central Park.

The organisers thought the day had been saved when the Metropolitan Opera

rescheduled a performance of Don Giovanni - under cover - to fill the gap. But one ticket-holder was not so sure.

On calling up to check

what was happening, he was told that Pavarotti was off and Don Giovanni on instead.

"Is he as good as Pavarotti?", the caller snapped.

**A** row over the price of gas to power generators has failed to erupt into open warfare this week, unless British Gas can find a way to bring it down.

The dispute is also jeopardising the government's aim of introducing more competition into the electricity industry. It demonstrates the glaring need for a well-formulated national energy policy in the UK following the massive privatisation initiatives of the past six years, and it highlights the difficulties of turning state-run monopolies into fleet-footed private sector operators.

The argument could come to a head this week because British Gas will probably be forced by the Office of Gas Supply, the industry regulator, to cut its prices to power generators.

But the problem has become so complex that legal action seems increasingly likely as the only way out of a battle that could drag on for months.

When British Gas decided suddenly to raise its prices to power customers by 36 per cent in March after being delayed with demand for gas from companies planning to set up gas-fired power stations, it set off a bitter debate. Gas is the fuel of choice for new power generation projects because it is cleaner and cheaper than coal.

But in such a low-margin business as power generation, demand is extremely price-sensitive.

Before British Gas raised its prices from 16p a therm to 20p a therm, it was faced with demand from 18 power projects for gas thermals of gas – equal to the size of the entire UK industrial and commercial market. "It was a staggering amount," said Mr Colin Playle, director for gas marketing.

The price rise was aimed at choking off demand. British Gas realised it could not possibly meet the power projects needs at the same time as continuing to supply its 20m domestic customers. The rise also passed on to the power generators the higher costs that British Gas had been paying for its own gas since November. In fact, British Gas accounts reveal the company paid an average price of 16.5p a therm last year – before the government's tax levy which pushed its average price up to 18.2p. It was clearly unprofitable for British Gas to offer gas to power plants at 16p a therm.

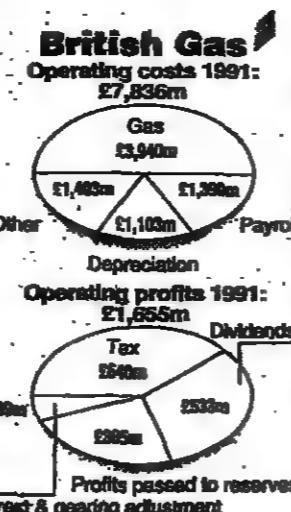
Although British Gas says its market forecasts are very sophisticated, it failed to anticipate the surge in demand from power customers. "We know they were talking to other suppliers as well as to us," said Mr Playle, "but we were never aware or understood that all

## Price row leaves everybody fuming

**D**eborah Hargreaves says British Gas could face legal action over higher charges for generators



JAMES MCKINNON



ROBERT EVANS

that demand would suddenly switch to us."

The demand stemmed primarily from an earlier rise in gas prices by North Sea oil companies competing with British Gas. British power companies naturally gravitated towards British Gas in January and February, when its product was still cheaper. Because British Gas is forced by the government to signal its prices on a series of schedules, it was unable to stagger the rise or camouflage it in any way. The rising caught the power generators completely by surprise.

In addition, they were unable to acquire imports overseas and the government has so far not sanctioned any imports.

The utility's price move

At least six power companies complained to Mr James McKinnon, the acerbic industry regulator who is director-general of Ofgas. He intervened on behalf of two generating projects which he deemed closest to completing a finance deal, and issued "enforcement orders" forcing British Gas to negotiate with them about supplying gas at the old price.

Thames Power, a joint venture between E.ON, CU Power of Canada and Schroders, which has plans to build a station at Barking in east London,

In a new twist to the saga,

In fact, British Gas does not want to secure an agreement with just these two companies for fear it will anger other companies that were also in price talks before the increase. PowerGen, one of the two UK power generators, has said it will sue British Gas if the two companies get a better deal than others. At the same time, Mobil Eastern Electricity and Thames Power have all issued writs against British Gas and the utility has issued a writ against Ofgas.

Nevertheless, British Gas does have its own ambitions to enter the power generation

and a Mobil-Eastern Electricity venture to build a station at Coryton in Essex have been in talks with British Gas since March. They accuse the utility of stalling in an effort to avoid reaching a price compromise. The talks have reached no conclusion.

Thames Power is now believed to have days rather than weeks in which to secure a power deal before its backers pull out of the £600m project.

**The price increase by British Gas in March caught the power generators by surprise**

Some independents see the current dispute as the symbol of a deeper conspiracy. They believe that a cosy relationship exists between British Gas and National Power to force independent generating companies out of the market – a charge that is hotly denied by both.

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Nevertheless, British Gas does have its own ambitions to enter the power generation

National Power, the other UK generator, said recently it was seeking a judicial review of the regulator's actions. Ofgas should not have issued its enforcement orders to just two companies, National Power argued. "We believe we have a better claim and others have comparable if not better claims," says Mr Colin Webster, commercial director.

National Power's move seemed ironic to the other independent power companies because they largely blame the generator for British Gas' price rise in the first place. National Power's conclusion of a deal in February to take 120m cubic feet of gas a day for 15 years for its Didcot power station was widely seen as precipitating the price rise because it tied up such a huge amount of gas. National Power says it wanted even more gas; it was ready to sign for the same amount again when it was hit with the price rise.

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Monday July 22 1991

Moves to fend off Japanese will leave thousands unemployed

## EC car chief warns of huge job losses

By John Griffiths

THE EUROPEAN Community is facing the loss of hundreds of thousands of jobs through European motor industry restructuring to fend off the Japanese, according to Mr Raymond Levy, president of the European car industry lobby group Acea, and chairman of Renault, the French state-owned car company.

While the industry is warning of the loss of tens of thousands of job losses, this is the first full scale of feared redundancies to be highlighted by the Acea.

Mr Levy's warning is backed with an indirect indication that France may not tolerate a car market share for the Japanese of more than 4-5 per cent during a transitional period towards a fully open EC market in 1992, including vehicles from Japanese "transplants" inside the EC, notably in the UK and Spain.

His remarks are timed to influence the final stages of negotiations between the EC and Japan on the post-1992 regime for Japanese car sales in the EC. These are expected to take place over the next few weeks.

Hopes that the transitional arrangements might have been agreed in time for them to be

embraced by the weekend's joint EC-Japan declaration, pledging to place relations on a more elevated level, have unrealised as a result of continuing dissension on the among EC partners.

In warning of job losses, Mr Levy insisted the had been "misunderstood" about the industry seeking subsidies for restructuring. "It did not mean the companies should be restricted to facilitate restructuring. What I did mean was that the industry should be limited to swallow safely."

The Commission is still assessing this issue with little sympathy for the Acea. However, Mr Levy insists, "sales penetration in Italy and France has to be established in relation to what it is now less than 1 per cent of new car sales and imports from Japan. If we have in eight years the situation where Japan has 10 per cent of the market - that is too much. We would find 4-5 per cent more acceptable".

Mr Levy acknowledges such a stance puts Acea manufacturers on a potential collision course with the UK.

Mr Peter Lilley, UK Industry secretary, concluded a meeting with Mr Frans Andriessen, EC



Raymond Levy: industry needs restructuring

## UN to debate lifting Iraqi oil sales embargo

By Lionel Barber in Washington

SENIOR UN representatives are due today in discussions whether the embargo on Iraqi oil sales should be suspended temporarily to enable the country to finance food and medicine imports.

The UN sanctions committee is under some pressure to offer relief to the Iraqi people, who have endured a trade embargo for almost 12 months since the invasion of Kuwait.

But the proceeds from any oil sales, which will be under UN control, will also be used to bolster UN efforts to track down Iraq's nuclear facilities and strengthen the UN presence watching for refugees in northern Iraq, UN officials said.

This week, the committee

wants to reach agreement on a formula known as "100 per cent capture", under which the UN would take total control over the proceeds of the oil sales.

Since the end of the Gulf war, Iraq has repeatedly pressed the sanctions committee for permission to sell \$1bn of oil.

Led by hardliners such as the US and Britain, the committee has insisted on the grounds that President Saddam Hussein must divert the money for his own use.

The latest skirmishes between the Iraqi army and Kurdish rebels have cast a shadow over the debate, but the Bush administration has avoided any suggestion that it intends to take military action

in response to Iraq's move.

US officials note that last week's clashes near Kirkuk and Sulaimaniya took place outside the allied security zone for the Kurds, and did not involve the use of fixed wing Iraqi aircraft or helicopters in direct violation of the UN's terms.

Reports of casualties vary, though more than 100 people may have been killed or wounded.

The US, Britain, and France, all members of the UN Security Council, appear united in seeking to maximise pressure on Mr Saddam by enforcing the UN's ceasefire terms to the letter - to the point where he appears weak in the eyes of his own military and people.

A fourth UN inspection team is scheduled to leave for Iraq this week to examine further suspected nuclear sites and demand a full accounting of chemical biological and weapons programmes.

UN officials are preparing a fresh Security Council resolution to incorporate the International Atomic Energy Agency's formal condemnation of Iraq for failing to submit all its nuclear research facilities to international inspection.

Last week's IAEA action marked the first time a committee party to the Non-Proliferation Treaty had been cited for concealing efforts to develop nuclear weapons.

Washington remains deeply sceptical of Iraq's pledges to comply with the UN - a mood

reinforced by Iraq's confirmation that it sent troops to the southern marshlands.

The confirmation was couched with a denial that it intended to attack Shia Moslem refugees.

The Iraqi leader appeared in a letter to Sadruddin Aga Khan, the special UN envoy in the Gulf.

Prince Aga Khan initially denied access to the southern marshlands while Iraqi forces were reportedly still there.

Several days later, UN representatives were asked to leave. This contravened UN rules of engagement with UN relief efforts, Mr John Bolton, assistant secretary for international organisation affairs, told Congress last week.

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## Inside information for outsiders

Are we making too much of the BCCI affair? Yes, I'm afraid so. It's all too tempting. The details which are being leaked are juicy. Commentators can indulge in an orgy of hindsight. But outsiders have a different point of view. Most of them have never heard of BCCI; so far, they have noticed only a lot of arcane noise, and a distinctly nasty smell. They are puzzled, and probably rather bored; but the bad news for the City, as the Lord Mayor has pointed out, is that the smell is going to get thicker and nastier.

If the official inquiry clears everyone concerned in the actual bank shutdown, there will no doubt be litigation to follow; and even if this causes no casualties, questions will remain about the City's relation to its clients.

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Take, for a start, the matter of information. As every television viewer has heard by now, "everyone" in the City has known for years that there was something fishy about BCCI. But how about those outside the City? There are in fact ways of finding out, as we will see, but that too is the kind of thing that outsiders don't know. Why did the Bank of England "authorise" a bank it was actively investigating? (There are reasons, but they are far too technical for the innocent to understand.)

And if it is conceded that much City information really is too specialist for the layman, what about those who placed their funds through money brokers, who are insiders by any definition? Why weren't they warned, as those who invested in US junk bonds were? (The brokers seem to imagine at the moment that if they keep quiet enough, everyone will forget about them. No such luck.) The only clear general impression is that the protection provided for investors and depositors is inadequate or worse.

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# INTERNATIONAL CAPITAL MARKETS

SECTION III

Monday July 22 1991

**TOP** A huge drop in the flow of Japanese capital means that hungry companies and nations must be weaned off Tokyo's money — at a time when savings around the world are in short supply. Financial institutions face a new round of changes. Richard Waters reports

## Reforms are long overdue

ITS DEMISE was as sudden as its emergence. The flow of Japanese capital, which had driven international financial markets for much of the 1980s, was largely turned off last year. After the years of plenty, capital markets had entered the new decade with a bump.

The scale of the turnaround has been significant. Investments in foreign bonds and equities by the Japanese fell to just \$40bn in 1990, from \$113bn the year before.

At the same time, Japanese banks' share of new international bank lending (in dollar terms) dropped from 36 per cent to 19 per cent.

Leaving aside the effects of exchange rates, new lending by Japanese banks was only one-third its level of the previous year.

What had helped to keep securities prices up and loan costs down had suddenly been removed.

Two factors lie behind the sudden shift. First, high Japanese interest rates made US Treasury bonds less attractive to Japanese investors.

Second, the reverberations of the Tokyo stock market fall — and its effect on the capital of Japanese banks and the value of Japanese invest-

tors — are still likely to be felt for some time to come, even if Japanese share prices fall no lower.

The growing propensity of the Japanese to spend more and save less, as well as just to get older, also means that Japanese savings will become a less powerful force in the world financial markets.

Weaning capital-hungry nations (*and companies*) Japanese money will not be easy — particularly at a time when savings around the world are in short supply.

For 30 years, savings rates have fallen in most developed countries.

The British and Americans are famous for their inability to save. In the UK during the 1980s, net savings amounted to 5.5 per cent of national income; half the proportion of the 1960s. In the US, the fall was steeper, from 11 per cent in the 1960s to just 4 per cent.

This trend was echoed elsewhere in different degrees. The Germans, who put aside 20 per cent of their incomes during the 1960s, managed to save only 11.6 per cent during the 1980s. The Japanese savings rate fell from 26.2 per cent to 20.9 per cent over the same period.

The demand for capital,



meanwhile, is set to increase. New investment in Eastern Europe, the rebuilding of Kuwait, the continuing needs of developing countries, and investment by companies at the US and UK come out of recession — all point to a strong demand for capital in the medium term.

One other factor has made investment capital more difficult to come by. Banks around the world, but particularly in the US, are smarting from the knock they have taken on real lending and highly geared transactions.

At the same time, they are working towards the full implementation by 1993 of the minimum capital adequacy standards laid down by the grouping of central bankers meeting under the auspices of the Bank for International Settlements in Basle.

The result: claims of a "credit crunch" as any but top-grade borrowers find it increasingly difficult to raise money

from their bankers.

In the longer term, the capital adequacy rules are unlikely to affect the supply of good credit.

As the BIS says in its latest annual report last month:

"There may indeed now be a greater awareness of the capital ratio implications of portfolio decisions, but that is precisely what was needed."

"It could lead to longer-term problems of credit availability only if circumstances were to deny a large number of banks access to additional capital, which is only conceivable if bank profits remain under severe pressure over a prolonged period."

Such statements, however, will give little comfort to bank customers which need credit now if they are to have any kind of long term future to look forward to.

As implied in the BIS's report, the financial industry itself is set for a prolonged period of consolidation. During

the 1980s, deregulation and the recent planned banking merger in US history was announced.

Now, there has been a decline in profitability and consolidation.

Profitability in both the banking and securities industries is in serious need of repair.

The return on assets of US banks in 1990, for example, halved to 0.78 per cent (excluding the effects of provisions against bad loans). Japan's city banks, meanwhile, experienced a decline from 0.82 per cent to 0.68 per cent.

Two months ago, Mr Gerald Corrigan, president of the Federal Reserve Bank of New York, told the US Senate committee on banking, housing and urban affairs: "Whether we like it or not, we are going to see an important degree of consolidation in the US banking and financial system. That result, as I am prone to say, is already baked in the cake."

Several weeks later, the largest planned banking merger in recent US history was announced.

Chemical Bank and Manufac-

turing Hanover to create the country's second largest banking group.

In Japan, such mergers have been underway for longer, since the creation of Dai-Ichi Kangyo Bank, the country's largest.

In the securities industry, the damage to recent profits has been greater. Japan's big four brokers suffered falls in pre-tax profits last year ranging from 52 per cent (Nomura) to 72 per cent (Nikko).

New York Stock Exchange members slipped to a combined \$128m loss, their worst performance since 1973 and members of the London Stock Exchange sustained a combined loss of \$350m.

While this year has brought better news, the continuing uncertainty in securities markets and few outright wins

drawals by securities houses suggests that the cuttings and restructurings will follow.

As they emerge from the deregulation and excesses of the 1980s, meanwhile, financial institutions can look forward (if that is the right phrase) to a new round of change.

In both the US and Japan, long-awaited initiatives have been launched which could lead to the ending of divisions between the banking and securities industries.

In both countries, commercial banks have been allowed progressively into the securities business, through the establishment of full-service securities subsidiaries abroad and the admission to restricted classes of securities business at home.

The final step will be the biggest: allowing commercial banks into the underwriting and broking of domestic issues — although even here, the barriers have started to come down.

Neither country looks likely to move rapidly reform of their respective laws, despite the plead of reformers. Mr Corrigan of the Fed has argued that the future competitiveness of the US banking and financial system depends on the necessary process of consolidation, cost reduction, and diversification.

The recent financial scandals at Japan's leading stockbroking firms point to the need for deep-seated reform of the country's financial system. The display of public remorse that accompanied the admitted links with gangsters and the compensating of favoured clients for stock losses suggested that the Japanese brokers were keen to change their ways.

It remains to be seen whether anything has changed — or whether it will take more profound structural developments in Japan, such as the ending of minimum commissions and the development of a strong, independent fund management industry, to bring about lasting change.

To quote Mr Corrigan, commenting on the US: "Prompt and comprehensive reform of the banking and financial system is long overdue."

### IN THIS SURVEY

**■ Government bonds:** International bond markets have benefited from developments in the global markets: deregulation has opened new arenas and bondholders have found there is even a silver lining to a recession.

**■ New technology:** The move towards electronic trading places, the trading floor — spiritual home of the capital markets — may not outlive the decade.

**■ International markets:** Companies worldwide have turned to the equity markets again to raise new capital as global financial markets regained some stability after the Gulf war.

**■ Derivatives:** Derivatives have become more common, competition among those that trade them has grown. The competition has spawned co-operative alliances.

**■ Regulation:** Everyone is on the road for greater international coordination to guard against a systemic collapse in securities markets. But finding an international framework is not easy.

**■ Securitisation:** European securitisation is a market much tipped for growth, but the surge of activity predicted by proponents of the market has yet to materialise.

**■ Emerging markets:** While the developed world has many emerging markets are forging ahead.

**■ Production:** Sandra Sanders



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## INTERNATIONAL CAPITAL MARKETS 2

Richard Waters looks at the implications of new technology

## Farewell to the trading floor as markets plan automation

**INTERNATIONAL** markets are disembodied markets. The result, as capital has become more international, is a move towards a market to bring together providers and users of investment money. The spiritual home of the capital markets – the trading floor – may not outlive the decade.

On both sides of the Atlantic, market automation is being planned on a large scale. It is both defensive and aggressive.

Old trading practices, subjected to competition for the first time, are being

offered Europe a vision of the future shape of the cross-border equity markets, then continental Europe has seemed very slow to pick up on the idea. The progress towards a economic and monetary union, and the abolition of trading and other barriers within the EC, suggests that equity investors will come to view the Community as a single investment market. National bourses so far failed to agree on a single trading infrastructure to support this market.

In part, this is because the idea is before its time. Market users are not yet demanding a better international marketplace.

Some sophisticated fund managers and brokers actually prefer fragmented, inefficient markets; it gives them more of a chance to make a living, using their skills to pick out the investment and arbitrage opportunities others miss.

As long as they can pass on the extra costs of doing business internationally through specific charges to their customers (as many fund managers do), there is little pressure on them to demand a better market infrastructure.

Another powerful force against co-operation between national markets has been the

New opportunities, as companies raise money internationally (and invest it), are being exploited.

Europe already has an international equity marketplace. Ironically, it is among the most low-tech of all capital markets

peaked. The UK's telephone-based share market, supported by the Sean International price display system, traded £147bn of foreign equities last year, up from £255bn the year before and £40bn in 1988. These figures exaggerate the real growth rates: market users did not have to report trades to the London Stock Exchange until two years ago. About two thirds of the turnover is related to European stocks.

Sean International may have attracted business, but it is not the final word in cross-border, automated dealing.

The system, launched on a shoestring budget six years ago, needs a complete revamp. It also needs to offer its users more than simply a view of quoted prices of other market users – for example, trade confirmation and links into cross-settlement systems.

If International has

competing ambitions of different European financial centres. For 18 months, talk of co-operation veiled only thinly the competition that has really been driving developments.

When joint venture talks between the national bourses were put back to square one this summer, it was no surprise to find national stock market initiatives emerging rapidly to fill the vacuum. The likely result: trading floors, where they still exist, will be superseded by electronic

marketplaces. Within weeks, Frankfurt's Exchange will bring together the federal German exchanges under a national bourse, with a new infrastructure to support the market.

In Paris, French market professionals have been pressing for an overhaul of trading practices as their bourse competes internationally.

And in London, a strategic rethink of the national market is under way.

### The New York Stock Exchange and American Stock Exchange have moved opening for longer hours

Grand talk of international co-operation and harmony is unlikely to recur for some time.

If the development of a pan-European market infrastructure has come to nothing, then the same is true of a plan to link the trading markets of Europe and the US, courtesy of the London Stock Exchange and the National Association of Securities Dealers (NASD).

The NASD's quote-driven market, Nasdaq, was the model for London's Sean system, and both are now in need of rebuilding. However, there is co-operation to develop a common technological base – perhaps leading to a joint international equity market – fall through this.

The US faces similar upheaval to Europe as its stock markets take on domestic and international competition.

That may have been true as long as trading floors remained the centre of trading activity, helping to concentrate orders and so achieve the best prices.

In the short-term, the day is being extended electronically by floor-based exchanges which fear they are losing ground to competing electronic markets.

Both the New York Stock Exchange and American Stock Exchange have moved towards

opening earlier in the day and

grapple with this problem.

closing later. The extra business they hope to win will not be channelled through specialists, the people who oil the wheels of the floor-based trading mechanisms, but will be managed electronically.

In the longer term, both markets – and the NASD – plan to open throughout the European trading day. Full-scale, 24-hour trading without the use of market floors is on the horizon. If these initiatives are a success – and offer cheap, efficient dealing for investors – what future can there be for the trading floors during the US trading day?

The increased competition between equity markets is mirrored in derivative markets. The result, predictably, has been the same: a plethora of grand plans for 24-hour electronic trading systems. Many may never be built, or will fail to generate enough business to justify their investment. But the pace of development seems unstoppable.

It is too early to say whether these developments will work to the advantage of market users. To the extent that they create new opportunities for raising money or investing it more effectively, they will be welcome. But they also present new problems for regulators which are a long way from being solved.

For a start, fans of floor-based markets complain that trading floors provide the best possible price-setting mechanism, which cannot be replicated electronically.

That may have been true as long as trading floors remained the centre of trading activity, helping to concentrate orders and so achieve the best prices.

A second (and more telling) complaint is that the multiplication of electronic trading systems, and the lack of transparency in these markets, makes it difficult to ensure that investors get the best deal – particularly small investors. Regulators are only beginning to grapple with this problem.

That may have been true as long as trading floors remained the centre of trading activity, helping to concentrate orders and so achieve the best prices.

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grapple with this problem.



Traders at the Tokyo stock exchange: international investors have a growing number of government markets

### GOVERNMENT BOND MARKETS

## International investors find a silver lining

**INTERNATIONAL** developments in government bond markets are the global government bond markets for two reasons. First, the limits of deregulation have spread the globe. International investors have found a market in a growing number of government bond markets.

Secondly, bondholders recognise that there is a silver lining to a recession as interest rates are in order to stimulate the economy. Bond prices rise as interest rates fall, thus providing investors with capital gains.

After Iraq's invasion of Kuwait last August, the sharp rise in oil prices prompted fears that inflation in the western economies would rise. Bond prices rose and long-term yields increased by between 50 and 100 basis points for the main bond markets.

However, the fears proved short-lived: "Interest rates remained stable during the fourth quarter in Germany and Switzerland, eased in Belgium and France, and fell sharply in the US, Japan and UK," says the Bank for International Settlements in its 61st annual report.

The fall in interest rates continued in the first quarter of this year and many of the leading industrialised countries have emphasised the need to lower interest rates further.

Germany aside, the other members of the Group of Seven main industrial countries emphasised the need to lower interest rates and promote world growth at the Washington meeting and this trend seems likely to continue, albeit at a slower rate.

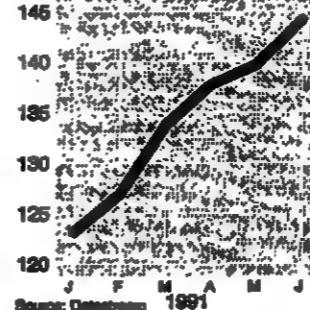
Even Japan, which has held interest rates at historically high levels in order to curb inflation, cut the Official Discount Rate by 6 per cent to 5.5 per cent at the beginning of July.

The fall in interest rates over the past nine to 12 months has led to a surge in certain bond markets, providing international investors with capital gains on their bond portfolios.

Today, those bond portfolios

### J P Morgan Government bond Index

Dec 31, 1987=100



cut interest rates as soon as possible. Unfortunately, rising inflation in Germany has led to concern that the Bundesbank may be forced to raise interest rates, or at least to hold interest rates at a high level until inflation starts to fall.

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Today, those bond portfolios

likely consist of a far more government markets opened up and courted foreign buyers.

For example, both Spain and Italy deliberately increased their appeal to foreign buyers by extending their debt maturity profiles and easing procedures for foreigners to reclaim withholding tax on government bonds.

These important changes foreign buyers like to be made to in long-term government bonds than withholding tax. In many cases they had been deterred from participating in the Spanish and Italian bond markets by the rules governing the reimbursement of withholding tax. Investors have been attracted to both the Italian and Spanish bond markets.

As more and more government bond markets have opened up to foreign investors, the demand for detailed research has increased: now investors as diverse as Japanese bond fund managers and European pension fund managers want research on markets including Spain, Italy, Scandinavia, Portugal, Belgium and such undeveloped countries as Greece.

With these secondary countries, investors try to take advantage of the market's inefficiency when it comes to taking economic and financial data into account. The hunt for high-yielding markets continues.

Sara Webb

Tracy Corrigan examines the growth of the Ecu bond market

## European governments help transformation

**THE ECU** bond market has gone from a small retail market, driven by swap opportunities, to a widely-traded institutional market which may be set to become the largest European debt market later this decade.

In the past 10 years, the outstanding amount of Ecu bonds has grown from Ecu250m to Ecu7bn, according to JP Morgan.

Secondary market turnover through the European clearing houses has reached nearly Ecu10bn in March. In the first quarter of this year, the volume of new issues in the sector rose to more than \$21bn equivalent – more than double the volume during the first half of last year – to become the second most active currency sector in the Eurobond market.

European governments, keen to demonstrate their political commitment to the currency, have been a catalyst for the market's transformation.

The UK government made a successful debut in February. France, Italy, Belgium, Denmark, Finland, Norway, Sweden, Spain, Greece, and supranational institutions such as the European Community and the European Investment Bank, have all tapped the Ecu bond market.

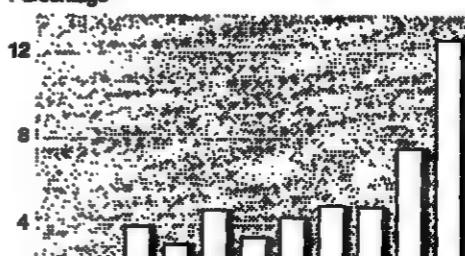
Many deals were not swapped, as swap market rates were not favourable, and most issuers are borrowing in Ecu more for political than practical reasons.

In the past, most borrowers had no requirement for Ecu funds, but they were able to swap Ecu funding into another currency at attractive rates – often through swaps generated by the Italian government's domestic Ecu issuance.

Such sovereign and supranational borrowers command a broader audience for their transactions because they are strong credits and issue in large volumes. Central banks

### Ecu share of new issue volume

Percentage



have become important holders of Ecu paper.

But the growth of the market has been outstripped by the eagerness of banks to take a share of the action: the sector is already overbooked. The Association of International Bond Dealers says the number of reporting dealers in Ecu has grown from 36 a year ago to 36 currently.

This rush for business may appear surprising, considering the widespread awareness that profitability will be hard to achieve. But many firms view Ecu as one of the few markets they cannot afford not to have a presence, given the economic and political significance of European monetary union ahead.

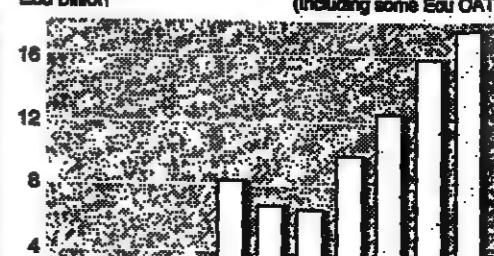
Bankers say to gain a substantial presence at the stage of the market's development would require a large commitment. But several market makers name only about 15 houses as consistently active, while the tend to remain on the sidelines. The new issues market is dominated by fewer than 10 houses.

These houses may be able to find some profitable niche business. For example, most Japanese houses appear to be concentrating on distribution of Ecu products in the Ecu market.

But dealers say the market is

### Volume of new Ecu issues

Ecu billion



contract at the end of last year, ahead of Liffe's contracts which started in March. The Matif traded an average of 2,700 contracts daily in June, compared with 400 contracts on Liffe (but the Liffe contracts are twice as large).

The growth of derivative products in Ecu has helped boost liquidity, providing sophisticated tools for a market which has historically been difficult to hedge.

Liffe also has a three-month Ecu contract which traded an average 712 contracts daily in June. In the over-the-counter market, there are forward rate agreements in Ecu.

Activity in Ecu money markets has expanded substantially in the past year. Interbank deposits ranging from overnight to 12-months, and CD rates are quoted by big banks and the UK and Italian governments issue T-bills.

Paribas and JP Morgan each have an index of liquid Ecu bond issues which portfolio managers can use to measure the performance of the market, and also as the basis for index warrants and other products.

The formidable growth of the Ecu bond market has prompted many fund managers to hold increasing portions of their portfolios in Ecu, so the need for tools to measure their performance is increasing.

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## INTERNATIONAL CAPITAL MARKETS

There are reasonable grounds for optimism among intermediaries, writes Simon London

## Eurobond market of feasts and famines

FIRMS active in the Eurobond market continue to operate in a market characterised by feast and famine. Periods of intense new issue activity are still interspersed with periods when few bond syndicates are covering their fixed costs.

The longest running period of famine came ahead of the Gulf conflict, which caused institutional investment decisions to be postponed. Yet despite this period of paralysis, recession and an expectation of lower interest rates in many countries, firms made bonds on cyclical grounds. Once the threat of a large-scale regional conflict was seen to recede, the supply of new paper and demand from investors both began to recover.

Hence the first six months of this year have been profitable for most intermediaries operating in the primary market. The volume of new issues grew 50 per cent, from just under \$80bn in the first six months of 1990 to \$121bn in the first half of this year.

In addition, the Eurobond

industry has achieved structural improvements which leave it better positioned to benefit when new issue activity is strong.

There has been a concerted effort to restore commissions, through the use of the fixed-price re-offer mechanism. The diminishing number of players in the primary market has partly relieved chronic overcapacity.

**There has been a concerted effort to restore commissions, through the use of the fixed-price re-offer mechanism. The diminishing number of players in the primary market has partly relieved chronic overcapacity.**

primary market is partly relieved chronic overcapacity.

However, many of the smaller firms see hidden dangers in the process which has restored intermediaries' profit margins. One of the most common themes heard around Eurobond houses is that power is concentrated in the hands of fewer firms.

One view is that each currency sector of the market is

the subject of "cartelisation" by the big players, which is squeezing out smaller firms.

There are informal agreements among the main players in the dollar, Ecu and sterling sectors of the market as to the appropriate levels of return on new issues. Leading houses have often declined to participate in deals which were seen

as being overpriced. The Eurobond markets from the US in 1989, the fixed re-offer method of syndication has been extended to new areas of the market. For example, the Euroline bond market has become increasingly dominated by big institutional investors and the fixed price re-offer mechanism has become established as the normal method of syndication.

New issue statistics suggest that there has been a concentration of power over the past six months.

An analysis of new issues, including equity-linked transactions, in the first six months of the year showed that the top five Eurobond firms took 37.5 per cent of all new business by value. This compares with 27 per cent in the whole of 1990 and 29 per cent in 1989 and 31 per cent in 1988.

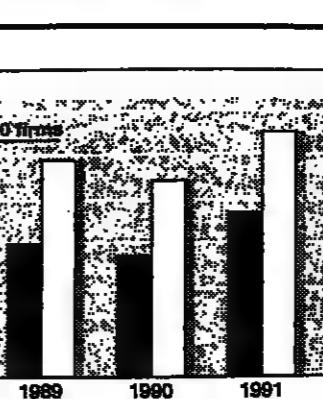
Equally, top firms took 55 per cent of new business in the first half of this year, against 42.5 per cent in 1990 and 49 per cent in 1988.

These figures do not show that the balance of power shifted in

favour of a few big firms. However, the statistics may be skewed by the dominance of big, liquid bond issues by sovereign and supranational investors in the first three months of the year. Recently, smaller corporate borrowers have returned to the market, spreading business among more firms.

Hence, the evidence in favour of cartelisation is, as yet, inconclusive. Only time will tell whether the dominance of the big firms will be consolidated or eroded as a greater diversity of borrowers enter the market.

Even among the biggest firms, competition is intense. Nowhere is this more true than in the Ecu sector, which has continued to develop rapidly. New bond issues totalled \$21bn in the first half of this year, up \$10.7bn in the same period of 1990. In the first quarter, the aspiring single European currency came closer to squeezing out the dollar as the favourite of the international bond market. However, there



are now 35 firms making markets in Ecu bonds, against 24 firms a year ago.

But whether the market is suffering from creeping cartelisation or entrenched inter-firm competition, many firms have turned in a profitable first half to the year. From April there was a notable return of company bonds to the international bond market as investors sought

equity warrant issues by Japanese companies, lead managed by the big four Japanese securities firms - Nomura, Daiwa, Yamaichi and Nikko. However, equity-linked business is booming with a torrent of new issues from Japanese issuers matched by some notable issues by European companies.

Deals such as a \$500m convertible issue by Hansom and a \$1bn warrant deal by Roche, the Swiss pharmaceuticals group, demonstrated that the international bond market could provide European borrowers with a cheap source of equity-linked finance.

In addition, new areas of straight Eurobond business have been opened up.

For example, the convergence of interest rates within the Eurozone has led to a sharp demand for Ecu-line Spanish pesetas, Finnish markka and Portuguese escudo bonds. In the first half of the year the volume of lire-denominated Eurobonds rose to \$4.75bn equivalent, from \$2.5bn in the same period of 1990.

Hence there are reasonable grounds for optimism among intermediaries in the Eurobond market.

The one worry is that new issue volume is highly sensitive to external shocks.

The equity-linked bond market has been expanded from the figures above because the sector continues to be dominated by

## ■ INTERNATIONAL EQUITY MARKETS

## Worldwide search for new capital

COMPANIES worldwide have turned to the equity markets again to raise new capital as world financial markets regained some stability after the Gulf war.

There are two reasons why companies have turned to the international equity market. First, many companies are keen to pay off short-term debt and reduce their cost by issuing shares. Second, some

**Companies embarked on a 'feeding frenzy' in the equity markets, according to one syndicate manager**

companies have widened their foreign reach by making international share offerings. In the first half of 1991, total international equity issues amounted to \$11.8bn worldwide, of which \$4.8bn were initial public offerings (IPOs), according to figures supplied by International Financial Review (IFR). By comparison, total international equity issues amounted to \$8.5bn in the first half of 1990, of which \$4.9bn were IPOs. The level of international equity issues in early 1990 suggested renewed

## INTERNATIONAL EQUITY ISSUES

	Total issues \$m	IPOs \$m
Mexico	1944.04	1907.50
Hungary	60.17	0
Indonesia	51.88	51.88
Korea	200.00	100.00
Singapore	44.68	0
Thailand	92.42	72.40
Brazil	37.00	0
Canada	283.38	0
United States	2846.50	0
Denmark	225.81	0
Norway	121.46	121.46
Austria	349.04	64.58
Greece	516.07	144.92
Ireland	25.77	25.77
Netherlands	12.00	12.00
Spain	47.65	0
United Kingdom	35.58	35.58
<b>TOTAL</b>	<b>6734.94</b>	<b>4760.22</b>

Source: International Financing Review

in the following the 1987 world market crash and the nervousness of investors in 1988 and 1989. However, Iraq's invasion of Kuwait in August 1990 and the recession in the Anglo-Saxon economies deterred many companies from turning to the equity markets for new capital. As a result, in the second half

of 1990, international equity issues amounted to \$1.65bn, of which \$1.65bn were IPOs. However, when uncertainties in the Middle East were resolved, "companies embarked on a feeding frenzy in the equity markets", says one syndicate manager, with issuance flowing from the US, Europe and Asia.

The companies saw a window of opportunity once the Gulf war ended for raising equity to pay off their short-term debt," says one syndicate manager. Many had been in the pipeline when the Middle East erupted and had been "put on hold" until a suitable occasion arose. But US business from top-rated companies is starting to show signs of slowing down, according to syndicate managers, although second tier and lower quality companies are still tapping the markets.

In the first six months of 1991, international equity issues from western Europe amounted to \$2.8bn of which \$2.12bn were IPOs, as companies in the UK, Austria, Spain and France tapped the international appetite for shares. Syndicate managers report a spate of rights issues, convertible bonds and bonds with warrants in the first six months of 1991,

attention is likely to focus more on the US than on Europe in the next few months.

Meanwhile, the emerging "tiger" markets of the Far East have attracted international investors for years, in spite of the limited foreign investors in the first six months of the year, there have been mostly convertible bonds, from Indonesia, South Korea, Taiwan and Thailand.

The advantage of a convertible bond is that even in markets such as Indonesia where foreigners are allowed to invest directly in the underlying equity, convertibles avoid the settlement problems sometimes involved in emerging markets because they are cleared through the Eurobond clearing houses, Cedel and Euroclear.

Indonesian companies such as PT Astra, a diversified group which is the largest publicly-traded company in the country, and Indo cement, the cement group, have issued convertibles this year. While South Korea recently announced that foreigners will be allowed to invest in equities, which some think may reduce the attraction of issuing convertible bonds in future, the same is not true for Taiwan, which has some of which have been active in issuing convertibles, in spite of the fact that foreign investors have no guarantee that they will be able to convert into the underlying equity at a future date.

As investors scan the horizon for new opportunities among the emerging markets, they are already starting to look more closely at south and central America, especially since Mexico has embarked upon an important privatisation programme, and it is likely that international equity offerings from this region will increase in future.

Sara Webb

## ■ DERIVATIVES

## Competition grows fiercer and spawns new alliances

AS derivatives have become a more common financial tool, the competition among the exchanges that trade them has grown fiercer. But the competition has also spawned a new set of co-operative alliances, especially in the US, where financial futures began.

With the greater threat of international competition in mind, the Chicago Board of Trade and the Chicago Mercantile Exchange, the world's two largest futures exchanges, have set aside much of their traditional rivalry to co-operate in several new ventures.

The most ambitions of these is Globex, the worldwide electronic after-hours trading system under development in partnership with Reuters Holdings, the UK-based information company. Globex's launch has been postponed numerous times over the past two years and it now looks as if the system is unlikely to get off the ground until 1992. When it does, however, it promises to break new ground for round-the-clock and round-the-world electronic transactions.

The Chicago exchanges have also been jointly developing a hand-held electronic trading card. After spending some \$1m on the project, the first of three prototypes is about to start floor tests this month.

The game, just larger than a standard-sized Sony Walkman and called "Audit", was designed to provide crystal clear audit trials for traders. Since last year, the two behemoths of the futures business have also begun discussing unification of their clearing houses. This is hailed by both exchanges as the important joint move yet.

It is expected to be a big money saver for members of both exchanges and is aimed at maintaining Chicago as the world centre of futures trading.

Mr William O'Connor, chairman of the CBOT, said in a recent speech that the International Clearing House in London posed a clear challenge for leadership in international

derivatives trading and that Chicago must fight to keep its place in the sun.

He also warned that the Securities and Exchange Commission will undertake a study of clearing issues that is likely to mandate common clearing and in a way that is unlikely to favour the futures markets. He would like to beat the government to the punch.

He also pointed out that clearing was a key advantage in the futures industry's competition with off-exchange derivatives. He insisted that unified clearing in Chicago would sharpen the competitive edge markets hold over off-exchange trading.

The two exchanges have also embarked together on a series

of joint agreements of co-operation with the fledgling exchanges of Budapest and Moscow. They have teamed up to market their products and Globex in Tokyo, Hong Kong and Taiwan. And they are expected to consolidate their offices in London and Tokyo, allowing the savings to be used to open offices in the continent and in Hong Kong.

However, this has not meant that the two exchanges have ceased to compete for business in their contracts. For example, they both introduced Japanese stock index products last year, the CME's Nikkei future and the CBOT's Topix future. Only the Nikkei futures succeeded. More recently, the CBOT has launched interest rate swap futures, which will potentially compete with the CME's Eurodollar contract. Co-operation among New

York's five futures exchanges has proceeded less smoothly, but at the end of April they approved a joint move to a new trading facility in 1994 and are now in talks on possible uniformity of clearing and other preparatory issues.

US options exchanges, regulated separately from futures markets and thus maintain discrete entities, are also engaged in developing a worldwide electronic trading system for options. The Chicago Board Options Exchange, the American Stock Exchange and the Pacific Stock Exchange are expected to complete formal agreement on a system with Reuters Holdings by the end of this month.

US options exchanges are engaged in developing a worldwide electronic trading system for options. The Chicago Board Options Exchange, the American Stock Exchange and the Cincinnati Stock Exchange are expected to complete formal agreement on a system with Reuters Holdings by the end of this month.

With respect to competition on contracts, the five American options exchanges, including the CBOE, AMEX, the Pacific Stock Exchange and the New York Stock Exchange, also recently submitted a proposal to the SEC for an inter-market clearing system to deal with the commission of orders to institute multiple trading of options - that is, the listing of one exchange. If accepted by the SEC, the Philadelphia Stock Exchange, sole non-signatory on the proposal, will comply.

American options exchanges already jointly own the Options Clearing Corporation and have unified price reporting and quote systems.

International co-operation

between American options

markets and foreign exchanges has also begun with the CBOE's agreement with Lon-

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## INTERNATIONAL CAPITAL MARKETS 4

## ■ SECURITISATION

## Surge of activity yet to materialise

EUROPEAN securitisation is a market much tipped for growth, but the surge of activity predicted by proponents of the market for the next few years has yet to materialise.

In the US there are trillions of dollars of mortgage-backed and asset-backed bonds, but Europe's largest is the £10bn market in sterling mortgage-backed securities.

Economic pressures are forcing European companies, especially financial institutions, to focus on balance sheet structure.

Securitisation allows the removal of assets from an issuer's balance sheet, as well as packaged and sold to investors in the form of bonds.

The need to meet new capital requirements is forcing

Economic pressures are forcing European companies to focus on balance sheet structure

in particular to look closely at securitisation. Increasing competition in the financial services area is also obliging firms to focus on key businesses, and when necessary to sell off assets in other areas.

But securitisation is not yet proving sufficiently strong to overcome the reluctance of many potential issuers to undertake it.

And in several countries where banks are poorly capitalised, there is not yet an adequate legal structure for securitisation. This is true of both Spain and Italy where strong links exist in securitisation.

In Japan, where a weak stock market has reduced capital held by many financial institutions, the Ministry of Finance is widely expected to liberalise financial markets in order to encourage the use of securitisation.

In France, where a "securitisation" law was passed in 1989 to provide a legal framework for securitisation, more than 20 deals have been made so far, and issues have been backed by loans, and placed with domestic institutions.

It is generally agreed that the structure of securitisation has allowed some less-than-genuine securitisation (for example, bonds backed by a single loan) and remained an important part of the credit card receivables market.

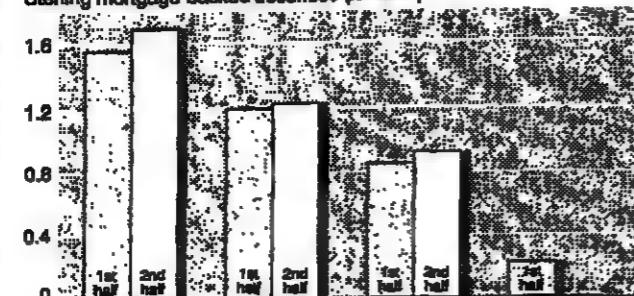
The French Treasury is close to deciding how to regulate in this area.

French banks have been lobbying for the removal of the two-year minimum maturity to allow securitisation of credit card receivables, believed to be crucial to the market's growth. Substitution of assets is likely to be allowed.

Securitisation is unlikely to

## Issue volume

Sterling mortgage-backed securities (£ billion)



Source: Euromoney

banks are well capitalised and can access fresh capital rapidly. But the first German deal appeared last year, a DM230m private placement backed by KKR Bank, a Citibank subsidiary.

The deal was approved by the Bundesbank, but securitisation remains a politically sensitive issue in Germany and public offerings of bonds are not likely to be permitted.

Smaller European markets such as Belgium and Ireland are in the process of passing legislation to facilitate securitisation. In Belgium, securities market also recovered, helped by a commitment by issuers to keep margins at a minimum.

While US issuers such as Citicorp have focused on Europe as an alternative base, European issuers remain wary of the high cost of securitisation, particularly for first-time issuers. In many cases, new systems have to be established to track the underlying assets, and sometimes existing information on those assets is incomplete. With some deals requiring a year's preparation, legal costs for new issuers can range from £250,000 to about £2m.

Issuers also have to pay credit rating agencies to rate their issues, adding about 4% basis points to the cost of a new issue - usually £20,000 to £70,000.

In addition, depending on the structure of the deal, issuers may have to bear the cost of credit enhancement through a letter of credit from

issuers also have to pay credit rating agencies to rate their issues increasing the new issue costs

a bank or through a guarantee from one of the specialist insurers, which can cost from 10 basis points a year.

However, the cost of funds cannot be directly compared with other forms of borrowing, because securitisation reduces the need for capital and can help lift a company's return on equity. Borrowers tend to have strategic, as well as financial, reasons for using securitisation.

The final blow came in January when the Bank of England said that UK issuers would probably have to set aside more capital against holdings of mortgage-backed securities.

Under European Community legislation, the securities would have to carry a 100 per cent risk weighting under capital adequacy guidelines from January 1993, rather than a 50 per cent weighting - effectively doubling the amount of capital that banks are required to hold from that date.

However, some investors decided that the good value of these wider margins and started buying again, and the market has since recovered substantially.

Tracy Corrigan

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SIMPLY REAL PRICES

Tracy Corrigan examines the risk management business

## Attractive profit margins continue

THE market for derivatives by Allied-Lyons through its subsidiary products in the exchange market may have deterred some companies from investigating the benefits of these instruments.

The Hammarsmith and Fulham swaps case, which could leave banks out of pocket to the tune £500m, may encourage banks to be more selective about their counterparties.

But the derivatives business is booming, and banks are competing fiercely for business in a market which still offers attractive profit margins.

The internationalisation of business during the past 10 years has increased the exposure of large companies to the vagaries of financial markets.

Currency exposure is no longer a concern only for exporters and importers. Most large UK companies, for example, now have some operations abroad, and the translation of foreign earnings back into sterling has become a crucial concern.

Foreign exchange exposure is no longer accepted as a valid excuse for losses or declining profits.

Consequently, many corporate treasurers have become sophisticated users of derivative products in order to offset currency and interest rate risk. Competition among banks for a share of this lucrative market has fuelled innovation and reduced costs.

Derivative products allow companies to fix costs and income flows in advance, which is particularly valuable when recession is biting into margins.

"Once we've set a budget for the year, we like to take as much of the currency risk out as possible," explained Mr Keith Hamill, director of financial control at Guinness in a recent interview. The UK brewer estimates that it will have foreign currency exposure of about £700m this year. "Our policy is

not to speculate. We use hedging to create predictable cashflows and profits," he added.

There are several markets for hedging foreign currency exposure: the forward market, where companies buy or sell currencies for future settlement, and the options market, where the holder can buy or sell a currency at a set rate. Unlike futures contracts, options give the purchaser the right, rather than the obligation to buy or sell. This means that a treasurer can use an option as insurance against adverse changes, but leave it to expire if such protection proves unnecessary.

The technology surrounding straightforward currency options has become widely understood, and options premiums no longer have to be charged.

New, sophisticated products designed in the last few years require little of a company's cash flow and are becoming more widely used.

For example, the "range forward" is a forward contract which allows a company to set an upper and lower limit on an exchange rate. The advantage is that it allows a company, which thinks a currency is set to rise but requires some downside protection, to keep some of the benefit if the currency does improve (unlike an ordinary forward contract). At the same time, banks do not charge an upfront premium as they do for options.

A "participating forward" combines features of forward contracts and options, but there is no upfront premium. There is a set floor, as for an option, but there is also some participation in any gains - perhaps 50 per cent of the benefit is received by the company while the other 50 per cent is surrendered to the bank.

Another type of structure is the "average-rate" option, which gives holders the right to buy or sell an underlying asset at a fixed price over the duration of the option.

In addition to hedging their exposure to currency movements, corporate treasurers also have to match their income with their liabilities. In the area of debt management, a greater use of exchange-traded products is seen than in the largely over-the-counter market for foreign exchange derivatives. Future contracts in many of the world's government bond markets are actively traded on

The swaps market, with a notional value of \$3,000bn worldwide, is widely used by corporate treasurers

futures exchanges.

They then borrow funds in one currency and invest the proceeds into another, in floating-rate (or "versus") swaps, obligations, by exchanging them with a counterparty. This allows companies to take advantage of opportunities in foreign currency markets where attractive swap rates may allow them to achieve funding at substantially cheaper levels than in their domestic market.

There may be two legs to a swap - a currency and an interest rate leg - but the final cost of funds is often compared with the company's target, usually expressed as a margin (or above) the dollar London interbank offered rate. Targets are set to take advantage of many opportunities in many markets where arbitrage has been arbitraged.

Companies are only active in the market when they are in

the public markets, but also use the market for general debt management.

Swaps allow companies to take advantage of rising and falling interest rates, for example. However, there has to be a counterparty who wants to be in the opposite movement. And increasing concern about the credit quality of counterparties is somewhat hampering the use of certain companies.

Swap rates - the rates at which institutions will pay or receive as a counterparty in a swap agreement - and US Treasury yields tend to move in opposite directions. But at the moment swap yields are at historically low levels, at the same time as US Treasury yields have hit a four-year low.

NatWest Treasury is consequently advising its clients to take this opportunity to do in the market at historically low levels. However, many companies are reluctant to do this short-term for commercial paper rates lower.

An increasingly common device is the deferred rate settlement which involves locking in a new issue's yield spread over the US Treasury market for a period. Thus if interest rates decline, the borrower can lock in a lower absolute rate of fixed interest costs.

From the banks' point of view - and new participants are still entering the market - there is still growth potential in corporate treasury business. When they come out, they will not despair. They are already targeting European fund managers, who have been generally more conservative than their counterparts in corporate treasury. Bankers believe that their conversion is at hand.

## ■ SYNDICATED LOANS

## Sluggish volume of business

THE capital adequacy requirements and a recession in the Anglo-Saxon markets have taken their toll on the syndicated loan market in recent months.

The volume of business has been very sluggish and few bankers expect it to pick up quickly. However, many hope that top-quality corporate borrowers will return to the loans market as growth in the western economies improves. In the longer term, the reconstruction of those countries in the Middle East affected by the Gulf War is expected to lead to heavy borrowing, possibly in the syndicated loans market.

Already Saudi Arabia has negotiated a \$4.5bn syndicated loan for general purposes (although the money may go towards paying for the allies' war effort) and Kuwait is thought likely to use the syndicated loans market to help for rebuilding the economy.

As a result of the international capital adequacy requirements agreed by the Basle Committee, many banks - particularly the Japanese banks - are looking more cautiously at their lending. In the late 1980s, Japanese banks were responsible for 40-50 per cent of new lending, but because of concerns about capital adequacy requirements they may only account for 20-25 per cent of new lending for the rest of 1991, according to one Japanese banker.

As banks appear to have become more selective in their lending, the pricing on the loans has increased markedly. Pricing - including the margin over the

London interbank offered rate and various fees - is now double, or even three times higher than it was two years ago.

With the recession in the UK and US, banks have become more worried about the creditworthiness of borrowers.

Many banks are now concentrating on refinancings for top-quality borrowers.

A recent OECD report, Financial Market Trends, concludes that "the future pace of overall growth in the international markets will crucially depend upon the volume of demand by borrowers with high credit standing".

Worries about the impact of the recession on corporate borrowers has meant that many bankers are demanding much tighter financial ratios and more detailed covenants.

For example, the interest cover (profit divided by total interest charged) that is now requested is likely to be in the range 2.5 times, rather than 1.5-1.75 times as it was a year or so ago. Gearing (the debt-to-equity ratio) has also come under scrutiny; bankers say they feel more comfortable with gearing of 100-125 per cent now rather than the level of 150 per cent which was common a year ago.

Furthermore, the bankers are likely to demand quarterly or half-yearly management accounts to keep a close eye on company profitability.

While bankers appear to be showing more caution over their lending activities, demand from companies in the Anglo-Saxon economies for syndicated loans has tailed off for a variety of

reasons. The pricing on loans has deterred issuers, who feel they can borrow more cheaply in the bond market.

Second, much of the syndicated loans activity in the late 1980s - particularly in the US - was driven by mergers and acquisitions; as M&A activity has fallen, so has related financing.

Companies which borrowed heavily to finance their growth now want to repay it with their earnings in many cases, they have taken advantage

of the rise in the stock markets and the appetite since the end of the Gulf War to raise equity and therefore reduce their gearing ratios.

While the statistics for lending make depressing reading for bankers, most point out that the market has gone through bad patches before. According to figures compiled by International Financing Review (IFR), there were 431 syndicated loans and note issuance facilities (NIFs) worldwide in the first six months of 1991 worth \$99.74bn. In the second half of 1990 there were 558 loans and NIFs, worth \$180.5bn, while in the first half of 1990 there were 761 issues worth \$184bn.

Citicorp ranked first in the league

## ■ REGULATION

## Elusive international solution

THERE is one thing on which everyone connected with regulating securities markets and market intermediaries agrees: the need for international co-operation to guard against a systemic collapse in securities markets. The trouble is, finding an international framework seems almost as far away as ever.

Several wide-ranging, multi-lateral attempts to stem risk in securities markets are being developed.

Not all have to do with regulation, but all are directed at reducing the dangers of financial stress in one market spreading to others.

The two most important initiatives are those aimed at agreeing a common standard of capital adequacy for securities firms, and at upgrading settlement systems around the world. Both are long and arduous processes, and each seems a long way from completion.

When reviewing the scope for structural improvements in securities markets, the Organisation for Economic Co-operation and Development (OECD) recently singled out these two areas as those with the greatest scope for progress.

In contrast, it is doubtful whether much of the work put into guarding markets from collapse caused by a repeat of the 1987 stock market crash, further the use of "circuit breakers" in those markets at times of high volatility, nor limitations on programme trading, offered guarantees against contagion spreading in the world's securities markets.

The attempt to devise a common standard for the minimum capital of securities firms, parallel to the capital adequacy requirements

seemed only a matter of time.

Until this spring, that is. A second meeting of regulators, which had been ratified, called off when the securities regulators got cold feet over the plans. The authorities from the various countries decided they wanted more time to consider the proposals. It will not be clear until this autumn whether discussions between the banking and securities authorities are back on the rails.

## INTERNATIONAL CAPITAL MARKETS

Simon London examines innovation in financial engineering

## Structures under stress

**REGULATION** spurs innovation; nowhere is this more true than in the world of financial engineering. While the wildest designs of the financial engineers have faded with the boom years of the 1980s, there are still plenty of buyers for tailored financial instruments.

Tax and accounting anomalies, particularly in the distinction between debt and equity, remain a rich source of material. Regulation of the banking system, with the imposition of strict capital ratios which international banks must adhere to, has also created an industry designing new capital structures.

Elsewhere, the use of derivative financial instruments is being applied to small, private deals which offer investors protection against anything from volatility on the currency markets to the price of bond-holders.

However, the most widely applied structures are instruments which share some of the features of debt and some of the features of equity. They are instruments which cut balance sheet gearing but cost the issuer far less than common stock. The challenge is to design an instrument which looks like equity and is for the purposes of accounting, but qualifies as debt for the purposes of tax.

Perhaps the simplest debt/equity hybrids are convertible bonds, as

capital bonds issued by UK companies including Sainsbury, British Airways and Tesco.

The bonds give investors the right to convert into ordinary shares at a low premium to the current market price, making conversion highly likely.

The bonds are highly subordinated, giving the holders something akin to equity risk.

This combination has convinced many that the bonds will be accounted for near-equity from the date of issue. Looked at from this perspective, the bonds are not unlike the so-called "equity-like" bonds issued by the tax authorities, the bondholders rank behind other creditors in the event of default. If the issuer remains solvent, the likelihood is the bonds will be converted to equity.

However, in other jurisdictions, debt/equity hybrids are more complex.

The main instruments are auction market preferred shares (AMPS). The interest on AMPS is set through a regular remarketing or "auction" each auction. Investors have the right to sell the bonds back to the intermediary which issued the notes (the remarketing agent) or demand a higher rate of return.

From a tax perspective they are not true hybrids, since interest payments are not tax-deductible in the

they are true hybrids when looked at from the economic perspective. Because of the remarketing process, the cost of capital rises when the issuer is in trouble - just like debt.

One issue to face the reality of this situation was Royal Organisation, which opted to repay its £200m AMPs from straight borrowings when a reduced credit rating made the instruments less expensive to maintain.

However, the search for tax-efficient capital has been most urgent among the world's banks as they struggle to meet the Basle guidelines on capital adequacy.

The Basle Committee guidelines set down capital adequacy standards, specifying a minimum ratio of capital to assets, which are being phased in by 1993. Total capital must reach 8 per cent of assets.

Of the 8 per cent, half must be Tier One or "core" capital, comprising equity and non-cumulative perpetual preference shares.

The remainder must be a mix of Upper and Lower Tier Two capital, comprising subordinated debt instruments, provisions and valuation reserves. The distinction between Upper and Lower Tier Two capital has proved a rich vein of material with which financial engineers have worked.

In the past few years, many banks have turned to the issue of another complex auction-based structure - variable notes - to fulfil Tier Two requirements. The structure is similar to AMPS in the US. The difference is that at each stage the VRN investor has the option to reject the new coupon and put (or sell) the bonds back to the remarketing agent, a feature which provides synthetic liquidity.

However, the remarketing or auction process is fragile in times of stress. For if no agreement on coupon is reached, the note reverts to a "back-stop" margin. At present the London interbank offered rate and the put option ceases to operate. In theory, the back-stop margin is set at a high enough level to compensate investors for the illiquidity of the bonds under such circumstances.

However, for the first half of the year all \$4bn of AMPS were in the back-stop.

Many investors - often corporate treasurers - who bought the bonds on the basis of the three-monthly put option in the belief they were an acceptable substitute for money market instruments, are now left holding liquid paper.

The episode, like the problems in the AMPS market, serves to illustrate that unregulated financial structures can be fragile. Little wonder that regulators such as the Basle Committee and the Accounting Standards Board are concerned that regulation should not lead to proliferation.

## JAPAN

## Tentative recovery stalls

All is not well in Japan's financial markets. A tentative recovery in confidence this year, following last year's bruising stock market collapse, has been punctured in recent weeks as a spate of financial scandals have sent share prices falling again.

High interest rates, introduced in response to asset price inflation, triggered a collapse in the Tokyo stock market last year. This brought an abrupt end to five years of rapid international expansion by Japanese financial institutions.

This rise in short-term interest rates in Japan, and falling interest rates in the US, have reduced the outflow of Japanese portfolio savings. Japanese portfolio outflows fall by 75% in 1990 compared to 1989, to just \$8.7bn. Japanese investors were net sellers of US securities.

This may signal an end to the diversification of Japanese financial institutions into foreign markets - which has sustained Japanese portfolio outflows - according to the recent Bank for International Settlements (BIS) annual report.

Life insurance companies' foreign securities holdings represented 30 per cent of their

total securities portfolio at the end of 1990, down from almost 50 per cent at the end of 1989.

Meanwhile the stock market collapse has caused serious problems for banks in meeting the minimum capital adequacy ratios set in 1988 by the Basle committee on banking supervision of the BIS.

The BIS standards required a minimum capital-asset ratio of 8.5 per cent at the end of 1990, rising to 8 per cent by 1992.

Last year's crash knocked

more than 50 per cent off Japanese banks' unrealised gains on their equity holdings, 45 per cent of which they are allowed to count as official capital.

Almost all Japan's leading banks had reached the required BIS standard in March 1991 by issuing subordinated debt and reducing back their asset growth. But recent falls in the Tokyo stock market, in the face of a series of financial scandals involving the Japanese securities industry, mean that the banks are again under pressure.

Mr Shiguro Ogata, former deputy governor of the Japan Development Bank and now a director of Barclays Bank, does not expect a recovery in the activity of Japan's financial institutions this year. "It's better to raise new capital than

to count it as official capital.

The stock market recovers and we can do a rights issue then we may take a bit more of an aggressive position than we are doing," he said. Even then, the BIS rules will continue to constrain the banks' international lending. "We could not be aggressive like in 1985 - that was too much."

As a result, the Japanese banks have become more profit-conscious and are stretching the quality, rather than the growth, of their asset portfolios. They are also raising their profile in securities activities such as Eurobond underwriting and selling and futures trading, to gain expertise in advance of the expected liberalisation of the Japanese securities industry.

At present only foreign banks are permitted to engage in securities business in Japan through their subsidiaries. Domestic banks are prevented from doing so by Article 85 of the Securities and Exchange Act, Japan's version of the US Glass Steagall Act.

In recent years, the banks have pressed for this law to be removed but the industry remains opposed to a full-scale deregulation. The Ministry of Finance is expected to propose legislation by the end of this year.

So far, the securities companies have grudgingly agreed to banks' subsidiaries engaging in certain primary securities activities from 1993 - lead managing, publicly-placed bonds and equity-linked instruments, and issuing privately-placed bonds.

The banks reply that underwriting without broking is meaningless. Mr Kurokawa said that with no secondary business there could be no primary business. "You cannot issue bonds to clients but then not be able to buy them back if they want to sell," he said.

Edward Bell

market conditions, it will take some time before the two firms regain their lost confidence.

While revenues are up on Wall Street, on the cost side the restructuring programmes forced upon the industry in the past few years have begun to bear fruit. More than 70,000 jobs have been shed within the industry since 1987, helping firms lose much of the excess fat put on during the 1980s boom years.

Yet there is still overcapacity in some areas, most notably in back office clearing and settlement operations. The big houses have been restructuring the business in an attempt to bring costs down and improve efficiency. Some, such as Salomon and Paine Webber, have moved their operations out of expensive Manhattan, while others have talked of back office mergers with their competitors.

There is also overcapacity at a market level, particularly in the government bond markets where 40 securities houses enjoy the status of "primary dealer", those who trade directly with the Federal Reserve. The intense competition among primary dealers has squeezed margins and cut earnings. Although six firms have relinquished their dealership privileges in the past 18 months, analysts believe there is room for at least another half-dozen withdrawals.

Overall, 1991 has been good to Wall Street. But few securities firms are counting their chickens. Part of the improvement has stemmed from strong market conditions and part from structural changes within the industry. While the benefits of the latter should prove long-lasting, securities firms cannot rely on market conditions remaining favourable, especially when the economy is still struggling to pull out of a recession that has been deeper and longer than anyone expected.

Patrick Harverson

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THE recession in many of the developed economies over the past year has meant portfolio exposure to the fast-growing economies of Asia and Latin America desirable for many international investors.

While the stock markets of the developed world have stagnated, many emerging markets are forging ahead. So far this year the Mexican stock market has risen 55.8 per cent, the Malaysian stock market 20 per cent and the Brazilian stock market a staggering 138 per cent.

Historically, the Asian markets have attracted most interest because of the prodigious rate of economic growth which has been sustained by economies. In 1981, the Asian markets only accounted for 43 per cent of the total market capitalisation of all emerging markets, according to the International Finance Corporation, the private sector financing arm of the World Bank. By last year, this had risen to 72 per cent.

However, the remarketing or auction process is fragile in times of stress. For if no agreement on coupon is reached, the note reverts to a "back-stop" margin. At present the London interbank offered rate and the put option ceases to operate. In theory, the back-stop margin is set at a high enough level to compensate investors for the illiquidity of the bonds under such circumstances.

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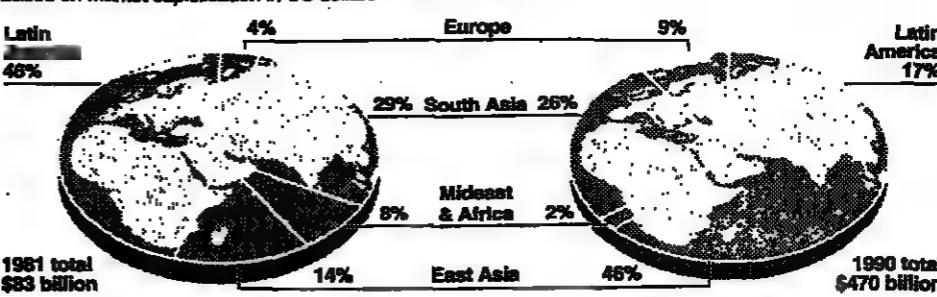
The episode, like the problems in the AMPS market, serves to illustrate that unregulated financial structures can be fragile. Little wonder that regulators such as the Basle Committee and the Accounting Standards Board are concerned that regulation should not lead to proliferation.

## EMERGING MARKETS

## Forging ahead in difficult times

## Regional weights of emerging markets

Based on market capitalisation in US dollars



year. According to research by Salomon Brothers, capital flows into Latin America have grown from \$5bn in 1989 to over \$12bn for 1990.

Mexico has been at the forefront of the resurgence. The Mexican economy was the largest recipient of new capital in 1990, with a total of \$3.4bn invested, enough to cover Mexico's projected

current account deficit twice over, say Salomon Brothers.

However, to have access to the international capital markets, Latin American issuers have to be at the top of its industry, financially strong, and a large generator of dollars. This means that there are only a few in Mexico, still more in Brazil, Argentina and Colombia, still facing economic problems.

Petroleos de Venezuela, the Venezuelan oil company, is the best known international company and is generally well known internationally, and the economic fundamentals are favourably perceived.

Outside Mexico, large borrowings have been few, although the volume of small private placements has risen.

However, Petroleos de Venezuela's success in the international market has led the way with Eurobond issues in D-Marks, Austrian schillings, dollars and Ecu, as well as a US domestic bond offering.

Despite this track record, Petroleos de Venezuela still has to pay a premium for international funds. The company's Ecu75m three-year issue, launched in early July, carried a coupon of 11%

per cent. Top-rated corporations from Europe and the US were substantially less. For example, a three-year issue launched by Brown Brothers Harriman, the Swiss engineering group, at about 9.5% per cent.

But the range of available instruments and the range of investors willing to back Mexican companies is broadening all the time.

Chilean companies have lit

their own oil company. However, Compania Telefonica de Chile (CTC), the telecommunications company, which raised \$2bn from international investors in one of the largest ever international offerings of equity.

Petroleos de Venezuela, the Venezuelan oil company, is the best known international company and is generally well known internationally, and the economic fundamentals are favourably perceived.

Outside Mexico, large borrowings have been few, although the volume of small private placements has risen.

However, Petroleos de Venezuela, the best known international company and is generally well known internationally, and the economic fundamentals are favourably perceived.

In other countries such as Brazil, Argentina and Colombia, still facing economic problems, there have been mainly small privately-placed deals, usually for less than \$25m.

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However, Petroleos de Venezuela, the best known international company and is generally well known internationally, and the economic fundamentals are favourably perceived.

Outside Mexico, large bor-



## NATWEST IS A PIONEER IN THE DEVELOPMENT OF COMMERCIAL PAPER.

The spirit of high adventure isn't one you'd normally associate with Commercial Paper.

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# FINANCIAL TIMES COMPANIES & MARKETS

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Monday July 22 1991



## INSIDE

### Stocklake goes into voluntary liquidation

In an effort to return cash to shareholders in a more efficient manner, Stocklake Holdings, the investment trading group, is going into voluntary liquidation. It is owned by Adam & Harvey, which owns the trading activities of Stocklake. It will be a London Exchange listing, and in Brothers Group, the merchant bank. Maggie Urry examines one-fifth of the life industry's investments held in

### Upside of a down

A 15 per cent fall in first-half profits is not usually a reason for celebration in companies; but at Espanol Credito (Barcelona), Spain's largest commercial banks, the fall will be viewed as a healthy development. Last year, Banesto reported profits from the sale of part of its large cement holdings. Banesto's income in the first half of 1991 had actually increased 20 per cent. Peter Bruce reports. Page 17

### Tales of the unexpected

Gilt prices took a tumble following the unexpected announcement of a £1bn (\$1.6bn) tranche of government bonds in a far from popular maturity range. The announcement, although part of an already-revealed plan to fund the government's deteriorating public sector account, turned up a reminder of the susceptibility of the market to funding issues. Peter Massi reports. Page 18

**Euromarkets put on brave face**  
The news that the British Office of Fair Trading is making a "polite inquiry" into new issue practice in the Eurobond market has come at a highly sensitive time for the industry. Having flourished as an offshore arena, the market is trying to define and defend its position under a new European Community regulatory regime. Simon London reports. Page 19

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## Economic Notebook

### Dutch welfare disables the economy

"THE NETHERLANDS is sick," Mr Ruud Lubbers, the country's prime minister, said last year in a famous lament about the health of the Dutch welfare state. However, a more accurate description of the Dutch predicament would be: "The Netherlands is disabled."

The country faces a disability problem of unprecedented proportions. For every six people of working age, there is one who has officially been declared disabled or, according to the literal translation from Dutch, "unit in work".

No country in the world has such a large proportion of its potential workforce drawing state benefits. Yet the Netherlands has a welfare state whose generosity is rivalled only by that of Scandinavia. The Dutch possess an enviable healthcare system and excellent health.

So what accounts for the Dutch disability? The answer is widespread abuse of the system, not by individuals failing to work, but by the disability scheme - known by its initials, WAO - has become an expensive, but comfortable, jumping ground for surplus workers. As such, it is a huge, hidden form of unemployment.

The Dutch disability problem is difficult for outsiders to comprehend. Aroad, the word "disabled" conjured up images of physical handicaps and wheelchairs. In the Netherlands, the incapacitated also include people who are embroiled in conflicts with their employers but who cannot be fired because of Dutch labour laws.

The disabled are often people who suffer from stress caused by either personal or professional problems, or both. As many as one-third of all disability payments are due to psychological rather than physical problems. For almost 25 years, the generous disability



Prime Minister Ruud Lubbers: "The Netherlands is sick" scheme has served, in part, as an escape route for employers who want to rid themselves of troublesome workers. Financially, the system is deemed to be untenable. Already, 900,000 people draw WAO benefits and the number is forecast to pass the 1m mark by 1993. This has prompted Mr Lubbers' centre-left government to propose an uncharacteristically radical overhaul of the system.

In 1990 alone, the state paid out Fl 424m (Fl12bn) in disability benefits, the single biggest item of social security spending after old-age pensions. This sum, vast for a country of less than 15m people, is roughly equivalent to the government's annual budget deficit.

Recipients of disability benefit are paid up to 70 per cent of their former salary until they reach the retirement age of 65.

The proposed changes to the system could bring savings of Fl 4.4bn in 1994. Another goal, however, is to create incentives for people to go back to work, presumably in a different job, if their disabilities allow.

Unlike the Swedes, the Dutch have only a few sanctions designed to get people off social welfare rolls. The Organisation for Economic Co-operation and Development recently cited the generosity of the Dutch social welfare payments and noted that "incentives to work are low".

For this reason, the government's attempts to build "disability" into the WAO disability scheme are unusual and thoroughly "un-Dutch" - accounting for the storm of criticism over the proposals.

Significantly, the proposed reforms are not based on any ideological reassessment of the limits of the welfare state, but on pure financial need. If the Dutch could afford it, the WAO system would probably never be revised. But the country has little choice if it wants to preserve the welfare state.

To do so, the Netherlands must increase the number of people holding jobs and, more importantly, who contribute to financing the welfare system.

In 1963, when the welfare state was in its infancy, there were three people in jobs for every recipient of social welfare or old-age pensions. By the late 1980s, the ratio had narrowed dangerously - just slightly more than 1:1.

These figures help account for the country's big budget deficits and its high rate of social security premiums.

Seen through the eyes of the economists, these are the most important weak spots in the Netherlands' economic system, a government report concluded last year.

Ronald van de Krol

### US group studies Tace bid

By Maggie Urry in London

**THERMO Electron**, the US environmental group, will this week decide whether to increase its offer for Tace of Cambridge Electronic Industries (CEI) to have won the bid for the environmental control equipment maker.

However, Barings, CEI's investment bank, said yesterday it was confident that its client's position would stand.

Late on Friday, CEI announced it had made an increased, recommended offer for Tace and had irrevocable undertakings to accept the bid from holders of 50.5 per cent of the shares.

**CCF Corporate Finance**, Thermo Electron's adviser, said yesterday that the US group would look at the undertakings when CEI's offer document is published later this week, to see if they would remain irrevocable in the presence of a higher or better bid.

Then Thermo Electron would decide whether to increase its bid.

Barings said yesterday: "They are irrevocable. They were carefully drafted and signed." Barings said Thermo Electron was free to examine the details of the undertakings.

CEI's offer is of eight new shares - every five Tace shares. It values each Tace share at 306p and the group at 229.9m on the basis of a CCI price of 191.4p. Thermo Electron's offer is of 255p in cash for each Tace share, worth £34.9m (£40m in all).

CEI's announcement came after the stock market closed on Friday.

Thermo Electron is likely to make a statement today urging Tace shareholders not to take any action until the position is clear.

come at a time when there is every sign of a crisis of confidence in the industry.

Last week's seizure of New Jersey-based Mutual Benefit - the largest single insurance company collapse in the US - coupled with similar moves at a handful of other insurers in recent months has fuelled questions about the adequacy of existing insurance regulation. In some cases, fear of regulatory intervention has caused investors to surrender policies. That, in turn, has

provoked the run on liquid assets which has led to regulatory intervention necessary.

In view of this issue, of the downgraded insurers, quick to respond. Principal Mutual claimed that nothing of consequence had changed in its property holdings to justify a lower assessment of its financial strength. Mutual of New York claimed that the rating was "totally inconsistent with the ratings from all rating services".

## Moody's downgrades six US insurers

By Nikki Tait in New York

**CONCERN** over the life insurance industry is likely to be fuelled by the decision of Moody's, one of the Wall Street rating agencies, to downgrade six big insurance companies.

Announcing its move at the weekend, Moody's cited the deterioration of commercial real values, which will increase underperforming real estate and investments".

One-fifth of the life industry's investments are held in

property-related assets. "Banks will be under pressure, and capital will be at those companies with significant real exposure," it commented.

Moody's said it was mainly companies, where analyses continued. It stressed, however, that future rating reductions should be modest in magnitude. It also said the majority of its rated insurance companies continue to be "exceptional", "excellent" or "good" financial strength.

The recent downgradings leave

most of the companies in the A category - upper medium grade, adequately secured - or better. John Hancock moves from Aaa to (middle) to (middle) Massachusetts Mutual from A to Aa (upper end of excellent); Mutual Life from A2 to Baal; New England Mutual from Aa1 to Aa2; Principal Mutual from Aaa to Aa1; and Travelers from A1 to A2.

However, although the downgrades are not substantial, they

come at a time when there is every sign of a crisis of confidence in the industry.

Last week's seizure of New Jersey-based Mutual Benefit - the largest single insurance company collapse in the US - coupled with similar moves at a handful of other insurers in recent months has fuelled questions about the adequacy of existing insurance regulation. In some cases, fear of regulatory intervention has caused investors to surrender policies. That, in turn, has

## N.H. Geotech nurtures a field of dreams

Andrew Baxter talks to the group's chairman about plans for the future

**A** farmers throughout Europe and North America prepare for this year's harvest, a small group of seasoned tractor industry executives is embarking on a complex process whose benefits may take rather longer to reap.

It is almost a year since Fiat of Italy and Ford of the US announced they were merging their agricultural and construction equipment businesses to form N.H. Geotech. Fiat holds an 80 per cent stake in what is the world's largest tractor manufacturer, in terms of units sold.

To make things worse, the new company's markets have plunged into recession virtually worldwide. In Italy, it is struggling to recover from the collapse of its tractor group that Fiatagri claims.

The uncertainty created by the delay opened up a potential marketing opportunity for competitors, which at least one in the UK said it tried to exploit - largely unsuccessfully, Fiatagri claims.

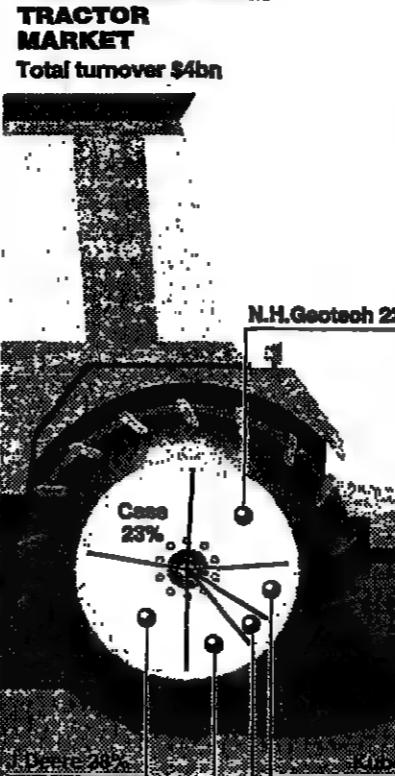
To make things worse, the new company's markets have plunged into recession virtually worldwide. In Italy, it is struggling to recover from the collapse of its tractor group that Fiatagri claims.

Neither Ford nor Fiat feel they are big enough to be competitive in an increasingly global market. They faced the choice of selling out or making an acquisition.

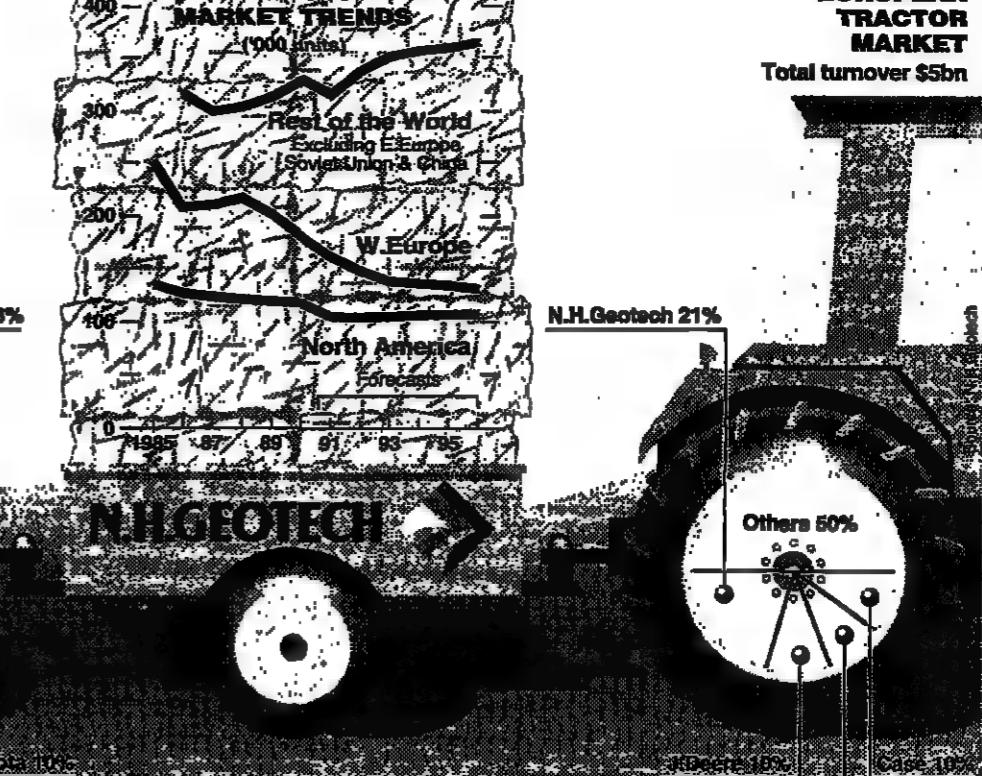
"We were going more towards acquiring, and they to divesting, so we met," says Mr Garuzzo.

The deal gives N.H. Geotech 20 per cent of the world tractor market, a springboard for a long-term assault on the 60 per cent of the

### NORTH AMERICAN TRACTOR MARKET Total turnover \$4bn



### EUROPEAN TRACTOR MARKET Total turnover \$5bn



market which remains fragmented.

But N.H. Geotech's approach to getting the necessary financial strength varies in one important respect from the tractor mergers of the 1980s, notably the combination of JI Case and International Harvester to form the Case IH brand.

The new company plans to expand its distribution and brands, concentrating on its strengths in the tractor market - its "industrial synergy in the backyard". These are common components, research and development, and a range of specialised manufacturing in plants which can serve the whole group.

The retention of two networks amazed some N.H. Geotech's competitors in the UK, where total unit sales are down 30 per cent so far this year in a market battered by the recession.

The European Community's Common Agricultural Policy, and last year's excellent harvest, behind the scenes is surprising, and has been an inevitable feature of all recent tractor industry mergers.

Mr Garuzzo counters that the savings from merging the dealer network - one of the key assets for any tractor company - would have been minor compared with the trouble caused to customers and dealers either with Ford or Fiat.

The company also says the "double-dealer" issue affects only seven or eight countries.

The situation in the UK is, in any case, different to the rest of Europe. Fiatagri has just 3.5 per cent of the tractor market and is acquiring a leader with 24 per cent. N.H. Geotech officials believe there is scope to increase Fiatagri's share that would be lost by integrating the brands and networks.

Whether N.H. Geotech's powerful shareholders - Ford retains a 20 per cent stake - will support the new company's strategy will be profits. Mr Garuzzo is aiming for break-even in the next 18 months, followed by profit as the programme runs its course.

Mr Garuzzo said the company's success will depend on its ability to exploit access to more than half the 1.3m unit-a-year world tractor market. Here, Mr Garuzzo cites a paradox for the new company and all its rivals: "The people who need us have less money to pay for them."

This announcement appears as a matter of record only.

July 1991

**COUNTY NATWEST INVESTMENT MANAGEMENT**

### County NatWest Investment Management Limited

has been appointed advisor

### County Global Quant Fund

which was launched with total subscriptions of

## COMPANIES AND FINANCE

Shareholders to receive cash and shares

### Stocklake opts for liquidation

By Maggie Urry

**STOCKLAKE HOLDINGS**, the overseas trading group, is going into voluntary liquidation in order to return £5.7m of excess cash to shareholders in a tax efficient manner.

Shares in Adam Harvey, which owns the trading activities of Stocklake and which will seek Stock Exchange listing, and in Rea Brothers Group, a listed merchant bank in which Stocklake has a 4.7 per cent stake.

Rea Brothers, like Stocklake, is part of the Salomon family empire held together by cross-

shareholdings. About half of the shares are held by other Salomon family companies. The family is trying to simplify the empire since the death in 1989 of founder, Sir Walter Stocklake.

Stocklake estimates that for every 100 shares held investors will receive £13 in cash, 100 A&H shares and 100 Rea Brothers shares. Small shareholders can opt for cash instead of the Rea Brothers share.

Using Friday's closing share prices of 10p for

Stocklake says that on a pro-forma basis A&H would have declared earnings per share of 59.3p in the year to March 31, of which 23.7p cannot be remitted to the UK, and a net dividend of 10p.

That suggests an historic p/e of 3.1 or 6 on remittable earnings, and a yield of 7.3 per cent.

The rating is similar to that of Stocklake, based on pre-tax profits for the year to March 31 of 26.3m (£5.7m) and

per share of 59p (£1.3m) yesterday. Turnover was 236.9m (£38m). No final dividend is proposed, leaving a total for the year of 59.3p.

The timetable for the winding-up starts with an extraordinary general meeting to consider the deal on August 12. If approved, the A&H and Rea Brothers shares and 90 per cent of the cash would be distributed on September 16.

Trading should start in the A&H shares on September 17, and the remaining cash should be distributed on October 30.

### Holmes investor calls for meeting

By Maggie Urry

**THE DISAFFECTED** investor group which holds 15 per cent of the shares of Holmes Protection Group, the security and alarm group which is based only in London, has called for a special meeting of shareholders. At the meeting the group will put resolutions to elect their representatives to the Holmes board.

The group is led by Eric Kohn, a former director of Holmes, who wants to be chief operating officer of Holmes, and proposed that Sir Ian MacGregor, chairman of British Steel and British Coal, should be chairman. Mr Kohn says that as well as the 25.4 per cent the group has the support of holders of another 14 per cent of Holmes.

Holmes has been struggling to restructure \$61m of debt, having failed earlier this year to sell a subsidiary. Tom Mayer, chairman, has said that the finance group's hinders its restructuring.

### ICI to build paint factory in China

**IMPERIAL CHEMICAL INDUSTRIES** is to build a £13m paint factory in the Guangdong province in southern China - the first ICI manufacturing plant in the Chinese mainland. The plant will have a annual capacity of 15m litres.

### Residential Property Securities No.1 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

#### Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announces that Notes for the nominal amount of £8,300,000 have been issued for redemption on 22nd August, 1991, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-

0	29	51	72	103	143	192	211
235	357	508	532	552	576	622	644
690	707	869	916	938	1006		
1255	1073	1097	1119	1142	1156		
1483	1551	1577	1598	1620	1665		
1711	1735	1757	1803	1823	1870		
1939	1962	1988					

On 22nd August, 1991 there will become due and payable upon presentation of Note drawn for redemption, the principal thereof, together with accrued interest to date, at the office of S.G. Warburg & Co. Ltd.

2, Pinhey Avenue, London EC1M 2PA

or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 22nd August, 1991 and Notes so presented for payment should have attained all Coupons maturing after that date.

£140,900,000 nominal amount of Notes will remain outstanding after 22nd August, 1991.

22nd July,

#### NOTICE OF PREPAYMENT

### ÖSTERREICHISCHE LÄNDERBANK = AKTIENGESELLSCHAFT

Yen 5,000,000,000

#### Floating Rate Notes 1992 (the "Notes")

In accordance with the Condition of the Notes, the Company will be hereby given that the payment falling on September 1991, redeem all the outstanding at their then Redemption Amount.

Payment of Interest and reimbursement of Redemption Amount will be made in accordance with the Terms and

Vienna, 22nd July, 1991  
Österreichische Länderbank Aktiengesellschaft  
Am Hof 2  
A-1010 Vienna  
Austria

Nationwide Anglia Building Society  
(Incorporated in England under the Building Societies Act 1956)

Subordinated Floating Rate Note due July 1998  
For the three months 17th July, 1991 to 17th October, 1991 the Notes will carry an interest rate of 11.5% per annum with a coupon of GBP 294.59 per GBP 10,000 Note, payable 17th October, 1991.  
Listed on the Luxembourg Exchange.

Bankers Trust Company, London

Nationwide  
Anglia  
Building  
Society

£80,000,000

Agent Bank

£80,000,000

Alaska Housing Finance Corporation

For the three months 17th July, 1991 to 17th October, 1991 the Notes will carry an interest rate of 11.5% per annum with a coupon of GBP 294.59 per GBP 10,000 Note, payable 17th October, 1991.

Listed on the Luxembourg Exchange.

Bankers Trust Company, London

Nationwide Anglia

Building Society

£80,000,000

Agent Bank

### COMPANIES AND FINANCE

### £18m debt led Hughes Food into receivership

By Chris Tighe

An £18m debt led to Hull-based Hughes Food Group being placed in receivership last Thursday.

The US-listed food supply and services group was placed in the hands of Coopers and Lybrand Deloitte following discussions between the group's directors and a syndicate of lenders, comprising UK and overseas banks and led by Samuel Montagu.

Since Mr Harry Roberts, formerly a senior executive with Grand Metropolitan, was appointed chairman and chief executive of Hughes last October, the group has made a number of disposals of non-core businesses acquired during the swift expansion which followed its arrival on the US market in July 1986.

But an attempted restructuring involving a debt to equity conversion proved unsuccessful and when dealings in the group's shares were suspended last Wednesday they stood at 4p. They were originally placed at 26p and peaked at 157p in 1987.

Mr Mike Moore, one of the two joint administrative receivers, said 17 of the 22 companies which comprise the group were not subject to insolvency proceedings. He hoped to sell them as profitable going concerns. "Essentially we have here a good company trading at a profit but which is having to service a debt burden created by previous management problems," he said.

No redundancies are planned at present among the group's 700 employees, working in companies in England, Scotland, and Northern Ireland. The receivers said they were already getting inquiries from prospective purchasers.

The group's founder Mr John Hughes, described in the group's late 1980s expansionary phase as a "quintessential US entrepreneur", resigned as chairman in February. In March, the group announced an interim pre-tax loss of £6.22m; there was also an extraordinary charge of £2.4m.

The group originated in food machinery reconditioning and cold storage but diversified into baking, food processing and distribution, and foods manufacture, research and development.

**Correction**

**Brasway**

Pre-tax profits of Brasway, the West Midlands engineer, dropped from £1.7m to £1.5m in the year ended April 27 1991. In Friday's edition the figures given were incorrect.

#### COMPANY NEWS IN BRIEF

**API**: **API** notes acceptances from NMC offer in respect of ordinary shares represent just 0.36 per cent of API share capital.

**NOREX AMERICA**, 49.7% owned by Norex, has its 80 per cent in Norgulf Shipping for \$5.1m.

**PRESTWICK HOLDINGS** has acquired Band Electronics, a privately-owned electronic components concern. Consideration is 300,000 Prestwick ordinary shares and £100,000 cash. Turnover of Band was £5m in 1990.

**WARNER HOWARD** is paying £840,000 cash for Derek Wright

(Food Machinery), the Lancashire-based importer and distributor of commercial catering equipment. Wright made a £149,000 pre-tax profit on £229,000 turnover for year to February 28 1991.

**FIRST SPANISH** Investment Trust: Net asset value per share declined by 11.2 per cent to 85.2p during the year ended May 31 1991.

**THE FARMERS** and **THE CO-OP** have agreed to merge their food retailing units. The transaction is expected to be completed in 1992.

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**THE FARMERS** and <

## NWA bids for Pan Am air routes

By Nick Taft in New York

**NORTHWEST** Airlines, the fourth largest US carrier, has entered the bidding for parts of Pan Am, the ailing airline which filed for bankruptcy protection earlier this year.

NWA said it would offer \$1m for Pan Am's Detroit-London transatlantic route, or \$3m if a route between Los Angeles and Mexico City was included.

The decline in profits will be viewed as a healthy development since the setback mostly stems from a Pta17.5bn decrease in income from asset sales. Last year Banesto boosted profits from the sale of part of its large cement holdings.

Reflecting a focus on purely banking business, Banesto's fee income had risen 45 per cent in the first six months of

## COMPANIES AND FINANCE

### Banesto declines 38% on lower asset sale income

By Peter Bruce in Madrid

**BANCO ESPANOL** Creditos, one of Spain's largest commercial banks, has reported first-half pre-tax profits of Pta24.7bn (\$225m), down 38 per cent on the first six months of 1990.

The decline in profits will be viewed as a healthy development since the setback mostly stems from a Pta17.5bn decrease in income from asset sales. Last year Banesto boosted profits from the sale of part of its large cement holdings.

Reflecting a focus on purely banking business, Banesto's fee income had risen 45 per cent in the first six months of

1991 and its intermediation margin grew 14.8 per cent.

The figures do not include results from Banesto's industrial holding company, the Corporacion Industrial y Financiera, which the bank transferred all its industrial holdings last year in an attempt to disentangle the group's banking and industrial activities.

Banco Exterior, which is leading an operation to merge all of the state's financial institutions, said its first-half pre-tax profit had risen 19.7 per cent to Pta12bn, a 10.4 per cent increase in operating profits, which totalled Pta37.8bn.

**Rand Mines stages recovery**

By Philip Garrow in Johannesburg

**TIGHT CONTROL** of costs, a higher rand gold price and increased production allowed the four gold mines managed by the Rand Mines group to show a significant recovery in the June quarter.

After-tax profits totalled R21.2m (\$7.4m) in the quarter, against a R30.4m loss in the previous quarter. Over the previous year, Rand Mine's gold operations had made cumulative after-tax losses of R57.7m.

The recovery mostly stems from significant rationalisation efforts at the group's largest mine, Harmony. This was despite a 37 per cent fall in underground gold production to 4,740kg in the quarter.

**Salomon to join Italian train venture**

By Helga Simonian and David Barchard

**SALOMON BROTHERS** is to become a founding shareholder in TAV, the new company which is developing a high-speed train network for Italy, at a cost of around £27,500m (\$32bn).

It is taking a 15 per cent holding for £1.5bn.

The US investment bank is one of around half a dozen non-Italian financial institutions joining the venture. Other foreign participants, which will have stakes of between 1.5 and 2.5 per cent apiece, include Credit Lyonnais and Banque Nationale de Paris of France, Swiss Bank Corporation and Citibank.

The TAV project, which was formally launched in Rome on Friday, is designed eventually to create a high-speed train network between Turin, Milan, Venice and Naples, bringing Italy up to date with developments in some neighbouring European countries.

Mr James Monsey, chief executive of Salomon Brothers Europe, said Salomon's investment demonstrated its commitment to Europe and its belief in co-operation between government agencies and the private sector to improve Europe's infrastructure.

TAV is 40 per cent owned by state Ferrovie dello Stato (Fds), the Italian national railway company. The accord should create a franchise chain of around 60 within five years.

**Stefanel to set up franchised chain in Romania**

By Helga Simonian in Milan

**STEFANEL**, the Italian clothing group, has reached agreement with Universal, a Romanian shop management concern, to establish a chain of franchised clothing stores.

The deal should lead to the opening of the first seven outlets by the end of this year, with sales forecast to reach around 100,000 items, worth at least £5bn, in the first year of operation.

Stefanel's first Romanian store, located in Bucharest, has already sold over 7,000 items within a month of opening, the company said.

Romanian plans are part of a series of agreements Stefanel has been pursuing with partners in former Communist east European countries.

The accords should create a franchise chain of around 60 within five years.

#### GAZ METROPOLITAINE, Inc.

##### Notice of Adjourned Serial Meeting of Holders of 14 1/2% Debentures Due December 1, 1992

NOTICE IS HEREBY GIVEN on behalf of Gaz Metropolitain, Inc. (the "Company") that there will be an adjourned serial meeting of the holders of the 14 1/2% Debentures due December 1, 1992 of the Company issued under a trust indenture, dated as of July 15, 1982, as supplemented by seven supplemental trust indentures, all executed between the Company and La Compagnie de Fiducie, Canada Permanent (now replaced by Montreal Trust Company of Canada), as trustee, (such trust indenture and supplemental trust indentures being herein collectively referred to as the "Trust Indenture") which will be held at the Ritz-Carlton Hotel, in the Green Room, 1228 Sherbrooke Street West, Montreal, Quebec on Friday, August 2, 1991 at 10:00 a.m. (Montreal time). This adjourned serial meeting will be called for the purpose of considering and, if deemed advisable, passing as an Extraordinary Resolution pursuant to the provisions of the Trust Indenture, a resolution for the purposes mentioned in the Notice of meeting of holders of Debentures of the Company dated June 12, 1991.

This adjourned serial meeting is called since the quorum, consisting of holders of Debentures present in person or by proxy representing more than 50% in principal amount of the 14 1/2% Debentures, was not present at the serial meeting of July 12, 1991.

At the adjourned serial meeting, the holders of Debentures present in person or by proxy shall form the quorum.

Forms for deposit of 14 1/2% Debentures, certificates of deposit, deposit receipts and proxies may be obtained upon application to The Law Debenture Trust Corporation p.l.c., Princes House, 95 Grosvenor Street, London, EC2V 7LY, England, att: David Norris or Robin Baker, tel: 071-606 5451, fax: 071-606 0443, or to any Paying Agent listed below:

Canadian Imperial Bank of Commerce  
1155 René Lévesque  
Bvd. West  
Montréal, Québec  
H3C 3R2  
Att: R.G. Wishart  
Tel: 514-876-2193

Kredietbank N.V.  
Arenbergstraat 7  
B-1000  
Belgium  
Att: Stefan Kissel  
Tel: 32-2-517-5122

Morgan Guaranty Trust Company of New York  
15 Place Vendôme  
Paris 75001 France  
Att: Marc Aubert  
Tel: 33-1-40-15-4178

Montreal Trust Company  
Montreal, Québec  
July 22, 1991

### European group wins more time for de Havilland bid

By Bernard Simon in Toronto

**THE CANADIAN** government has extended for almost two months the deadline for a European commuter aircraft consortium, comprising Aerospatiale of France and Italy's Alenia, to finalise a revised bid for Toronto-based de Havilland of Canada.

The European group is initially due to respond by last Saturday to Ottawa's concerns that its initial bid for de Havilland did not provide a "net benefit" to Canada. But investment Canada, the government's foreign investment watchdog, said late on Friday that the deadline had been extended to September 9.

An investment Canada official said the extra time was warranted because "progress has been made" by the consortium in meeting conditions set by the government. He said the agency needed more time "to allow for adequate consideration of a new business plan and other related representations".

Aerospatiale and Alenia are proposing to buy de Havilland from the US aircraft maker Boeing, which has owned it since the company was privatised in 1986. The government's objections to the European initial bid include the absence of a local partner, concern about de Havilland's technology remaining in Canada and the level of government financial support demanded by the buyers. Details of the offer have not been disclosed.

#### US QUARTERLY RESULTS

**BELL ATLANTIC**, the US regional telephone holding company, has registered second-quarter net earnings of \$152.3m or \$1.26 a share, up from \$135.7m or \$1.13 a year ago, on sales of \$1.4bn, compared with \$1.26bn.

Net income after six months totalled \$315.4m or \$2.61 a share, up against \$223m or \$1.92 a year ago.

Sales were \$3.64bn against \$2.47bn.

**SOUTHWESTERN BELL**, one of the seven regional holding companies formerly owned by AT&T, posted second-quarter net earnings of \$172.6m or 57 cents a share, from \$22.4m or 57 cents a year ago. Latest earnings included an extraordinary charge of \$31m. Operating revenues were \$2.24bn against \$2.17bn.

First-half net income fell 22 per cent to \$396.5m from \$510.8m. Revenue rose 2 per cent to \$4.39bn from last year's \$4.36bn.

Compiled by Rivka Nachama

#### Notice to the Warrantholders of

#### TAKASHIMAYA COMPANY, LIMITED

Warrants to subscribe for shares of common stock of Takashimaya Company, Limited issued with U.S.\$100,000,000 14 1/2% per cent. Guaranteed Bonds 1993 (the "Warrants")

Pursuant to Clause 4(C) of the instrument dated 25th February, 1991 ("Instrument") for the issue of the Warrants, with Conditions 11 and 12 of the Terms and Conditions of the Warrants notice is hereby given that:

Due to losses by Takashimaya Company, Limited ("the Company") on 16th July, 1991 of 6.3% Swiss Francs 100,000,000 3% per cent. Swiss Franc Notes with Warrants due 16th July, 1992, and (ii) U.S. \$270,000,000 5 per cent. Bonds 1995 with Warrants to subscribe for shares of common stock of the Company ("the Shares") at the initial Exercise and Subscription Prices of Yen 1,560 per Share, respectively, which are less than the current market price per Share on the date of issue (30th July, 1991), the Substitution Price of the Warrants in effect was adjusted pursuant to Clause 20(d) of the Instrument and Condition 7 of the Terms and Condition of the Warrants from \$1,784 to \$1,729.50 which became effective as from 17th July, 1991 (Japan time).

TAKASHIMAYA COMPANY, LIMITED  
By: THE SANWA BANK, LIMITED  
as Principal Paying Agent  
and Warrant Agent

Dated: 22nd July, 1991

#### Notice of Interest Determination MORGAN STANLEY GROUP INC.

#### Floating Notes Due 1993

Interest on the above securities for the Interest Period of July 16, 1991 through January 15, 1992 is scheduled to be paid on January 16, 1992 at the Interest Rate of 6.825% per annum. The Interest Amount will be \$338.61 per \$10,000 of principal.

The First National Bank of Chicago,  
Reference Agent

July 22, 1991



## Gold mining companies' reports

### and dividend announcements

for the quarter ended 30 June 1991

#### Durban Roodepoort Deep, Limited

(Incorporated in the Republic of South Africa) Registration No. 01/003290/0

ISSUED CAPITAL: R2 000 000 IN 2 320 000 SHARES

OPERATING RESULTS

Quarter ended 30.06.1991

Operating profit (Loss)

Cost (Profit)

Revenue (Net)

Working profit (Loss)

Cost (Net)

Working profit (Loss)

Cost (Net)

Working profit (Loss)

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Working profit (Loss)

Cost (Net)

Working profit

## UK GILTS

## New issue doubts sour party mood

THE unexpected announcement of a fifth tranche of UK government bonds in a far from popular maturity range caused a sudden decline in gilt prices on Friday night, against the trend earlier in the week.

The announcement was part of the Bank of England's move to issue an expected £15bn or so of gilts during this financial year, to fund the deteriorating public account.

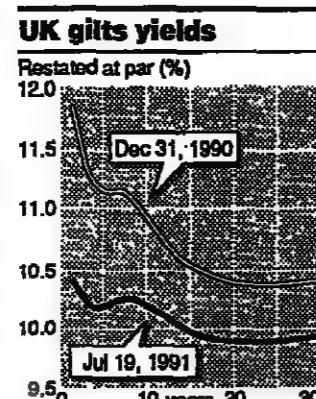
However, it was up a reminder of the susceptibility of the market to new funding issues, which can in general be expected to push down prices and increase yields.

What worried traders on Friday night was not the size of the issue but the stock itself - a 9 per cent conversion loan due in 2011. It will be available for dealing from today.

The bonds fall in maturity range that is not particularly liquid. This led to gloom in some sections of the market where it was thought the gilt could be far from favoured among investors.

The bonds carry an issue price of 92.50, so 30 per cent will be payable. At 90.60, 30 per cent payable on August 16 and a further 32.5 per cent on September 1.

Reflecting the disquiet, the price of existing stock of this type fell by nearly half a point to 91.7 immediately after the



Source: Warburg Securities

Bank's announcement. There was also a fall in prices of other long-dated securities, which pushed them back to virtually the same levels as at the beginning of the week.

Prior to the Bank's unveiling of the issue on Friday, long-dated bonds had performed relatively well during the week on the back of hopes about falling UK inflation over the next year.

Short-dated bonds, however,

showed little rise over the week, as traders became less hopeful about the imminence of further cuts in official UK interest rates.

The firm state of the market had led earlier in the week to the Bank being able to sell the complete stock of bonds it had announced on July 12.

These were two tranches, each worth £250m, of 12 per cent exchequer stock due 1996 and 9.5 per cent conversion stock due 2005.

A reminder of the extent to which the Treasury is running into financing problems on its public account is the £6.5bn borrowing requirement for the first three months of 1991-92, the biggest quarterly figure since 1981.

The government expects to recover lost ground later in the year, as local authorities make headway in collecting delayed poll-tax payments, and as it feels the benefit of the higher VAT charges announced earlier this year.

However, few analysts expect the government to keep to its forecast that the total borrowing requirement for the year will be restricted to £25bn, and many believe this may rise to as much as £21bn.

The figure for manufacturing has come down from 9.4 per cent in January, a percentage point decline. With services the number has dropped by a full 1% percentage points.

The data point up the fact that wage inflation has been falling rapidly, and that the Treasury's forecast that retail-price inflation will be down to a yearly rate of 4 per cent by December is entirely plausible.

week about general economic prospects, with the statistics of the past few days supporting the notion that a rapid recovery from the year-long recession is unlikely.

Gilt practitioners took heart from evidence from Thursday's labour market statistics showing a reduction in the annual rate of rise in average earnings across the economy, from 8% per cent in April to 8% per cent in May.

In services, which accounts for more than two-thirds of the workforce, the downward pressure on wage settlements has been still more marked.

While the annual rate of increase in average manufacturing earnings in May was 8% per cent, the same as the revised figure for April, the figure for services declined from a revised 8% per cent to 8% per cent in May.

That is, in a nutshell, remains the dilemma besetting investors.

As signs that the recession bottomed out in the spring are reinforced, the new question centres on whether the recovery will be extremely mild and accompanied by stable prices, or whether, conversely, an uncomfortable headwind may build up in the months ahead.

The official view, given by Mr Alan Greenspan, reappointed to Congress last week for another four years chairman of the Federal Reserve, is something approaching the middle ground.

On one hand, in his semi-annual report to Congress, the Fed chairman suggested he did not expect the economy to fall back into recession - the "double dip" theory - although he also implied every

year was proving to be more likely.

On the other, he said inflationary pressures were moderating, with the expected level of consumer price inflation put at 3.25-3.75 per cent for this year and 3-4 per cent in 1992. A sort of stability would, in fact, conceal progress in the "core" rate (which excludes fuel and food

prices), because of the help

yield by the end of the week stood at 8.47 per cent, virtually unchanged from 8.45 per cent a week earlier.

The Fed, Mr Greenspan, was conducting a monetary policy in "posture of watchful waiting".

That, the market quickly concluded, meant there would be no action on the interest rate front for many months, possibly for the remainder of 1991.

Bond prices barely budged on the remarks and the long bond

## US MONEY AND CREDIT

## Investors face inflationary dilemma

ONE ECONOMIST, pondering the mood on Wall Street, asked a deceptively simple question. For the past 16 months, he noted, the long bond yields had moved between 8 and 9 per cent - aside, that is, from the very brief period.

When a break-out comes, as presumably it must, would it be at the upper or lower end of this range?

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	Last Friday	1 week ago	4 wks ago	12-month High	12-month Low
Fed Funds (weekly average)	5.63	5.47	5.67	11.00	2.08
Three-month Treasury bills	5.73	5.73	7.82	5.92	5.92
One-year prime CD	5.85	5.87	6.08	9.01	5.86
Three-month prime CD	5.69	5.72	5.95	9.05	5.81
90-day Commercial Paper	5.92	5.95	6.08	10.05	5.81

	Last Friday	Change w/w	Yield	1 week ago	12 months ago
20-year Treasury	10.02	-1.4	8.13	8.16	8.16
30-year Treasury	10.75	-1.4	8.43	8.51	8.51
5-year Treasury	7.64	-0.4	8.43	8.51	8.51

just 0.1 per cent, a marked improvement from the 0.8 per cent seen in the first three months.

According to analysts at James Capel: "If the picture of the economy on the supply side looks good, the same level of confidence is not justified on the demand side." There is widespread agreement that have been run down quite significantly, and this, together with increased exports, have helped boost production. The main question is whether there is now a fundamental improvement in domestic demand - which, in turn, raises the well-worn issue of America's credit crunch.

For the bond markets, of course, these uncertainties are still compounded by the matter of the government's own borrowing needs - or, as one otherwise bullish circular phrased it this week, "Treasury supply is an obstacle to bond rally".

The forthcoming week, then, seems set to continue this unending search for some better sense of how the economy's recovery is progressing. Most attention will focus on the second-quarter GNP figures, due on Friday. Forecasts vary on what should be expected: the pundits generally predict a return to growth during the three-month period since the October-March decline, but estimates of the pace (on an annualised basis) range from around 0.7 per cent to 1.2 per cent. In short, it is not the direction, but the pace which is now the issue.

Nikki Tait

## GLOBAL BOND PORTFOLIOS

## Investors reduce German exposure

INVESTORS have adjusted their global bond portfolios recently for two reasons.

First, they are concerned about rising inflation in Germany and have reduced their exposure to the German and Dutch government bond markets.

Second, many are wondering whether the dollar will continue to strengthen against the European currencies and hence whether they should increase or reduce their dollar.

Whittingdale, the fund management group, had about 15 per cent of its international fund invested in D-Marks six months ago.

However, it has switched out of any D-Mark exposure because of worries that "reuni-

fication will restrict German economic growth for a considerable period, weakening the currency".

The main concern is that while inflation appears to be falling in other industrial economies, in Germany, inflation is expected to rise from 3.5 per cent to more than 4 per cent.

In common with many other fund managers, Whittingdale has switched this money into US Treasury bonds and French government bonds. The group's international fund has nearly 60 per cent of its assets in US Treasury bonds, 8 per cent in Canadian government bonds, 20 per cent in gilts and 8 per cent in French government bonds.

However, Mr Henderson believes that the yen will con-

tinue to appreciate against sterling, providing currency gains for holders of Japanese government bonds.

Currency gains aside, most bond investors expect international bond markets to rally towards the end of this year as inflation levels decline in most of the large economies.

On the European front, fund managers such as Garimore expect to see the bond markets pick up again towards the end of the year.

Both France and the UK are expected to provide the highest returns over the next year, though investors point out that neither market is free of political risk.

Sara Webb

Prices for centrally determined by the Board of Governors of the Federal Reserve System in the United States

Prices for centrally determined for the purposes of the secondary market in the United States

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## **WORLD STOCK MARKETS**



## **FT MANAGED FUNDS SERVICE**

## **FT MANAGED FUNDS SERVICE**

■ Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2128.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## MONEY MARKETS

## Anticipating events

THERE HAS been a tendency for the foreign exchanges to reactivate events this year, reacting well ahead of the monetary decisions. While the dollar began its upward surge in February it was a reaction to expectations that the US economy was on the verge of recovering from recession.

**UK sterling bank base lending rate**  
11 per cent  
From July 12, 1991

There was no strong evidence of a recovery, and it is only now that the economic figures are looking consistently encouraging. In the meantime the dollar gained some 40 pence to a high of about DM1.8400, before it was hit hard by central bank intervention, but it could be that the market's infatuation with the US currency was about to cool anyway.

During the last week the dollar has fallen sharply against European currencies, and particularly the D-Mark.

## \$ IN NEW YORK

	July 19	Aug	Previous
\$Spot	1.6900	1.6750	1.6550
1 month	1.6770	1.6670	1.6550
2 months	1.6770	1.6670	1.6550
12 months	1.6770	1.6500	1.6500

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

	July 19	July 20	Previous
8.20	80.9	80.6	80.6
10.00	91.0	90.7	90.7
11.00	91.0	90.8	90.8
12.00	91.0	90.7	90.7
2.00	90.9	90.7	90.7
4.00	91.2	91.1	91.1

Guarantee charges: average 10.20, 100.00. Rates are for 12.50. OTHER: 1982-1980: Rates are for 12.50

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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*4:00 pm prices July 19*

Continued on next page

## **NYSE COMPOSITE PRICES**

Pf	Stk		Chgs		Class Prev.		1991		Chgs		Class Prev.		1991		Chgs		Pf		Stk		Chgs	
	Div.	Vid.	E	100s	High	Low	Stock	Div.	Vid.	E	100s	High	Low	Stock	Div.	Vid.	E	100s	High	Low	Stock	
<b>Continued from previous page</b>																						
274	14	Power Sys.	0.00	0.03	222688	151	152	153	-1	46%	20%	TDK Corp A	0.31	0.01	35	2	45%	45%	45%	29%	21%	Unocal Crp
275	24	Power Sys x	0.00	0.03	25	22	23	23	-1	85%	85%	T & G Mfg	1.20	0.15	2	210	85%	85%	85%	70%	41%	UNUM Corp
276	14	Precise Eng.	0.00	0.03	25	22	23	23	-1	85%	85%	TDX Cos	0.48	0.02	150	151	152	153	154	43%	44%	Upjohn
277	20	PSI Techco	0.20	0.04	8	4	5	5	-1	30%	30%	PTN Enterp	1.63	0.03	11	170	171	172	173	15%	15%	USICO
278	17	Petroleum	0.00	0.03	14	10	12	12	-1	44%	44%	TRW Inc	1.80	0.04	14	1233	44%	44%	44%	30%	16%	USX Corp
279	15	Pharmaco	0.00	0.03	12	10	12	12	-1	15%	15%	TacomaBanc	1.15	0.02	10	120	121	122	123	12%	12%	U.S. Bancorp
280	14	Philips	0.00	0.01	31	28	28	28	-1	5%	5%	Taiwan Fd	0.25	0.03	0	187	25	26	26	25%	25%	U.S. Int'l
281	11	Pharmacy	0.00	0.03	27	24	25	25	-1	15%	15%	Tally Pd	0.25	0.03	31	81	81	81	81	15%	15%	U.S. Int'l
282	20	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Tambrands	1.20	0.02	22	441	52	53	53	52%	52%	U.S. Int'l
283	20	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Tandy Corp	0.80	0.02	5	162	124	125	125	12%	12%	U.S. Int'l
284	17	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Tarpon Mfg	0.53	0.07	77	121	115	116	116	15%	15%	U.S. Int'l
285	15	Pharmaco	0.20	0.03	8	7	8	8	-1	5%	5%	Tec Energy	1.72	0.05	14	245	36	36	36	35%	35%	U.S. Int'l
286	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Tektronix	0.60	0.02	28	186	120	121	121	12%	12%	U.S. Int'l
287	15	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Telecom Co	1.15	0.01	11	150	115	116	116	12%	12%	U.S. Int'l
288	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Teledyne	0.80	0.04	28	120	120	121	121	12%	12%	U.S. Int'l
289	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	TeleEnga	1.72	0.06	4	172	20	20	20	15%	15%	U.S. Int'l
290	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Templink	0.85	0.02	14	612	49%	49%	49%	25%	25%	U.S. Int'l
291	11	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	TempTech	0.81	0.01	17	17	17	17	17	15%	15%	U.S. Int'l
292	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	TempTech	0.90	0.10	194	85	85	85	85	25%	25%	U.S. Int'l
293	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Teranecon	3.20	0.08	11	1616	36	36	36	35%	35%	U.S. Int'l
294	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Terapeco	2.20	0.11	17	247	21	20	20	15%	15%	U.S. Int'l
295	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Teradyne	2.00	0.02	20	217	111	112	112	12%	12%	U.S. Int'l
296	8	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Terex	0.05	0.01	70	70	95	95	95	10%	10%	U.S. Int'l
297	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco	3.20	0.05	11	1342	65	65	65	65%	65%	U.S. Int'l
298	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco Int	0.20	0.01	11	80	55	55	55	15%	15%	U.S. Int'l
299	12	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco Inst	0.72	0.02	10	921	34	34	34	33%	33%	U.S. Int'l
300	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco Inst	0.40	0.02	10	921	34	34	34	33%	33%	U.S. Int'l
301	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco Inst	3.00	0.08	62	447	38	38	38	35%	35%	U.S. Int'l
302	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco Inst	1.70	0.10	16	111	95	95	95	95%	95%	U.S. Int'l
303	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Texaco Inst	1.00	0.03	81	151	31	31	31	25%	25%	U.S. Int'l
304	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Therapeutic	0.02	0.01	30	81	55	55	55	15%	15%	U.S. Int'l
305	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Therapeutic	0.36	0.02	423	16	16	16	16	15%	15%	U.S. Int'l
306	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Thikol	0.30	0.02	7	485	17	17	17	17%	17%	U.S. Int'l
307	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Thomas Ind	0.76	0.06	20	121	50	50	50	50%	50%	U.S. Int'l
308	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Thiokol	1.20	0.10	7	70	15	15	15	15%	15%	U.S. Int'l
309	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Thiokol	2.24	0.04	19	675	64	65	65	65%	65%	U.S. Int'l
310	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Thiokol	0.76	0.06	20	121	50	50	50	50%	50%	U.S. Int'l
311	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Thiokol	0.28	0.01	22	153	50	50	50	50%	50%	U.S. Int'l
312	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.05	0.01	5	4324	57	57	57	57%	57%	U.S. Int'l
313	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.05	0.01	11	161	56	56	56	56%	56%	U.S. Int'l
314	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
315	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
316	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
317	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
318	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
319	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
320	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
321	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
322	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
323	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
324	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
325	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
326	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
327	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
328	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
329	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
330	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
331	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
332	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
333	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
334	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
335	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
336	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex	1.00	0.03	20	411	50	50	50	50%	50%	U.S. Int'l
337	14	Pharmaco	0.20	0.03	25	24	25	25	-1	5%	5%	Timex</										

**NASDAQ NATIONAL MARKET**

*4:00 pm prices July 1*

## **AMEX COMPOSITE PRICES**

4:00 pm prices July 15

The FT proposes to publish this survey

The F1 proposes to publish this survey  
on September 24th 1991.  
This survey will be read in 160 countries  
throughout the World. If you want to

**HAND-  
DELIVERY**

WARSZAWA

## MONDAY PROFILE

# Monetarist hard man in waiting

**David Marsh on Helmut Schlesinger, president-elect of the Bundesbank**

**M**r Helmut Schlesinger, who becomes president of the German Bundesbank next month, slops his way every day up 12 flights of stairs to his office in the central bank's Frankfurt headquarters.

From the Bundesbank's wide vista windows surveying a motley collection of football pitches and banking skyscrapers, Mr Schlesinger likes to observe the nesting habits of the local birdlife. It may be only a coincidence, but he has noticed that, lately, hawks are roosting in the Bundesbank's 1950s concrete walls.

Mr Schlesinger is an active but ascetic 66-year-old who is taking over at an age when most men have reached retirement - one of the most powerful and daunting jobs in international economic policy-making. He is stepping into the limelight vacated by Mr Karl Otto Pöhl, holder of the top Bundesbank job since 1980, who in May decided to step down for a mixture of reasons, including unease over the government's economic policies towards east Germany.

Mr Schlesinger's most abiding characteristic is his stamina, his obduracy and his extraordinarily strong bonds to the German central banking habitat which has been his home since 1962. As reunited Germany tussled with economic turbulence of a kind unseen in two post-war generations, all three traits will be put severely to the test.

The Bundesbank's vice-president since 1980, and equipped since 1986 with an honorary professorship, Mr Schlesinger personifies in almost caricatural form the Bundesbank's fabled commitment to financial stability. He has been 19 years on the Bundesbank's policy-making central council, and for eight years before that was the bank's chief economist.

In private conversation he is an acute listener and can demonstrate amiability and Bavarian charm. His public image is that of an austere monetarist devoted - a combination of Doctor Strangelove and Doktor Allwissen, the all-knowing Grimm fairy-tale figure.

His espousal of tight money policies places him in the unique position of having been blamed, slightly absurdly, by the Reagan administration for precipitating the stock market crash of 1987, and by the opposition Social Democrats in Bonn for helping bring down the government of Chancellor Helmut Schmidt in 1982.

Mr Hans Matthöfer, the former SPD finance minister,

recalls stimulating exchanges with Mr Schlesinger about bringing down the budget deficit, but calls him the Bundesbank's "real hard man".

Mr Schmidt says: "He has very good manners, but it is very difficult to move him."

Clearly ranking with the former chancellor is not only Mr Schlesinger's controversial interest rate role in the early 1980s, but also his pronounced scepticism on Mr Schmidt's goal of European Monetary Union (emu). "He is a first-class economist, but also a German nationalist," says Mr Schmidt. "He will be more stubborn than Pöhl in standing up to the government."

Mr Karl Schiller, the former SPD economics minister who formally appointed Mr Schlesinger to the central bank council in 1972 agrees that Mr Schlesinger will be still tougher than Mr Pöhl on emu. Giving what is gradually becoming a consensus German view spreading across party lines, Mr Schiller says of Mr Schlesinger's coolness towards emu: "I think that is good, one shouldn't go too quickly."

After the long years working his way up the Bundesbank apparatus, Mr Schlesinger never expected to take the top post. He had been due to retire on reaching the age of 65 in September 1982. Mr Pöhl informed him that he was stepping down early - four and a half years before the expiry of his term - on May 6, just one day before he told President Richard von Weizsäcker and Mr Theo Waigel, the finance minister, 10 days before he officially informed the whole Bundesbank council and the outside world.

Mr Schlesinger's tenure has now been extended for one more year to give him two years in the top position, the statutory minimum for the presidency. It is both a benefit and a disadvantage that Mr Schlesinger arrives with his mind made up on key issues. "He doesn't have to polish his image. He doesn't have to do anything to fit into a fashion," says one Bundesbanker who knows him well.

On the other hand, the challenges ahead, ranging from the financing of unification to the emu negotiations and the still-unresolved dispute over slimming down the Bundesbank's council, will almost certainly make the tenure unsatisfactory short.

Like Mr Pöhl when he took over the presidency in 1980, Mr Schlesinger arrives with inflation on the rise, the budget in disarray and the current



Tony Andrews

**Schlesinger: stamina, obduracy and strong bank ties**

account in deficit. Overall compared with 1980, the problems are much greater, and Mr Schlesinger will have considerably less time to try to sort them out.

In their personalities, the two men are near opposites. During their 11½ years tandem, Mr Pöhl and Mr Schlesinger surmounted initial differences and built up a good working relationship. But it was founded on mutual understanding of each other's shortcomings, as well as on respect.

Mr Schlesinger showed impressive loyalty to a man five years his junior, and never issued any direct challenge to Mr Pöhl's authority. But he showed every sign of enjoying

#### PERSONAL FILE

1924 Born in Penzberg.

1949 Joined IFO economics research institute in Munich.

1952 Joined Bank Deutscher Land, the forerunner of the Bundesbank.

1954 Head of Bundesbank's economics and statistics department.

1972 Becomes member of Bundesbank directorate.

1980 Appointed Bundesbank vice-president.

1986 Becomes Bundesbank president.

the Number One spot whenever Mr Pöhl was off on a foreign trip or on holiday.

Mr Pöhl possesses a beguilingly un-Germanic easy-going air - which can mask a good deal of inner turmoil - and affects sometimes exaggerated disdain for the formality of a central banker's life. Mr Schlesinger, however, is probably the more rounded personality, partly a result of his less disturbed family background. One of Mr Schlesinger's daughters and her husband still keep going the family glass and porcelain business in his home town of Penzberg in southern Bavaria.

According to one associate, Mr Schlesinger fully realises that, in his new job, he will have to be more conciliatory in

public than during his years as vice-president. Already there is evidence that, in a new division of roles, he will delegate the hardest-line statements (for instance on emu) to his new deputy, Mr Hans Tietmeyer.

Ultimately, however, Mr Schlesinger knows that, if he is to protect the reputation of the Bundesbank and the D-Mark, as well as his own - during the next two years, he will have little room for compromise.

Within the Bundesbank, his attention to detail is famous. An exacting taskmaster who has rallied against the tide of word-processors and often writes out long drafts by hand, he frequently puts in 12-hour day. It subordinates fail to reach his high standards, he can show impatience or even anger.

One long-standing colleague says that Mr Schlesinger has the ability to do every job in the economic department. Emphasising how this helps rather than impedes Mr Schlesinger's capacity to see the big picture, the Bundesbanker adds: "He can see both the wood and the trees."

Another Bundesbank insider puts it less charitably: "Schlesinger checks everything. Pöhl will criticise you if things go wrong but he gives his colleagues free rein."

Finding the right relationship with a particular set of colleagues - the other 17 members of the Bundesbank council - will be Mr Schlesinger's most delicate task. The others, composed of fellow members of the Frankfurt-based directorate and the presidents of the Land (state) central banks - make interest-rate decisions by majority vote.

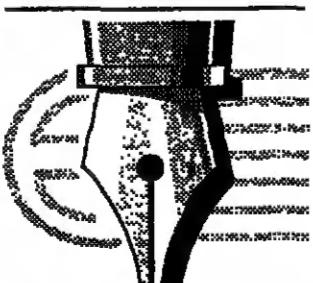
Mr Schlesinger has just one vote, like everyone else. The diplomatic Mr Pöhl proved mainly adept at steering the disparate and sometimes highly egocentric council. The general view of Mr Schlesinger is that he will be more heavy-handed. One Land central bank president, although an admirer of Mr Schlesinger's abilities, says: "We will no longer have a president who smooths out disagreements."

According to one associate,

Mr Schlesinger fully realises that, in his new job, he will have to be more conciliatory in

# Velvet revolution is fraying

#### LETTER FROM



#### CZECHOSLOVAKIA

**E**IGHTEEN months ago the Czechoslovak Communist party was swept from power in the first free elections since 1945. Now the party and its many secret sympathisers still in positions of power and influence are looking with new hope to the elections due next summer. Although President Václav Havel's lofty ideals are much admired, the love and peace which radiate from Prague castle, his official residence, do not seem to have permeated the politics and daily life of the country. Almost 50 years of totalitarian rule have exerted a more pervasive psychological effect than outside observers imagined. Czech and Slovaks appear to have forgotten not only about the market economy, but about the art of democratic politics as well.

Civic Forum, which emerged as the only organised political force of the "Velvet Revolution" of 1989, is divided and a plethora of small, poorly-disciplined parties is making it difficult for the government to carry out its legislative programme.

President Havel and those around him seem mainly concerned with the arts and foreign policy, leaving economics to Mr Václav Klaus, the federal minister of finance and head of the Liberal Democrats who split away from Havel's Civic Forum. Klaus is eliminating Havel's men from government and the Civil Service, and has become the dominant figure whom few dare to criticise publicly.

Smarter observers see Mr Klaus as a well-intentioned dogmatist who replaced the idols of Marx and Lenin with free-marketeers such as Fried-

mann. The main elements of Mr Klaus's policy - liberalisation of prices, internal convertibility for the Czech crown, a tight fiscal policy coupled with continued wage control, and privatisation of trade and industry - sound good to western economists.

The outward result of this radical devaluation to about 50 crowns to the pound sterling is a flood of Austrian and German day trippers who can feast and drink at about a quarter of the price they would have to pay at home. The less-obvious effect is that the Germans are buying up houses and other property through local nominees at substantially less than a fair market price.

The undervaluation of the crown also has a negative effect on Czech industry by creating a barrier to imports and an export subsidy for its low-quality products. Not only western consumer products are bartered but also machinery and equipment needed to increase industrial efficiency.

Privatisation of retail trade and small businesses is under way but interest rates of more than 20 per cent are having a

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paralysing effect on the large enterprises which, in preparation for privatisation, were transformed into independent state enterprises. The state transferred the fixed assets but provided no working capital. This, together with the loss of Comecon markets, sharply reduced output and made it impossible to adjust quickly to western markets.

The voucher method of privatisation, which enables each resident citizen over 18 to obtain \$5,000 crowns worth of industrial shares by paying 1,000 crowns for a voucher, is welcomed by present managers, but is viewed sceptically by independent observers.

Most managers were appointed and promoted by the communist regime because of their obedience to party directives and are unlikely to adapt to a market economy easily.

They welcome the voucher system, expecting that the small shareholders will be unable to exercise any effective control.

In these circumstances, only foreign investment could achieve an upgrading of management and the modernisation or conversion of production plants - which is indispensable if the economy is to switch to western markets.

But massive foreign investment can hardly be expected unless political stability is achieved and macroeconomic management becomes less dogmatic and less focused on next year's elections.

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# Getting serious about inflation

**M**ight Mr Alan Greenspan be the first Federal Reserve chairman to restore price stability since the 1960s? The idea may appear preposterous. Inflation psychology is still deeply entrenched in the US. With the freakish exception of 1986, when oil prices halved, consumer prices have risen by more than 3 per cent every year since 1987. In 25 years, the dollar has lost more than three quarters of its internal purchasing power. Most forecasters expect inflation to remain entrenched at 4-5 per cent a year.

The pessimists have good grounds for expecting little progress. They point out that inflation spikes of 10 per cent or more in the 1970s and early 1980s unsettled the nation, giving the Fed an implicit mandate for draconian monetary policies. In 1981 Mr Paul Volcker, then Fed chairman, tightened policy so aggressively that prime lending rates soared to 21.5 per cent. But inflation of 4.6 per cent, runs the argument, while quite unacceptable in Frankfurt, simply does not excite strong feelings in America. There is no support for the kind of painful monetary squeeze needed to get inflation permanently lower.

Sceptics will add that the Bush administration shows absolutely no interest in further reductions in inflation. Indeed, almost every time Mr Nicholas Brady, the Treasury secretary, opens his mouth it is to call for lower interest rates.

In Japan and Europe, most conservative politicians reacted to the inflationary 1970s by becoming stern advocates of price stability. Finance ministers may not always have adopted the right policies but their rhetoric, at least, has been consistently anti-inflationary.

The US political climate is quite different: most Republicans still believe there is a trade-off between inflation and growth, even in the medium term, and most plump for more growth.

Mr Greenspan, being a shrewd public servant, has not banged the table and demanded that inflation reduc-



**MICHAEL PROWSE**  
on America

tion become a higher priority.

He has, instead, worked quietly towards this end. His first term as Fed chairman has seen a striking reduction in monetary growth: M2, the preferred measure of broad money, has grown at about 4.5 per cent a year, roughly half the rate of expansion under Mr Volcker. Whether the squeeze will have tipped the economy into recession without the shock to confidence following Iraq's invasion of Kuwait is uncertain, but Mr Greenspan was certainly willing to risk much lower growth. After the recession began, the Fed's interest rate cuts did no more than restore monetary growth of about 4 per cent.

Inflation did not respond quickly. Indeed, the US political climate is quite different: most Republicans still believe there is a trade-off between inflation and growth, even in the medium term, and most plump for more growth.

The Fed is now forecasting inflation of only about 3.8 per cent both this year and next. This apparent stability masks steady progress towards lower inflation because the retreat of oil prices will exaggerate the decline in inflation this year.

The brightening inflation outlook should not come as a surprise - even to those who

dismiss the lagged effects of slower monetary growth. The dollar has risen sharply and looks set to appreciate further especially against European currencies. Total labour costs are rising at just over 4 per cent a year, a full percentage point lower than before the recession began last July. Productivity gains as the economic recovery matures should sharply curb industrial cost inflation over the next 12 months.

Inflation of 3.5 per cent should be achieved without too much trouble. The big question is whether Mr Greenspan can make further progress. The Fed's decision not to reduce its 2.5-3.5 per cent target range for M2 next year will be regarded by some as a sign that it lacks resolve. But it remains fully consistent with further downward pressure on inflation. Given sustainable real growth of perhaps 2.5 per cent, the mid-point of the range implies inflation of only 2 per cent. The Humphrey-Hawkins statement, moreover, contained the following declaration of intent:

"By reducing and ultimately eliminating the distortion to resource allocation stemming from ongoing generalised price increases, a monetary policy aimed at achieving price stability over time will enhance the economy's potential to grow and thereby raise living standards."

My guess is that Mr Greenspan will push much harder for a sustained reduction in inflation than most pundits suspect. Having been renominated by the White House for a second four-year term as Fed chairman, he is now less susceptible to political pressure. With the recession apparently over, he can fret less about stabilising the real economy. He thus has every incentive to seek a place in the history books by focusing on price stability. The Bush administration will continue to have shorter-term horizons - but don't assume that the Fed will yield every time it comes under pressure. We may be on the brink of the non-inflationary 1990s.

#### APPOINTMENTS

## Sealink finance director



**Mr C. Vincent Reilly** has been appointed senior general manager for the UK and Ireland. He will be based in London. Mr Reilly is general manager for the UK of Algemeene Bank Nederland, and was chief executive of ABN Ireland 1976-88. NMB Postbank is a subsidiary of Internationale Nederlanden, which has a 50 per cent holding in Hibernia Life.

**Mr Sidney G. Coxwell** has been appointed managing director of UDO HOLDINGS from August 1. Mr Michael J. Wright continues as chairman and will devote more time to strategic group issues.

**Mr Richard Bronk** has been appointed a director of BARING INTERNATIONAL INVESTMENT.

**Lord Joseph** has been appointed a part-time non-executive director of METROLANDS DEVELOPMENTS, Darwen, Lancashire, from August 1.

**Mr David Brooke**, a director of J.O. Hamro and Co, and chief executive of J.O. Hamro and Partners, has been appointed a director of GAETMORE AMERICAN SECURITIES.

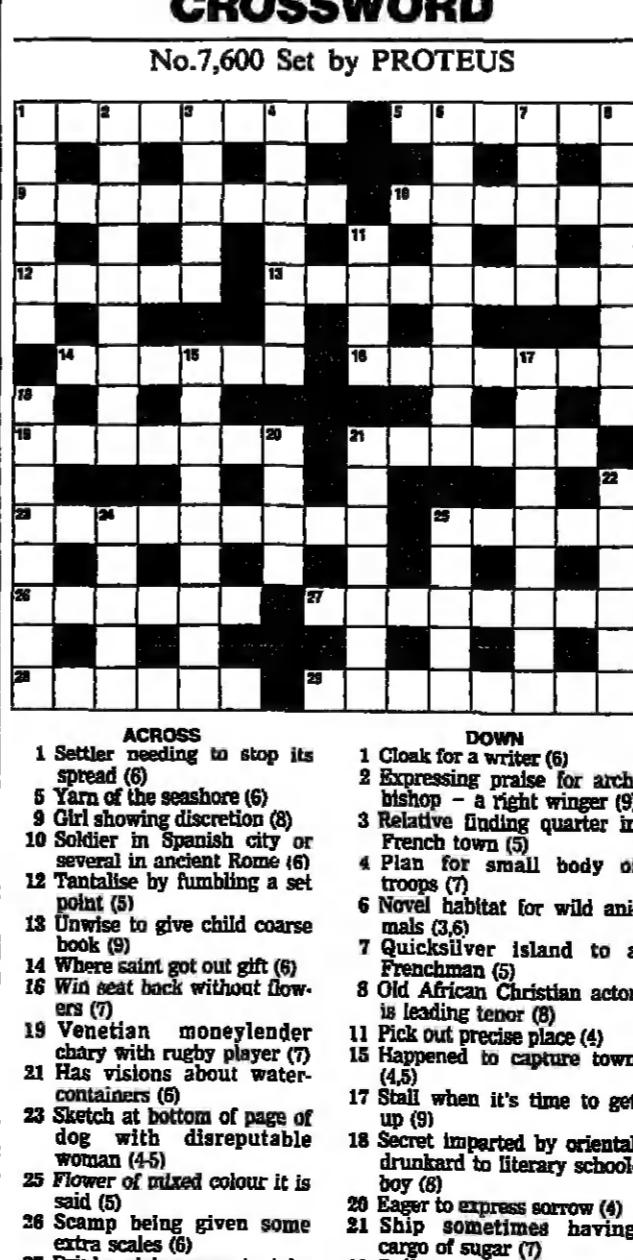
**Mr Chris Coffin** has been appointed new business director with STRACHAN AND HENSHAW, a Weir Group company.

**HIGGS AND HILL CONSTRUCTION HOLDINGS** has appointed Mr A.C. Akerman (pictured) as finance director. He was group finance director of Cegesele Controls.

**Dr C.P. Ogilvie** has been appointed director information services, at C.A.B. INTERNATIONAL.

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